





## In the 70's and 80's our downtown died





### In the 70's and 80's our downtown died.







## Asheville's de facto motto was: "That will never work here - don't even try."











1941 - 11/19/2001



## the Alternative Reading Room

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The

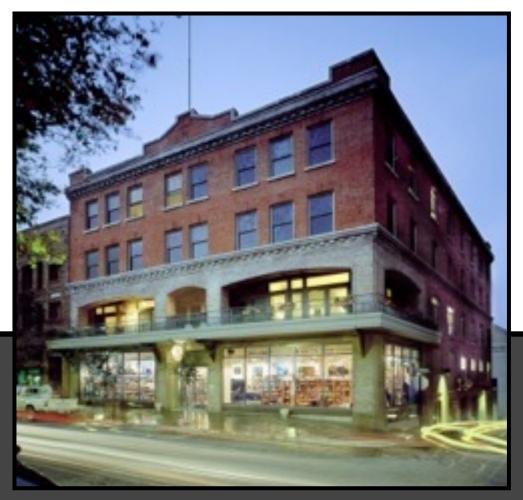
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# **Salsa's &** Zambras

Public Interest Projects

City Seeds



URBAN3





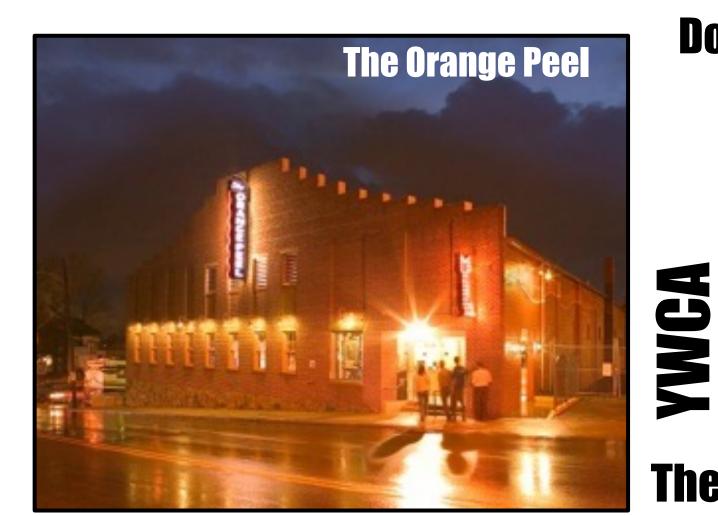
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## **51 Biltmore**





### **Downtown benches**



Community gardening takes root in Asheville

### **The Public Service Building**





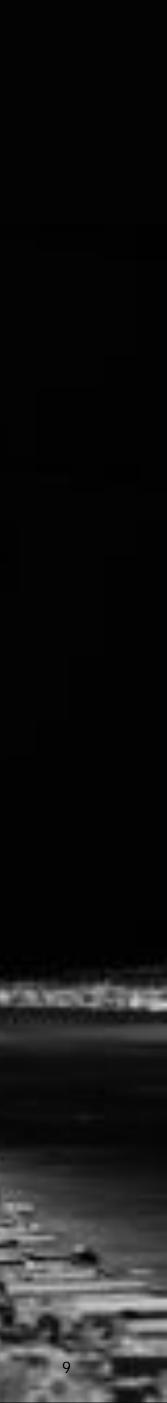






# In God we trust; everyone else, bring data.

Mayor Michael Bloomberg







For 40 years this building remained vacant..... its tax value in 1991 was just over \$300,000





## Today the building is valued at over **\$11,000,000**

An increase > 3500%

## in **15 years**

The lot is less than 1/5 acre

## Asheville Walmart

## URBAN3

## Downtown



Tax Value



## Asheville Walmart

## URBAN3

## Downtown



Tax Value





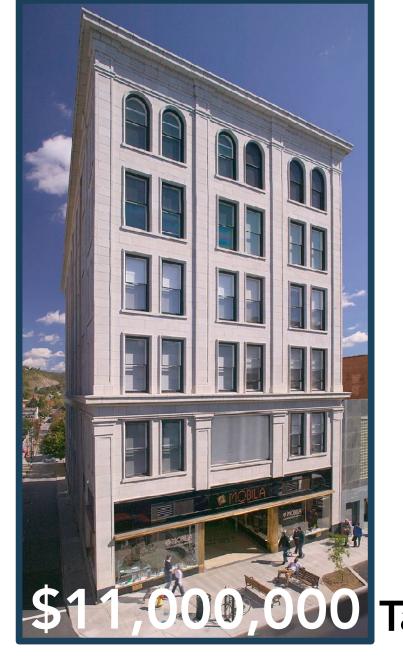




Land Consumed (acres)



## Downtown



Tax Value

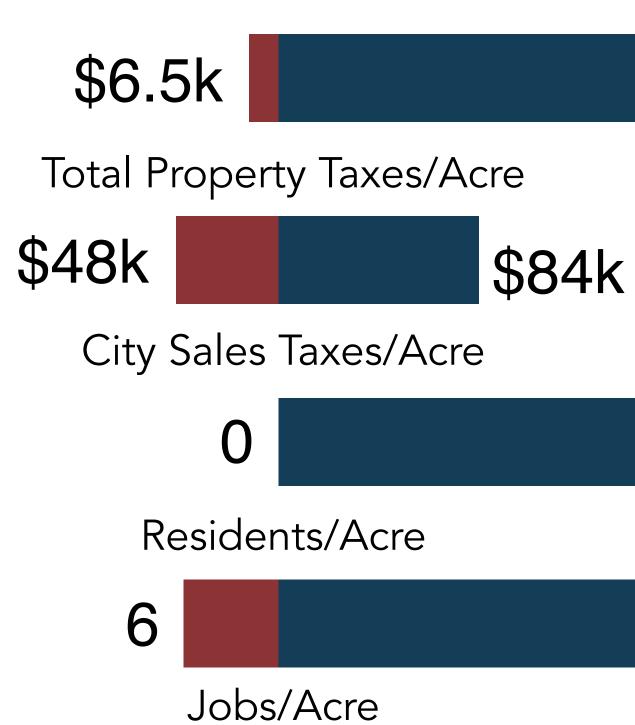












## URBAN3

## **Cannabis**













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## Scary Math







COURSE STREET

Ford F150 Lariat LTD 648 miles per tank

> 1955 BMW Isetta 245 miles per tank

**Rolls-Royce Phantom Drophead** 380 miles per tank

## How do you compare cars?

**Toyota Prius** 571 miles per tank

Bugatti Veyron SS 390 miles per tank

E











Ford F150 Lariat LTD 648 miles per tank

1955 BMW Isetta COLUMN STREET

**Rolls-Royce Phantom Drophead** 380 miles per tank

## How do you compare cars?

2

**Toyota Prius** 571 miles per tank

245 miles per tank

5

Bugatti Veyron SS 390 miles per tank

0











Ford F150 Lariat LTD 13/18 mpg

1955 BMW Isetta 50/70 mpg COLUMN STREET

**Rolls-Royce Phantom Drophead** 11/18 mpg

## How do you compare cars?

**Toyota Prius** 51/48 mpg

E.

Bugatti Veyron SS 8/14 mpg







Ford F150 Lariat LTD 13/18 mpg

1955 BMW Isetta 50/70 mpg CONTRACTOR OF

**Rolls-Royce Phantom Drophead** 11/18 mpg

## How do you compare cars?

2

**Toyota Prius** 51/48 mpg

0

Bugatti Veyron SS 8/14 mpg







## Are we literate about tax policy?

A person who won't read has no advantage over one who can't read.

Mark Twain



Question:

# But why does tax policy matter?

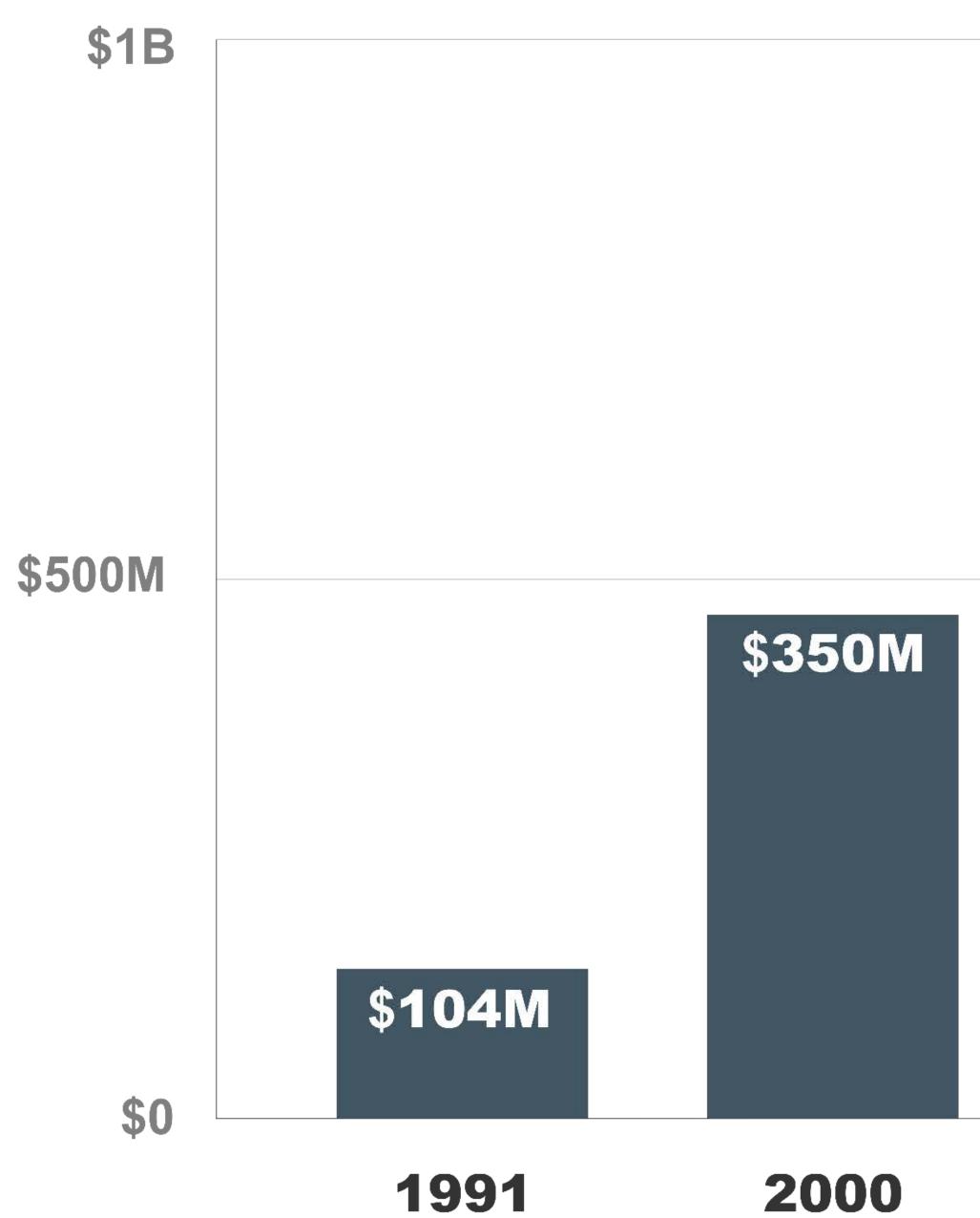


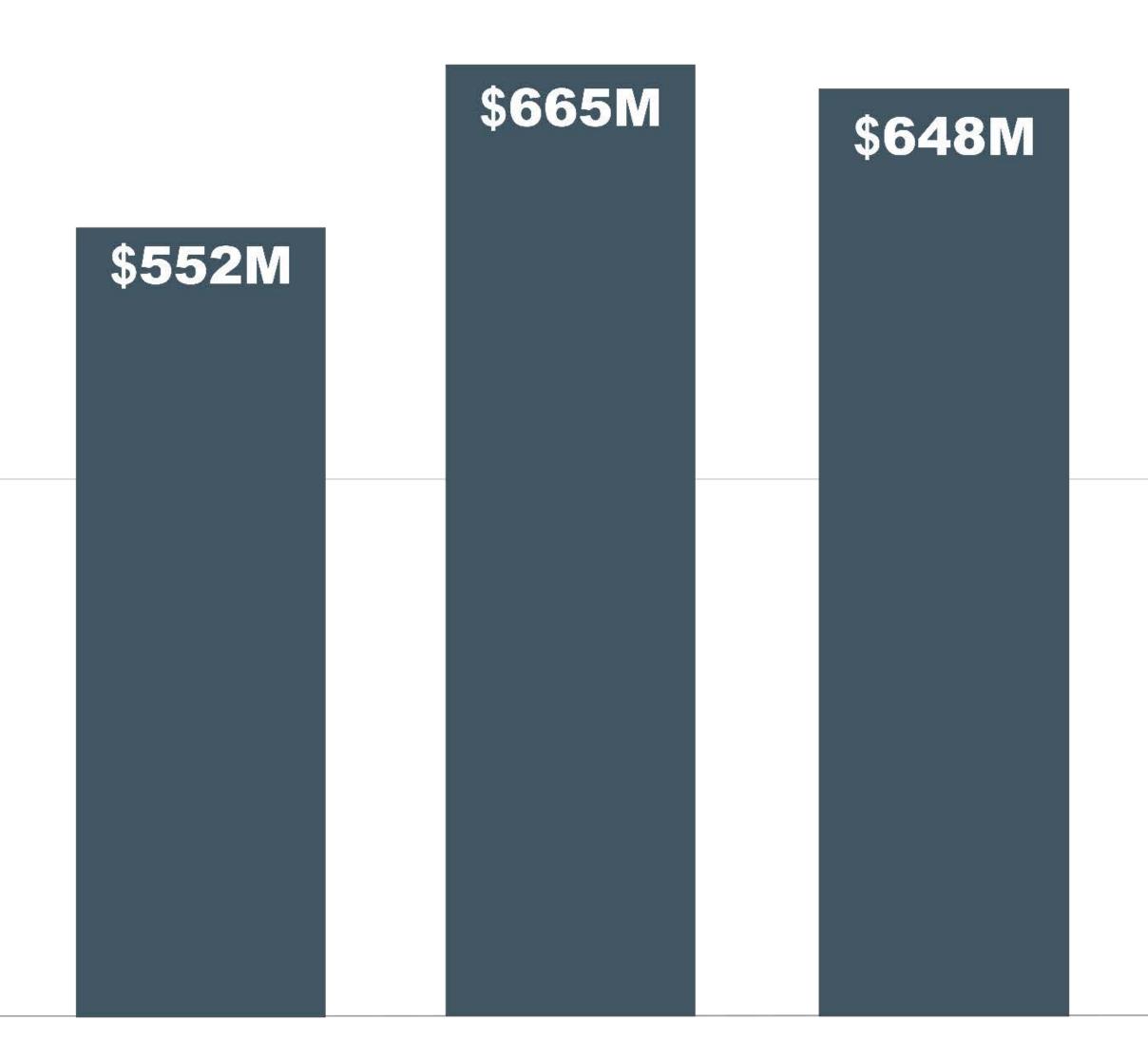
Question:

## ... taxes pay for stuff.



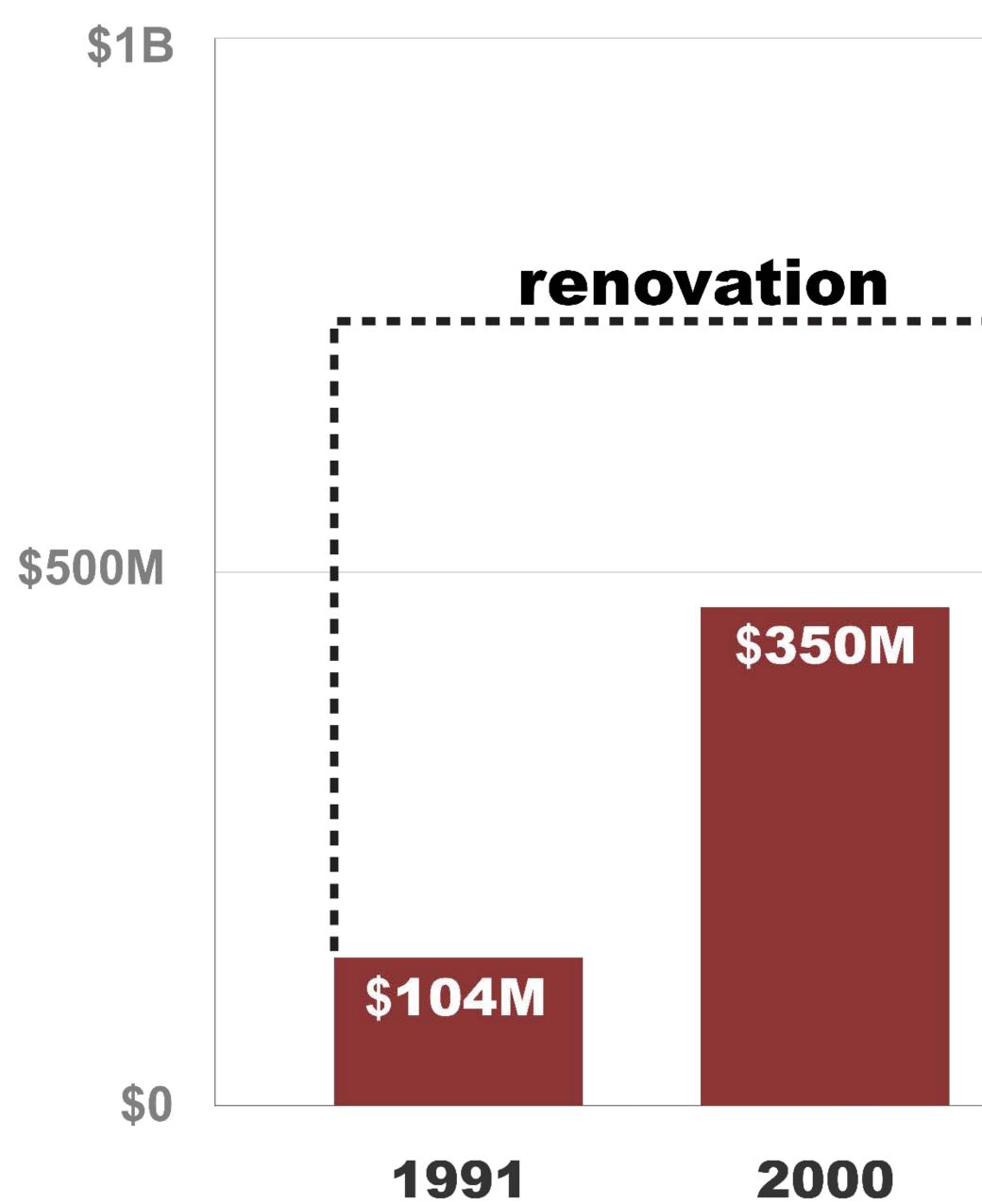
## Asheville Downtown Taxable Value

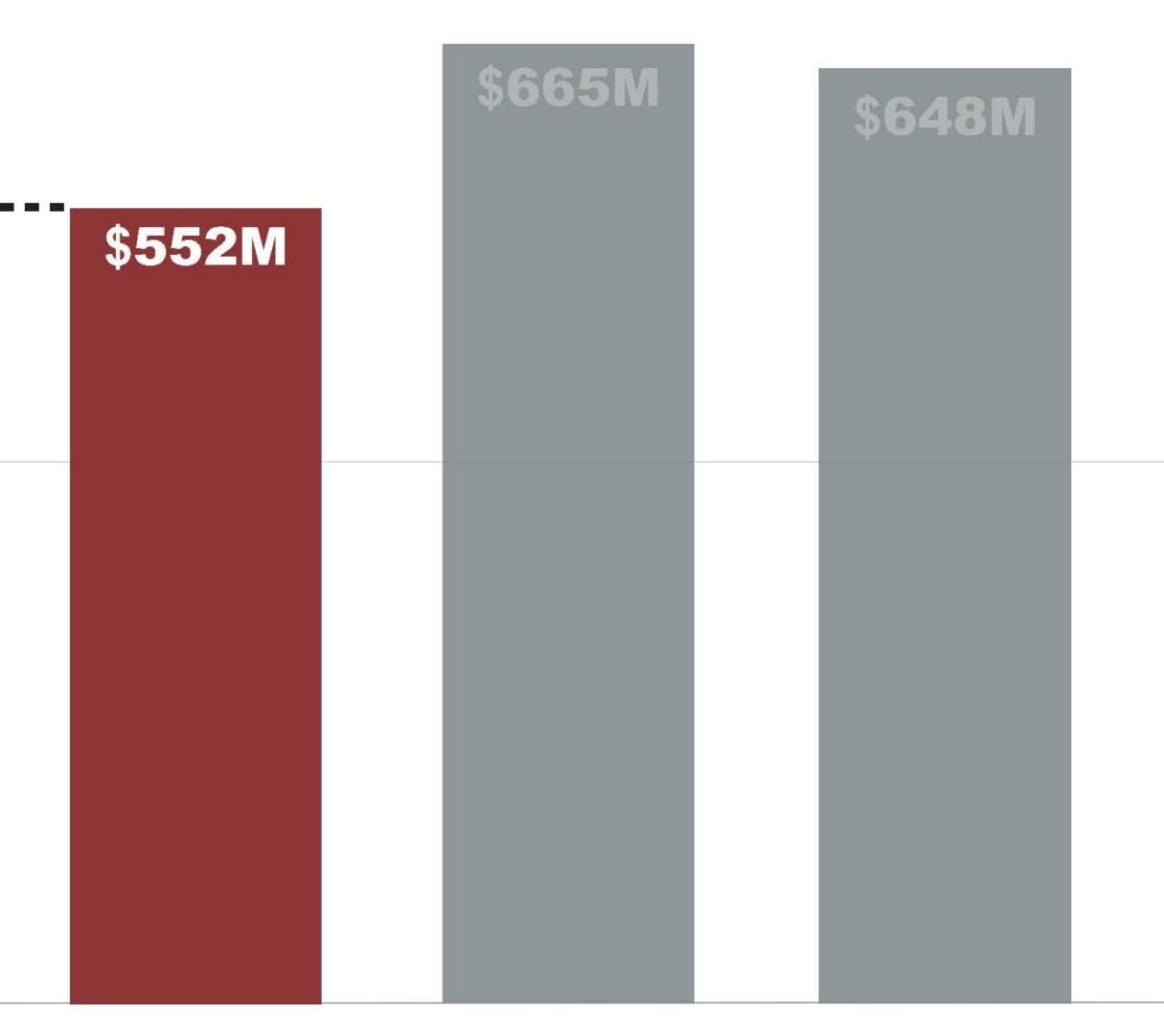




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## Asheville Downtown Taxable Value







### THE BURDENS OF POOR DECISIONS ARE **BECOMING UNBÉARABLE!**

- **Parking Garages**
- Pack Square Projects
- Wall Street Project
- New Garage for Garbage Trucks
- City Hall Beautification Project

In 1990 Asheville City taxes were raised over 2 Million Dollars

to help pay for these projects for Downtown Dignitaries.

These are just a few of the failed policy decisions supported by the Old Council. The taxpayers can no longer afford the policies of the 80's. Here are your choices on November 5TH You May Vote For Six

 Bill Moore - 2 year Incumbent Gene Ellison - 2 year Incumbent Chris Peterson - Fresh New Ideas Carr Swicegood - Fresh New Ideas Charles Worley - Fresh New Ideas Barbara Field - Fresh New Ideas Norma Price - 14 years Incumbent

> SHOW YOUR SUPPORT FOR A NEW CITY COUNCIL. DISPLAY THIS POSTER IN YOUR CAR, YOUR WINDOW, OR YOUR YARD

PAID FOR BY: CITIZENS FOR A NEW CITY GOVERNMENT, DOROTHY F. WORLEY, TREASURER

Asheville's de facto motto was:

"That will never work here - don't even try."



4.5 Million & Climbing 10.0 Million & Climbing 1.8 Million & Standing Empty 5 Million Plus 4.8 Million 26.1 Million & Climbing

### BLUEPRINT OF CITY HALL

### THE INCUMBENTS: WHY SHOULD WE VOTE AGAINST THEM?

The decade of the 80's was controlled by the incumbents Bratton, Frank, Price, and Michalove.

During their tenure, we have witnessed the following:

- 1. Personal income has decreased.
- 2. Property taxes are at an all time high. In 1990 these four council members voted for a 16% increase in personal property taxes.
- 3. In 1981 water was at the top of their list of priorities. In 1991 water remains at the top of their list.
- 4. Increased crime rate. Inadequate police protection due to massive annexation during the past 10 years.
- 5. Downtown development for bureaucrats instead of water, sewer, and streets for our citizens.



- 6. Fewer jobs for our residents. We have lost good sound industries such as Burlington, Sayles, Kellwood, Girmes and Stencil, not to mention 3000 jobs at Enka.
- 7. Enormous waste of city tax dollar and manpower within the fire department (i.e.: fire trucks being routed to fender benders, etc.).
- 8. Downtown parking fiasco. Millions of dollars wasted on unused parking decks.
- 9. Turmoil in the City School System. The only voice city residents have is through our vote for Asheville City Council.
- 10. Community favoritism. Certain communities have been ignored far too long while others have been given the royal treatment. This cannot be tolerated. All city areas are entitled to all city services.

VOTE OUT THE POLICY MAKERS OF THE 80'S.

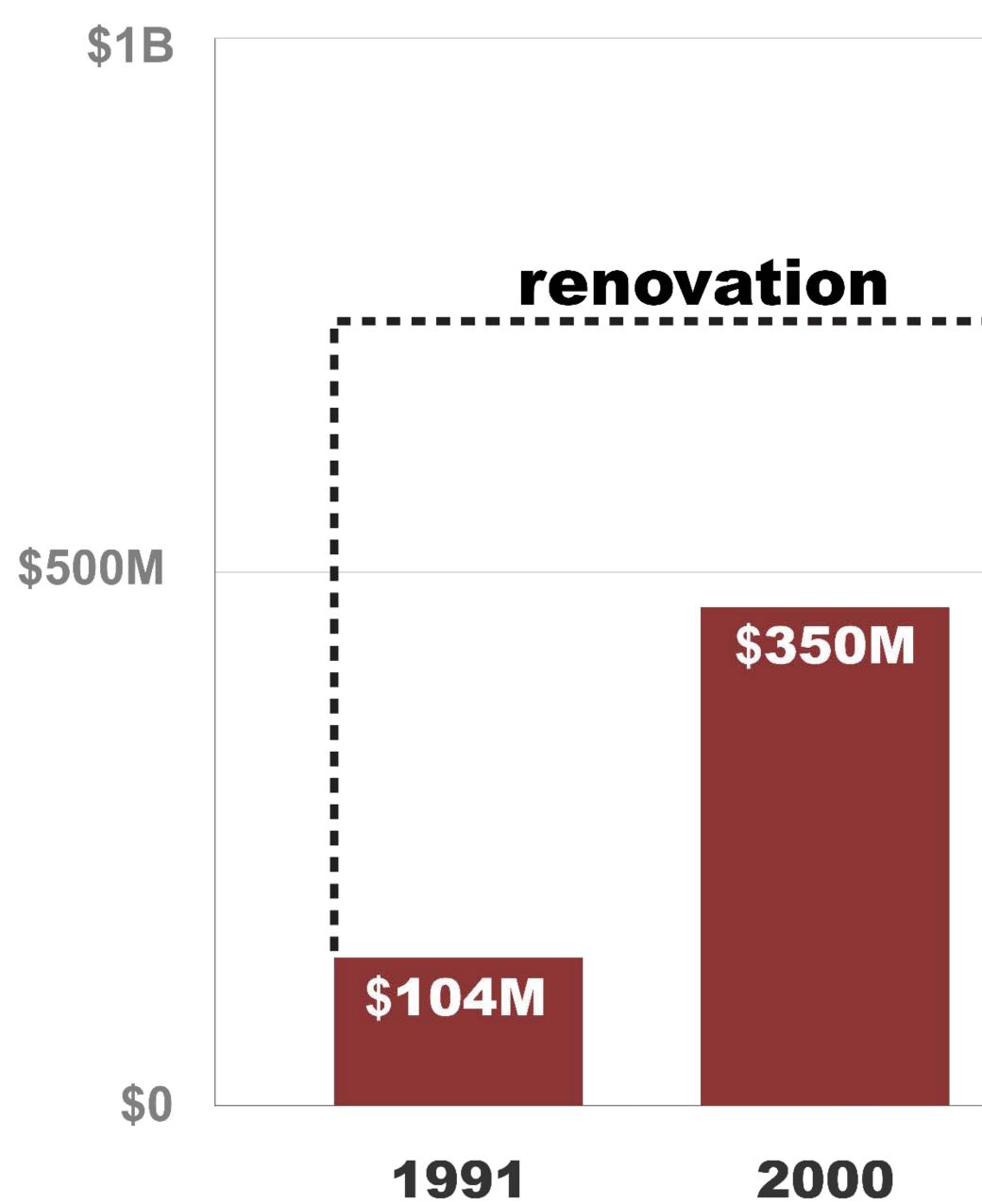
### THEY'VE BEEN IN CHARGE TOO LONG!

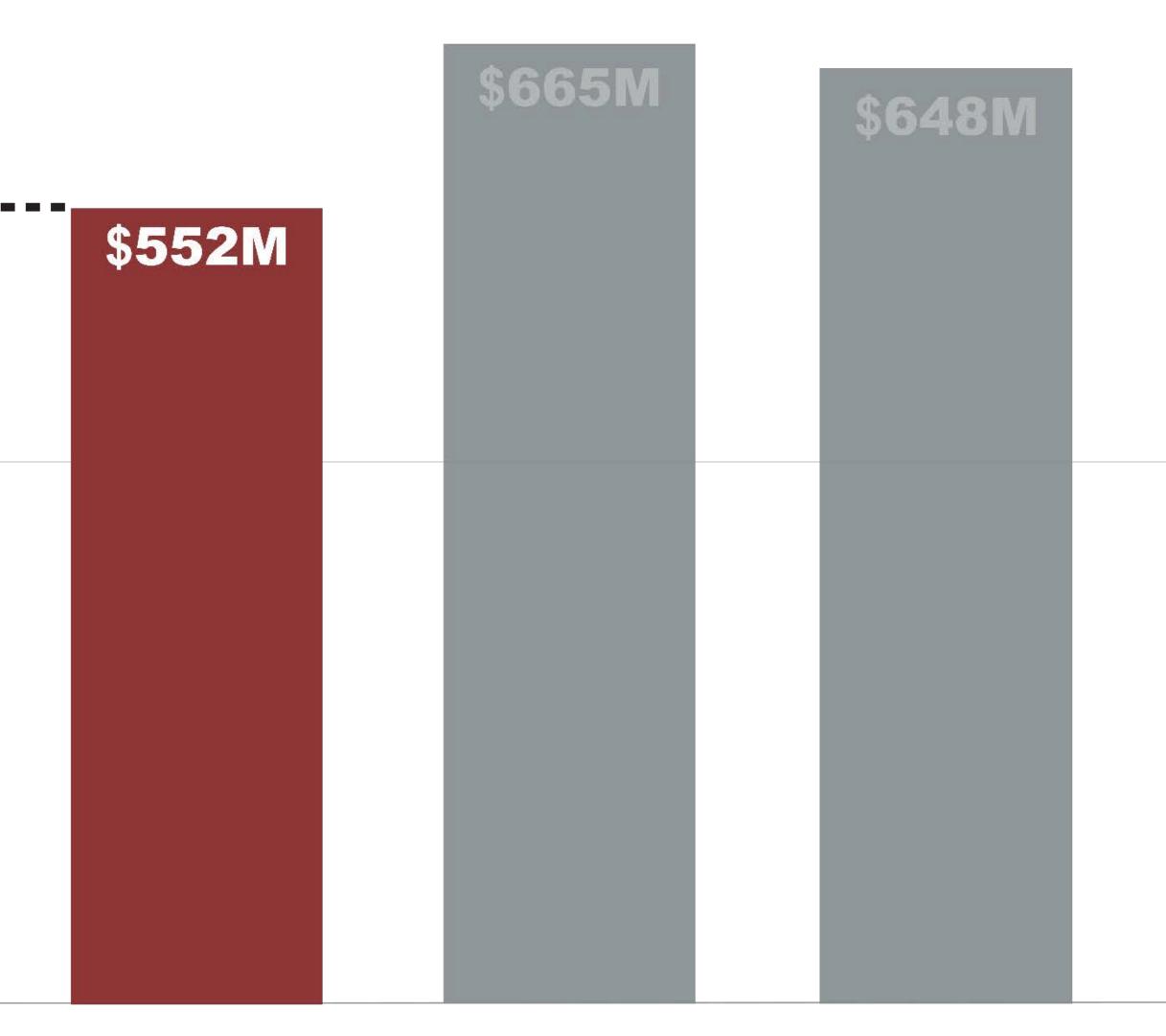


PAID FOR BY THE CITIZENS TO ELECT A NEW CITY GOVERNMENT



## Asheville Downtown Taxable Value







## DON'T TRUST THIS GROUP OF LYING POLITICIANS!

THE GREAT RIVER GRAB HAS BEGUN! DON'T BE FOOLED BY THESE <u>CHARLETANS!</u>

THIS CORRUPT GROUP NEEDS TO RESIGN ALONG WITH THEIR AARRC RIVER COMMITTEE

## HELP US FIGHT! AshevilleRiverGate.com









(0)

### Incorporate (in'kôrpə,rāt) VERB

Constitute (a company, city, or other organization) as a legal corporation. Source: Oxford Dictionary



## "The United States is the largest **corporation** in the world."

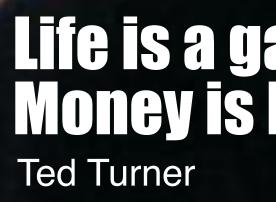
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## Joe Biden United States Vice President

Late Show: 12/6/2016

U.S. Code Title 28: Part VI, Chapter 176, Subchapter A: §302(15)A





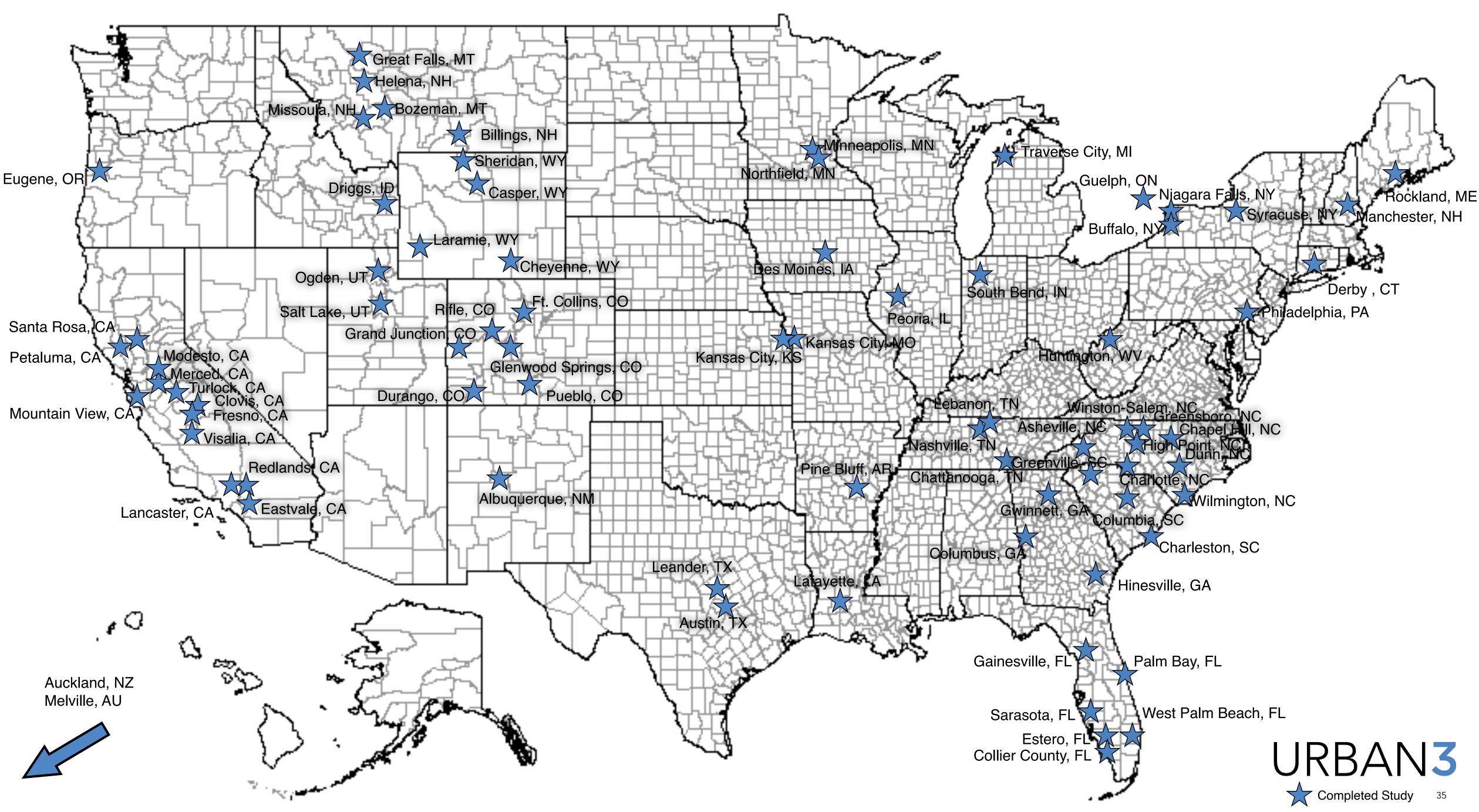
## Life is a game. Money is how we keep score.



# ASheving is by >

### Life is a game. Money is how we keep score. Ted Turner



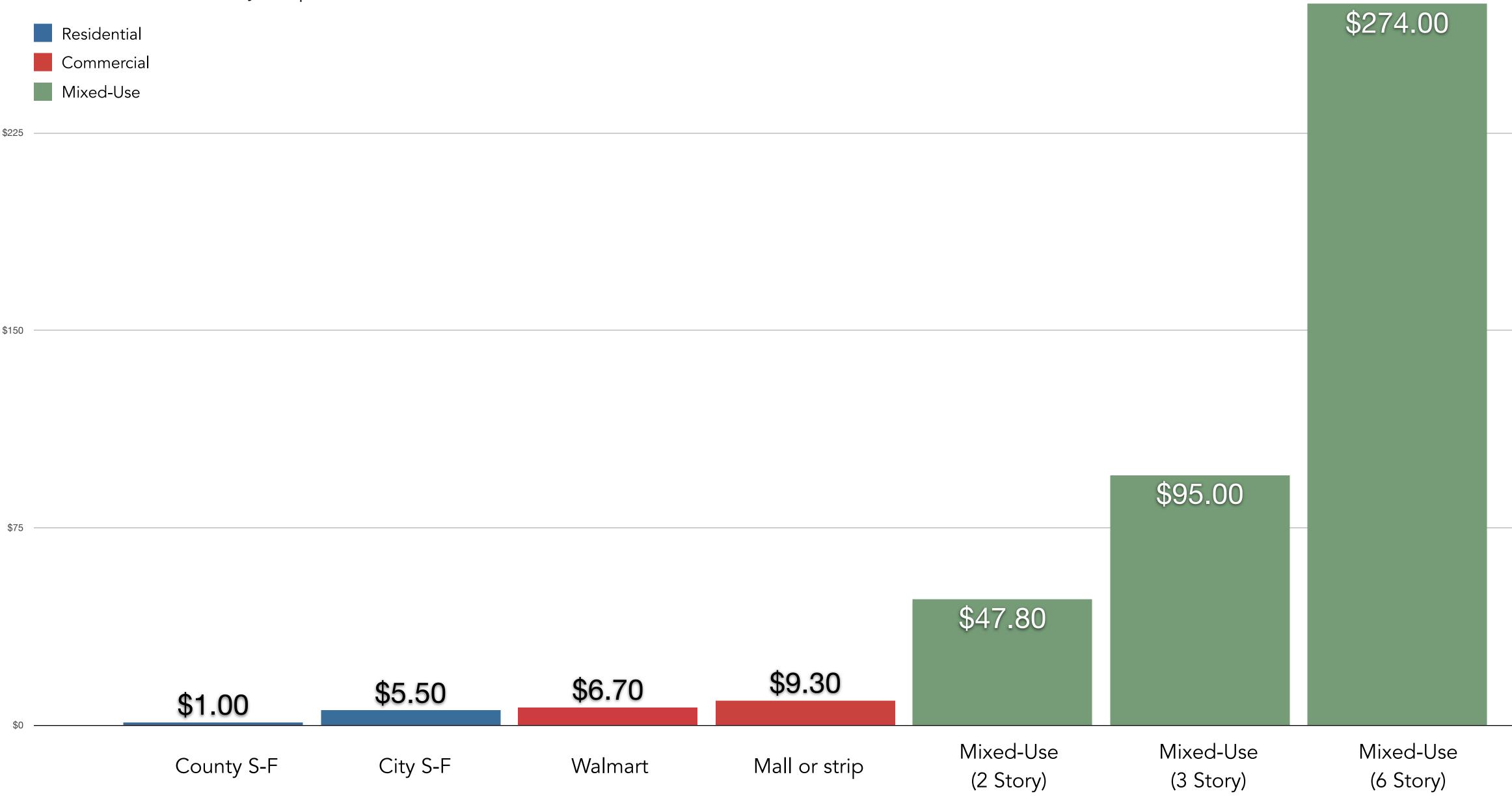


## **County Property Taxes/Acre**

Ratio Difference of 60 City Sample Set, in 21 States (+ a Province)

\$150



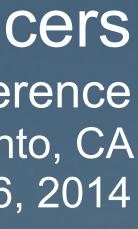




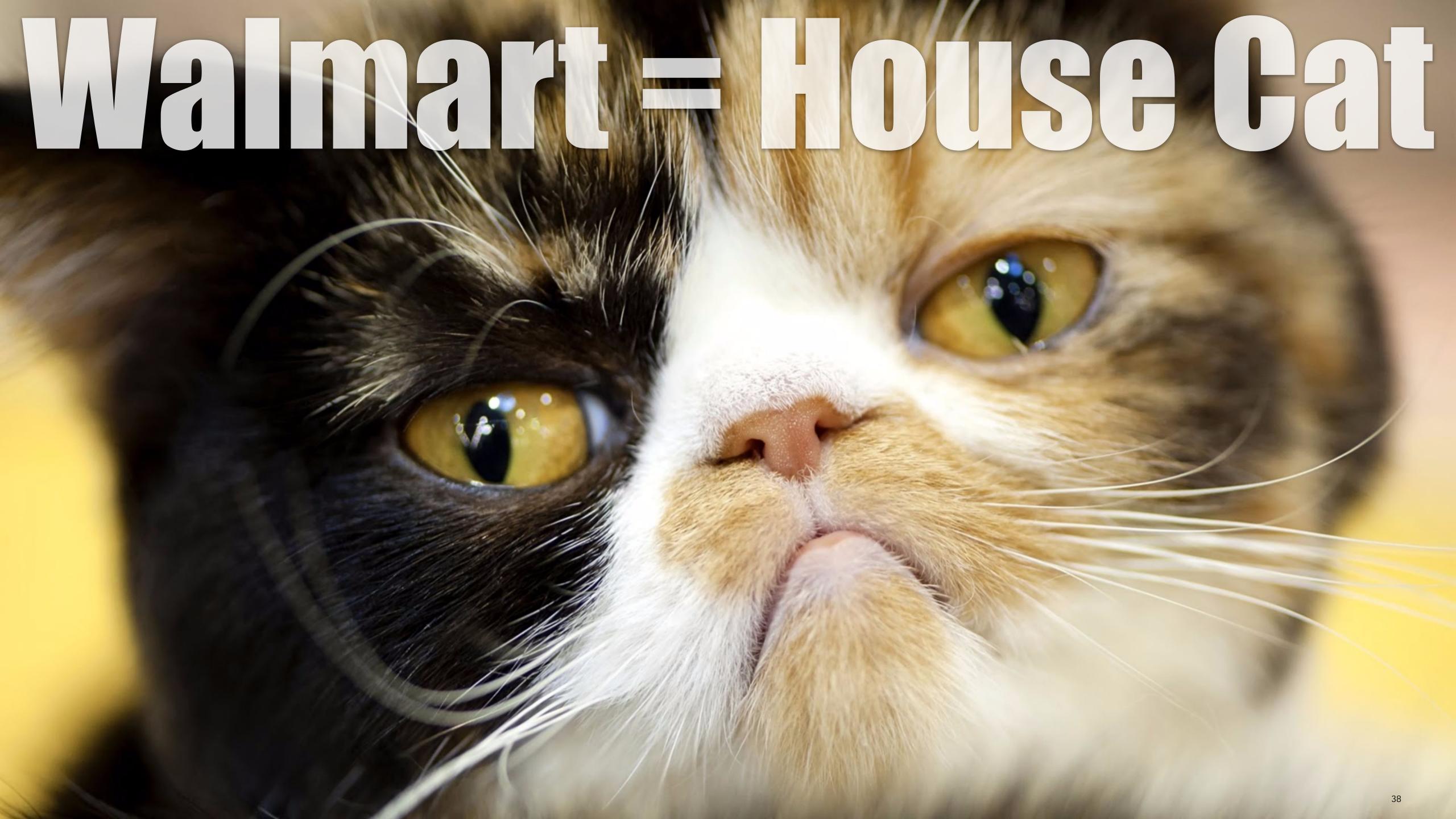
#### International Association of Assessing Officers 80th International Conference Sacramento, CA August 26, 2014

## Charles Terrell, CMI Director of Property Tax

Market









Question:

# But why don't people see that?

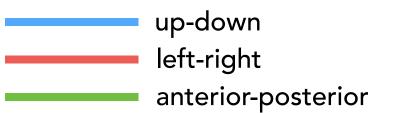
URBAN3



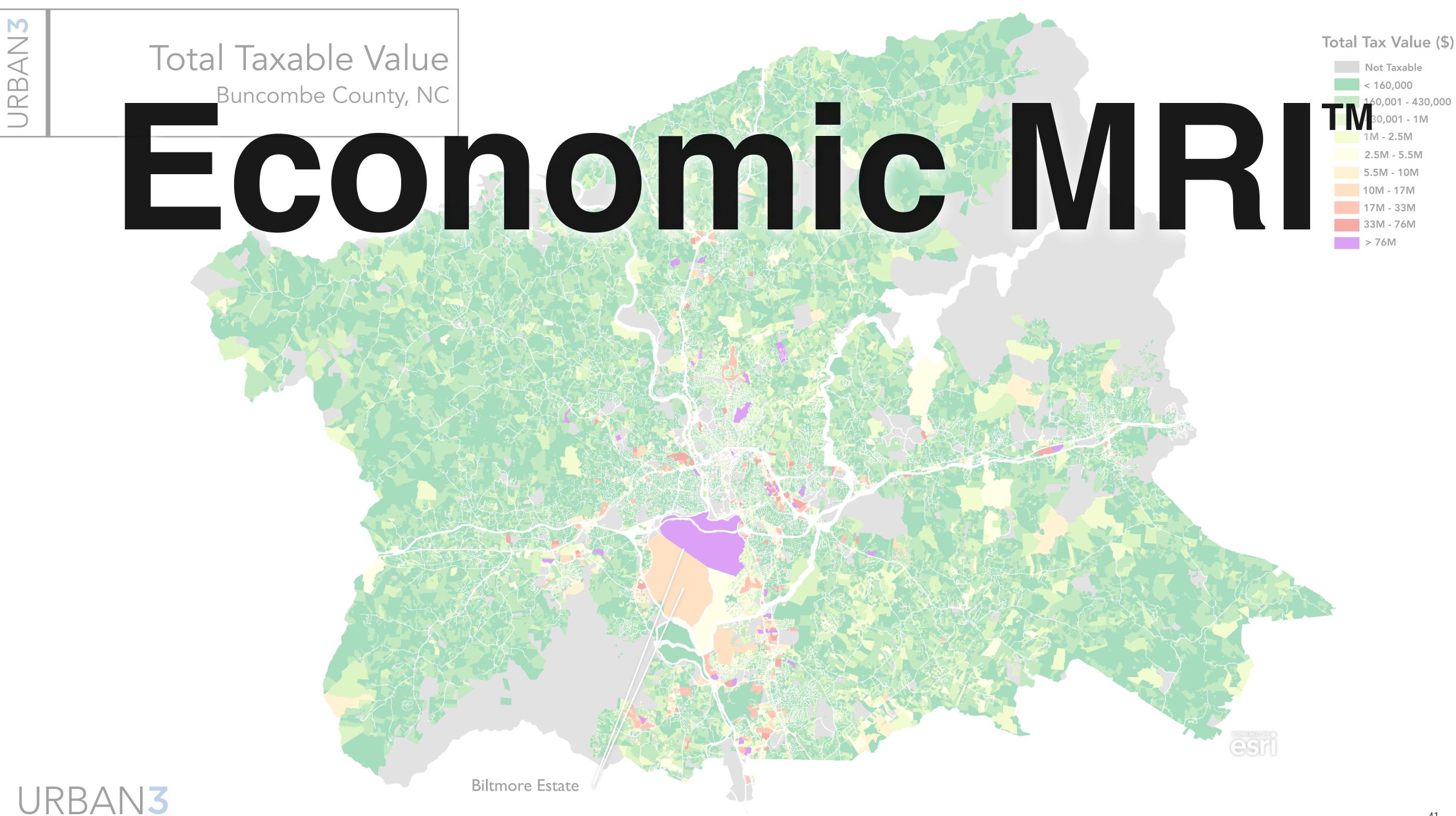
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#### Human Connectome Project

Fiber architecture of the brain. Measured from diffusion spectral imaging (DSI).



40

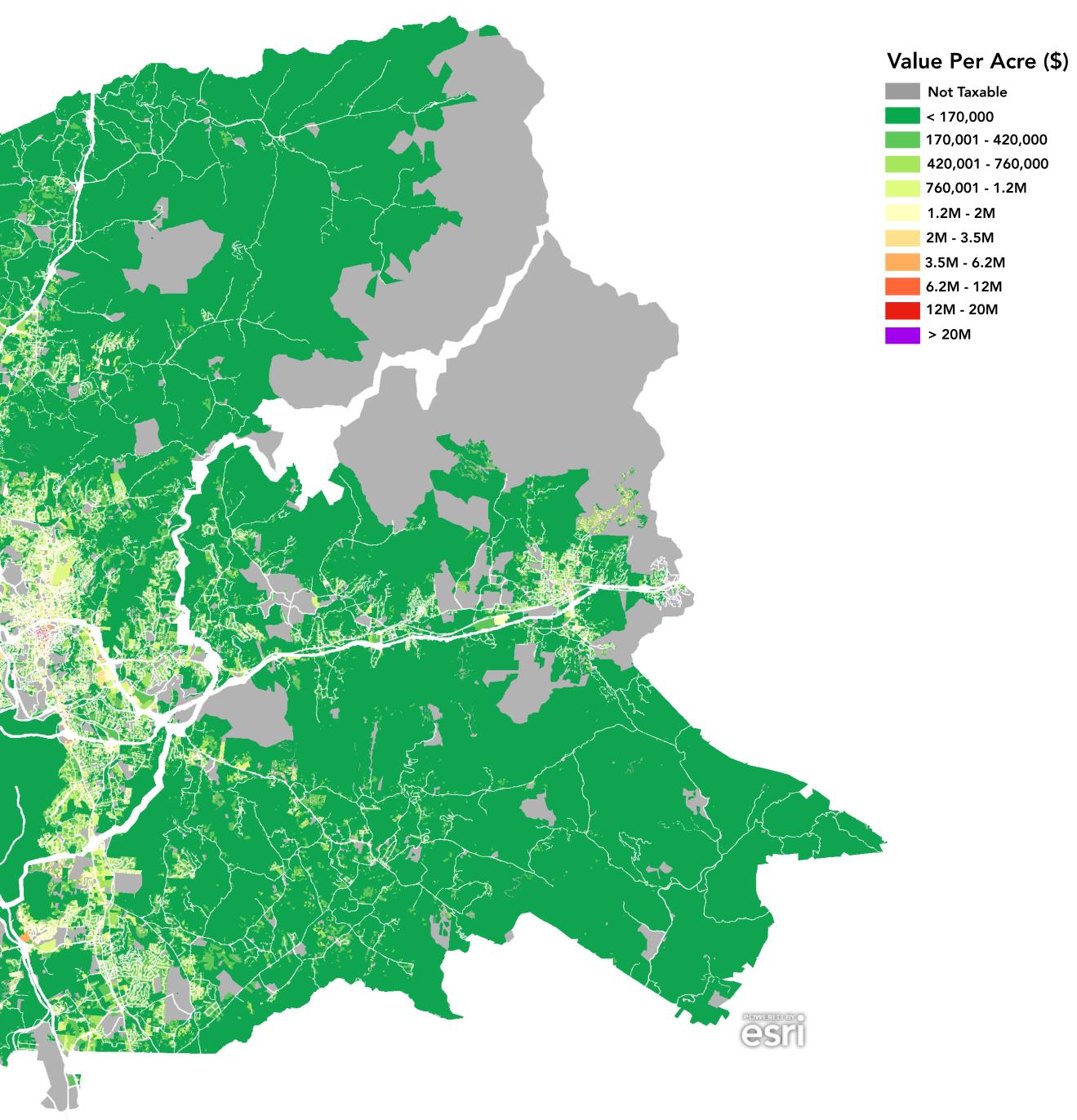


160,001 - 430,000

#### Taxable Value per Acre Buncombe County, NC

**URBAN3** 

Biltmore Estate



#### Taxable Value per Acre Buncombe County, NC

**Biltmore Estate** 



Question:

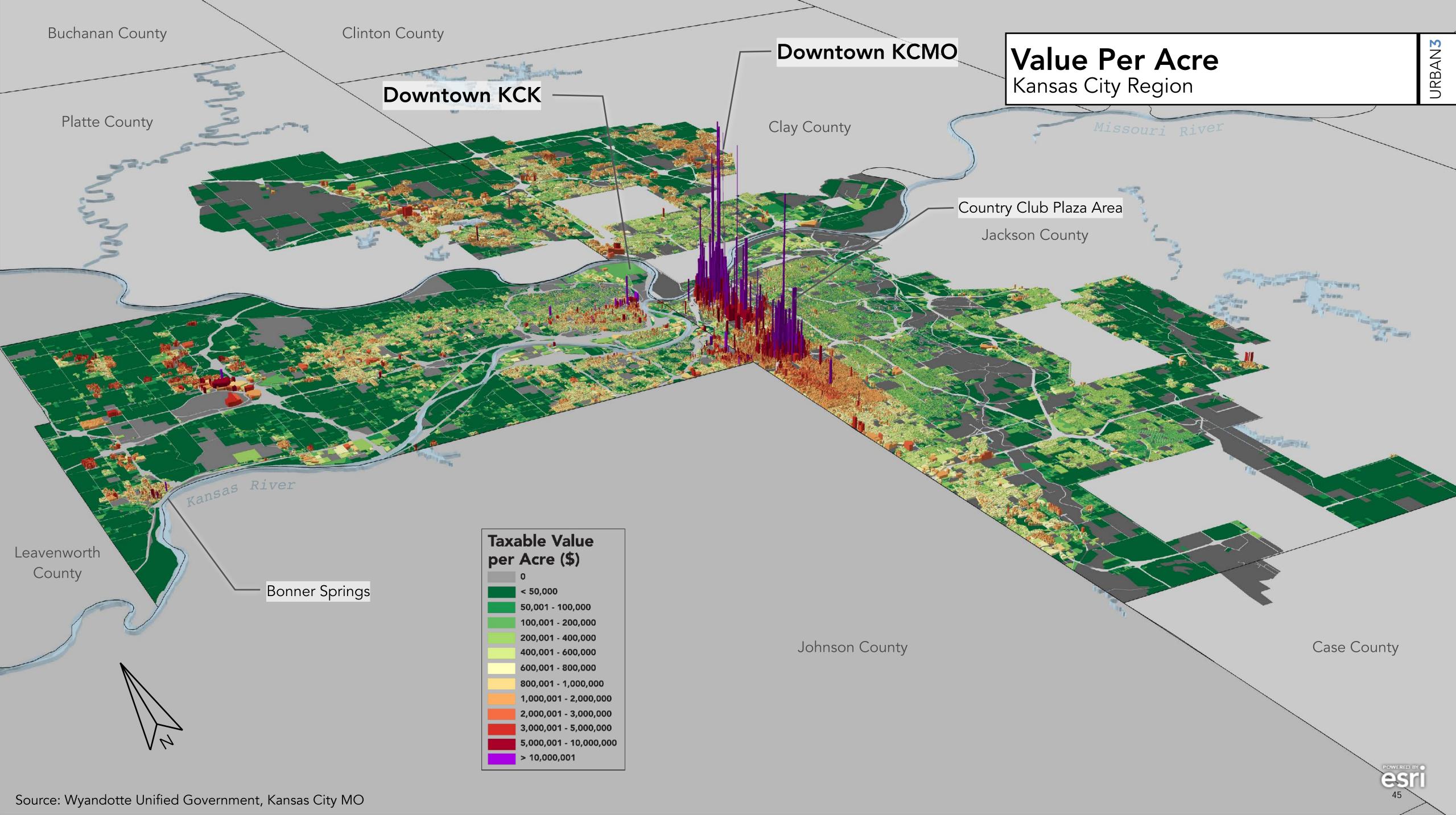
### But that's NC, is different!





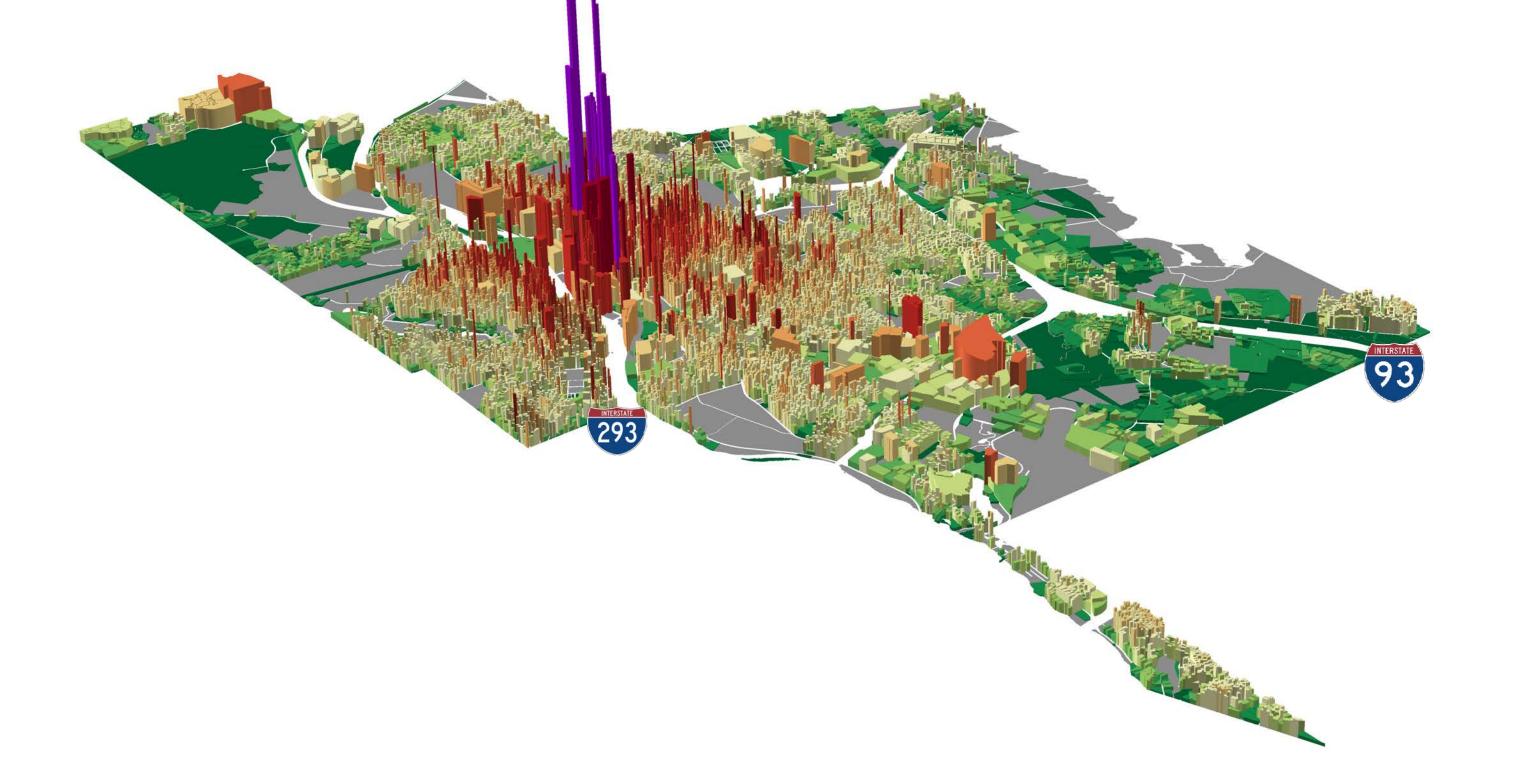
(insert your state name)

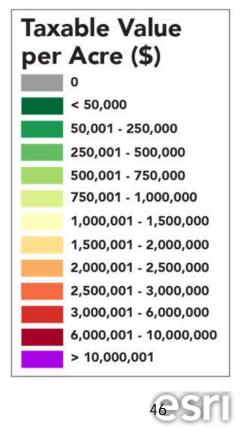
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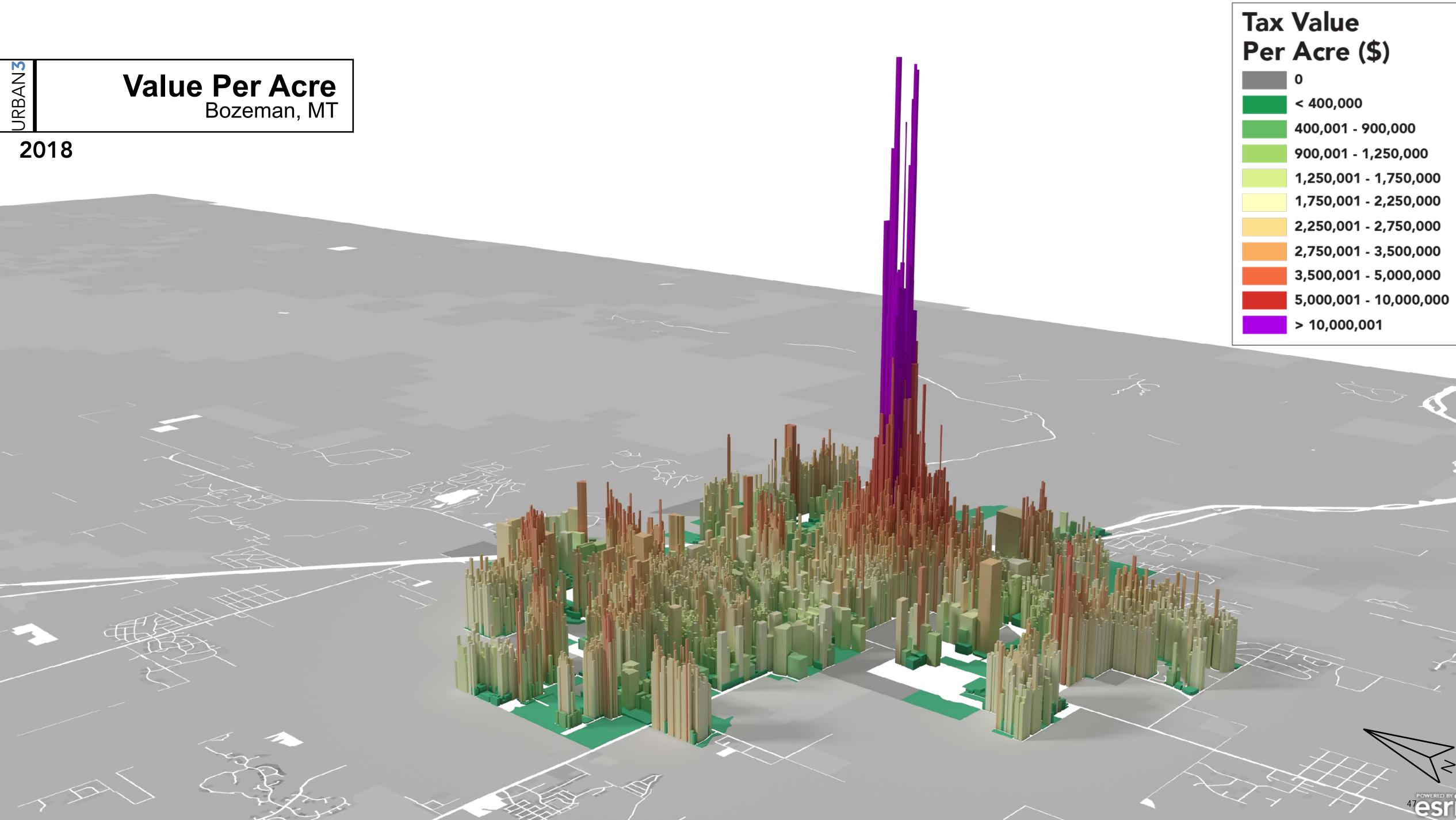
#### Value Productivity Downtown Manchester, NH

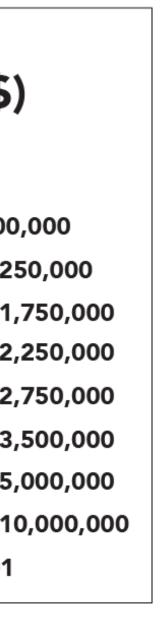






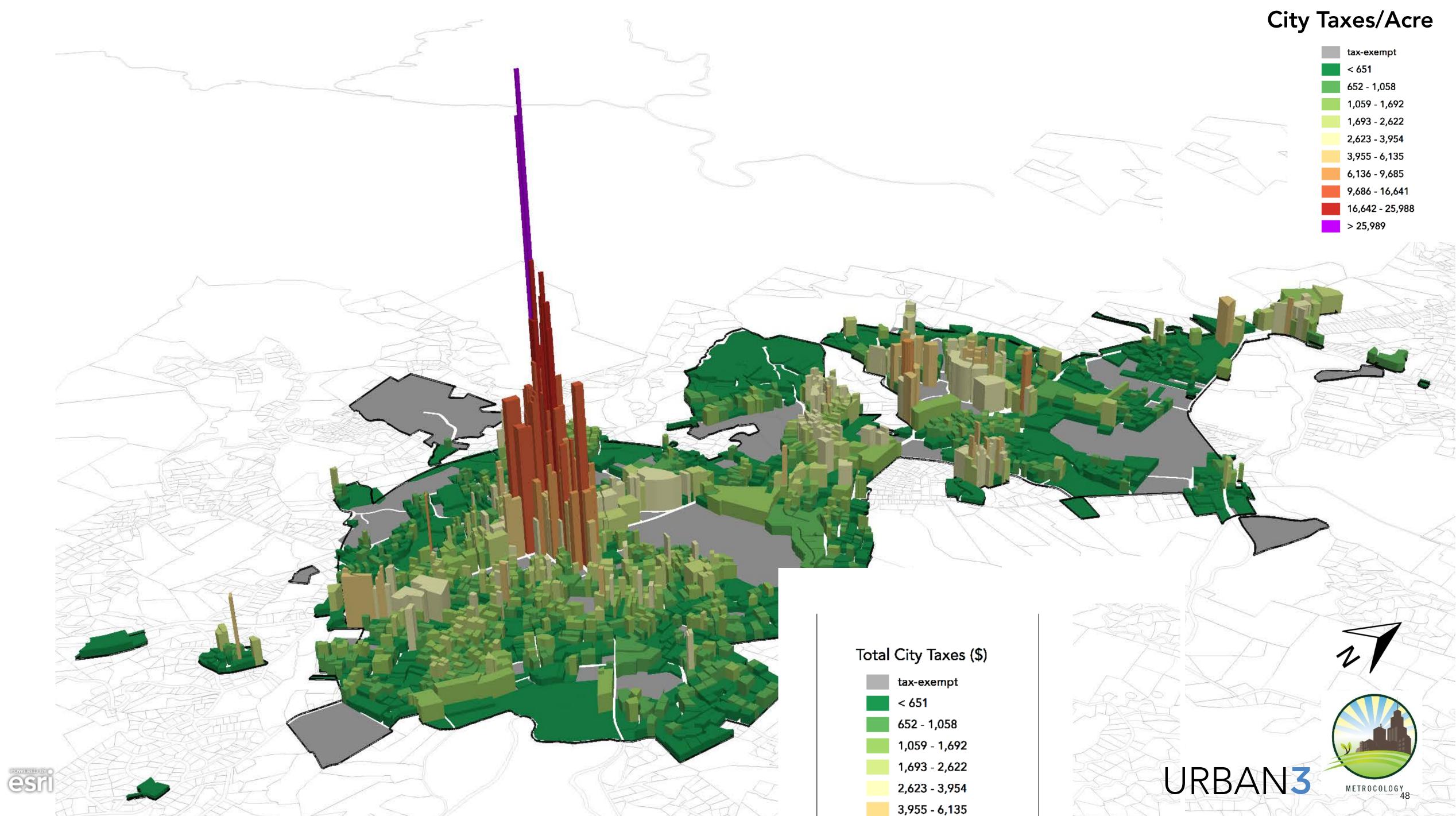
#### Value Per Acre Bozeman, MT







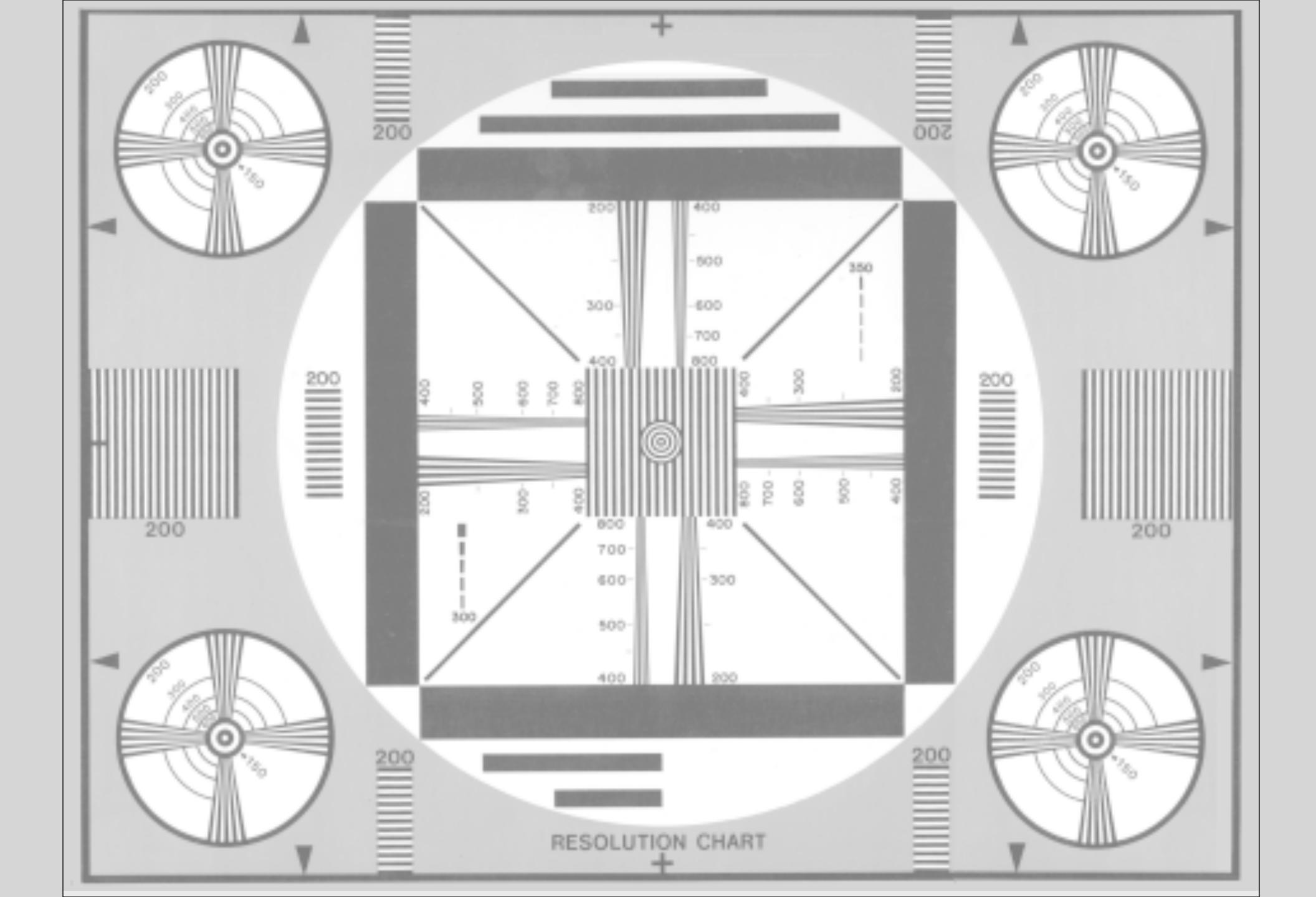
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Question:

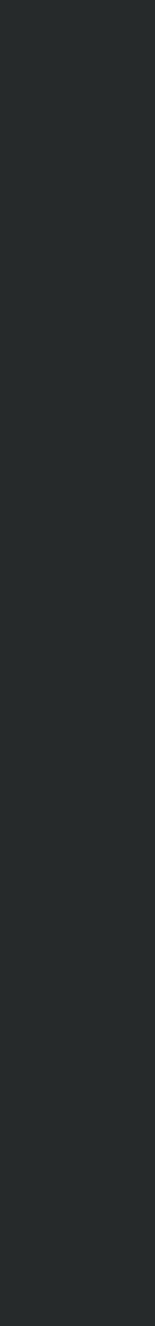
# Are we asking the right questions?











Cognitive Test by Tal Ben-Shahar



- 1. Diagnose land-use economics with an apples to apples metric.
- 2. Understand the municipal standards of practice which create the results.
- 3. Consider geospatially relevant land-use, with data-driven analysis.
- 4. Visualize/articulate economic impacts/subsidies as a choice architecture.
- 5. Incrementally adapt policies and allow for feedback cycles.



#### Case Study: Economic MRI® 2021

# Montebello, CA





# California Property Taxes

### A Reference for North Carolinians!

#### FOR

# DUMMES





North Carolina Property Taxes DUMMES

> Market Value

Taxable Value % X = Taxable Value



#### Tax Rate %



This is how NC's system

works.



> Homestead and Other Exemptions

Taxable Value



#### Tax Rate = 1% limit and Ad Valorem special assessment rates (per \$1000)

Tax rate (per \$1000)

This is Prop 13 + a bunch of others!

Net Taxable Value





> Homestead and Other Exemptions

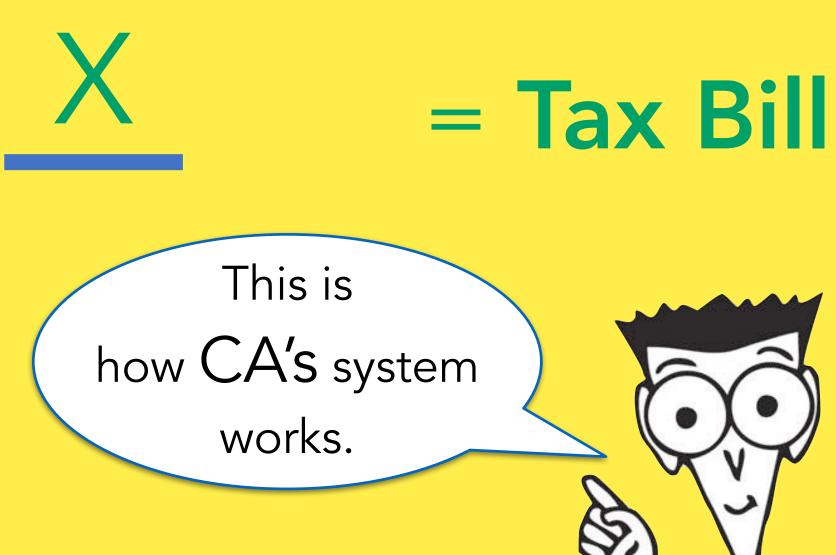
Taxable Value



Tax Rate = 1% limit and Ad Valorem special assessment rates (per \$1000)

Tax rate (per \$1000)

Net Taxable Value





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#### Commercial \$600k

#### Residential \$600k



#### Market Value = \$600k

Total Rate Cap





#### Commercial \$6,000

#### Residential \$6,000

\*City does not collect property taxes directly, this is a redistribution from the County

H



#### Market Value = \$600k

#### City Property Tax Bill\*







#### **Sources of Revenue** City of Montebello, CA

Other Revenues (1%) Cannabis Fees (1%) Other Taxes (1%)

Interfund Revenue (4%)

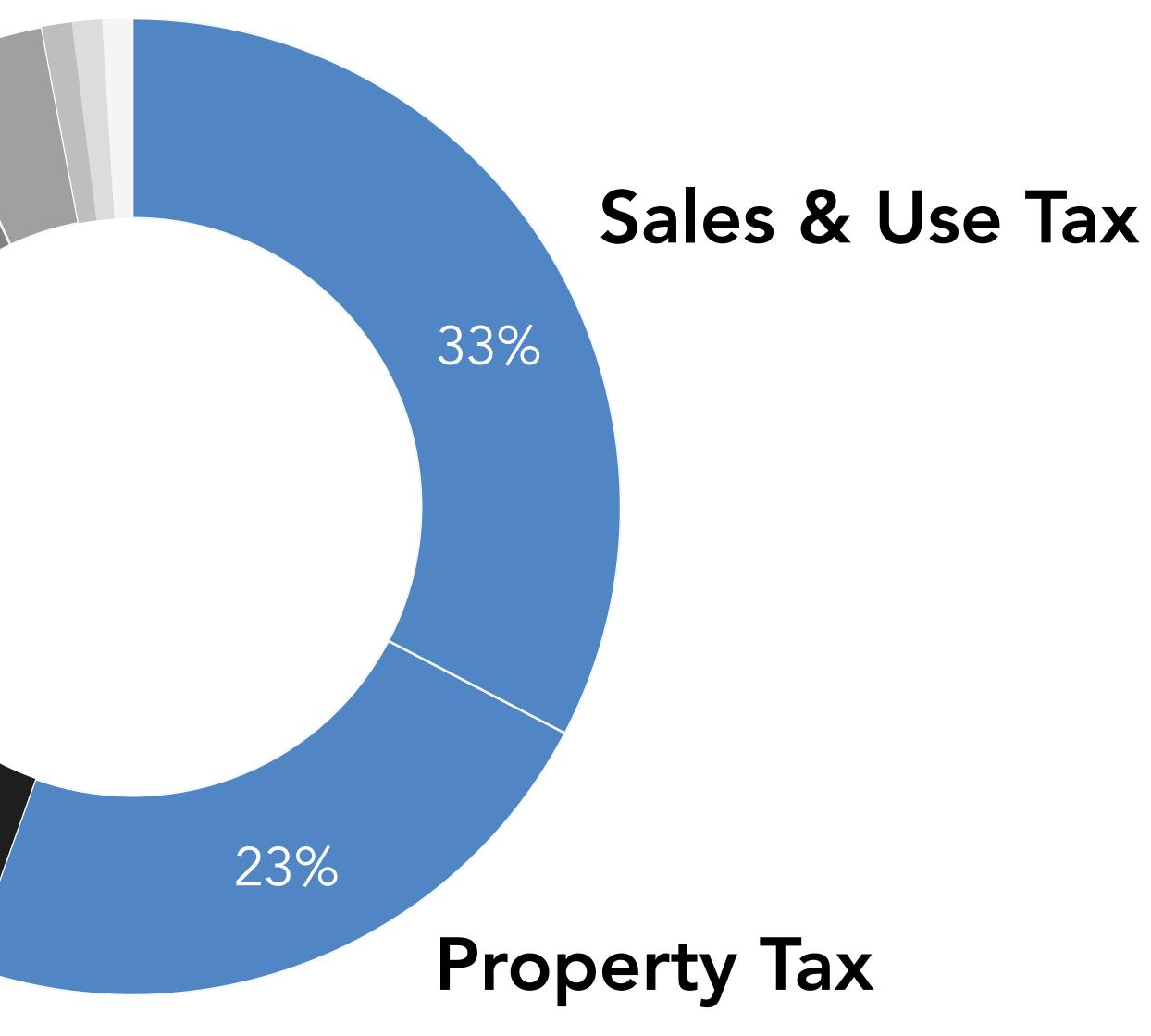
Franchise Taxes (4%)

Fines and Forfeitures (5%)

Transfers - Gas & Retirement (8%)

Licenses & Permits (8%)

Charges for Service (13%)





#### **Sources of Revenue** City of Montebello, CA

#### Sales & Use Tax (33%)

#### **Property Tax (23%)**

Charges for Service (13%)

Licenses & Permits (8%)

Transfers - Gas & Retirement (8%)

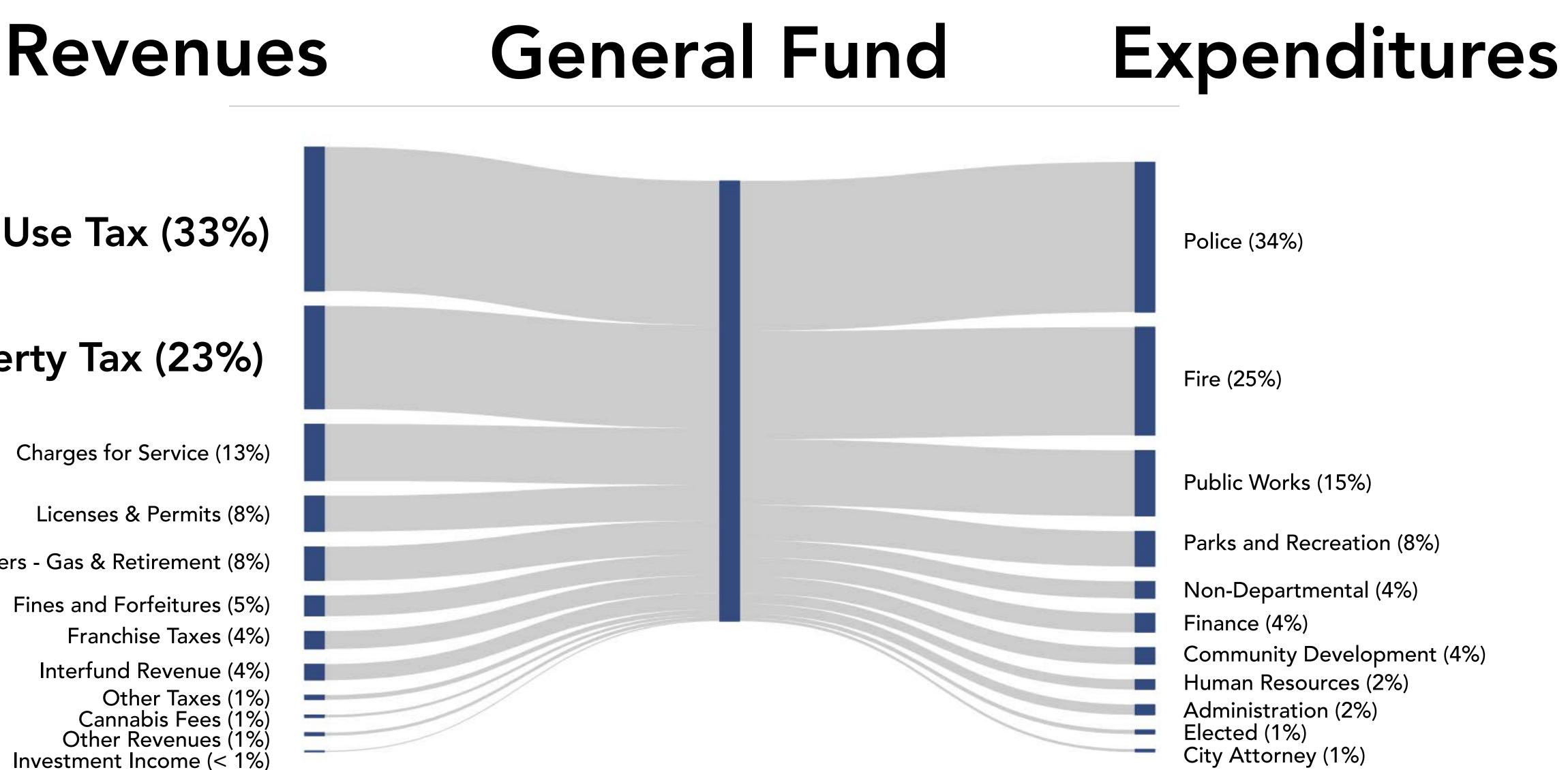
Fines and Forfeitures (5%)

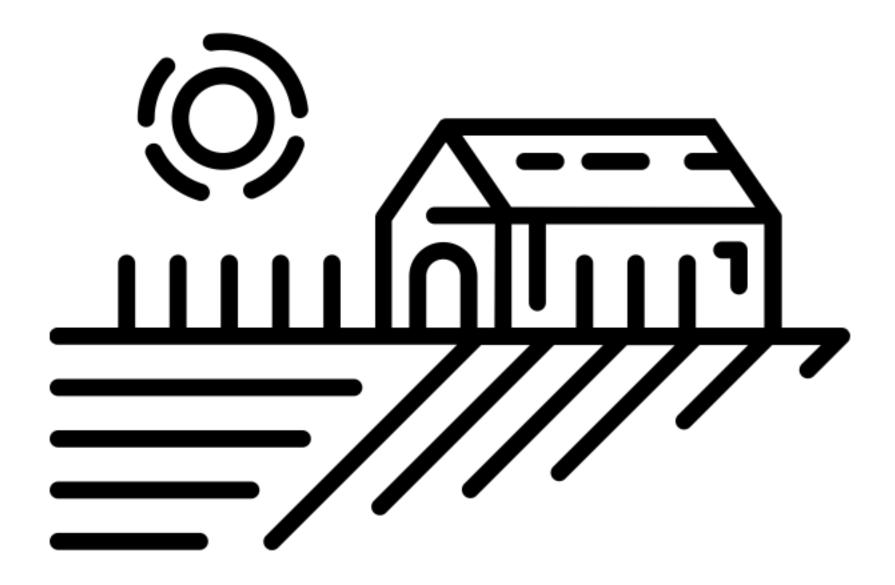
Franchise Taxes (4%)

Interfund Revenue (4%)

- Other Taxes (1%)
- Cannabis Fees (1%)

Other Revenues (1%) Investment Income (< 1%)





### Land Analytics and Productivity

**Standard Geospatial Analysis.** 



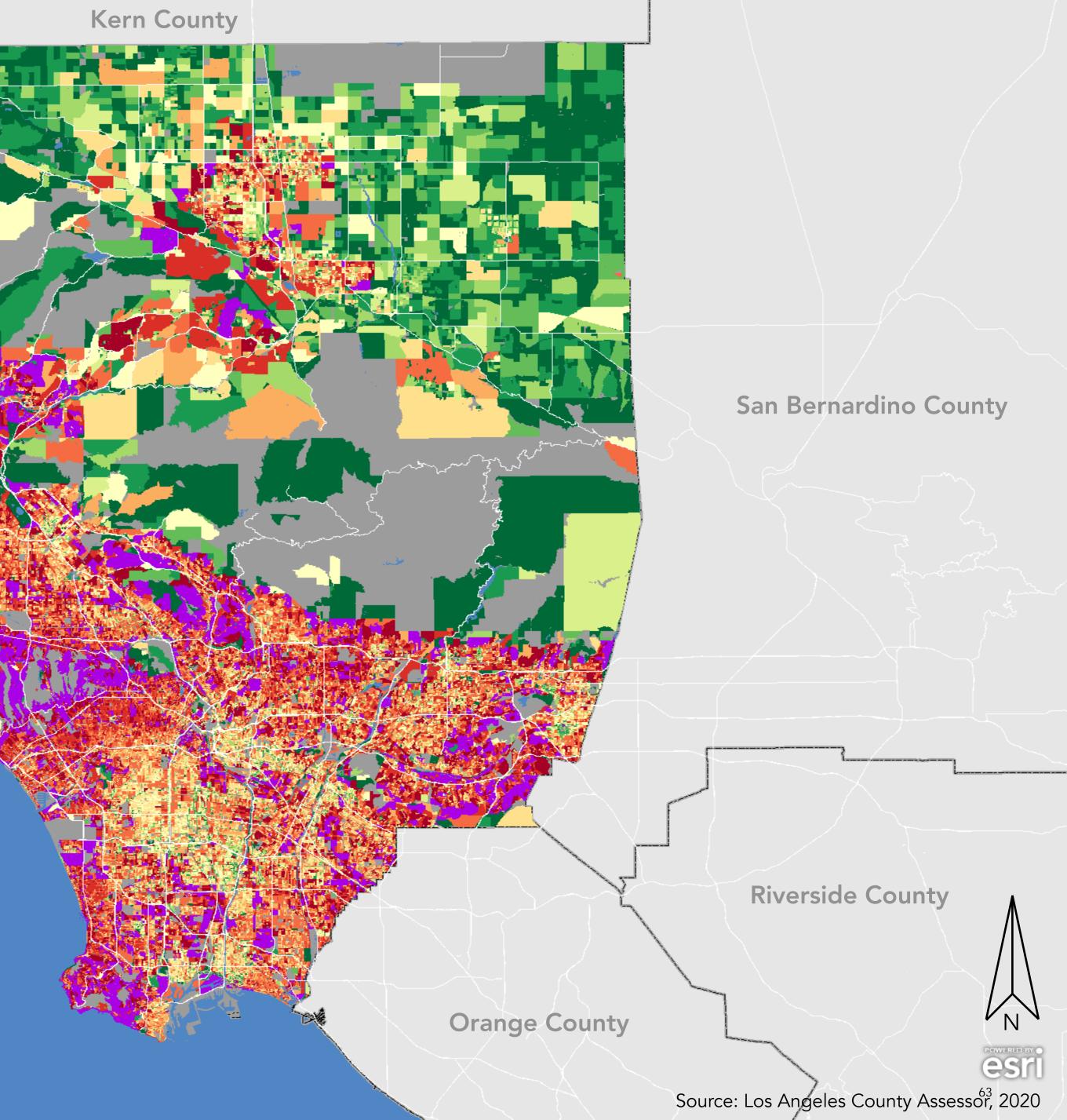
URBAN3

#### **Total Taxable Value** Los Angeles County, CA

Ventura County

#### **Total Taxable** Value (\$)

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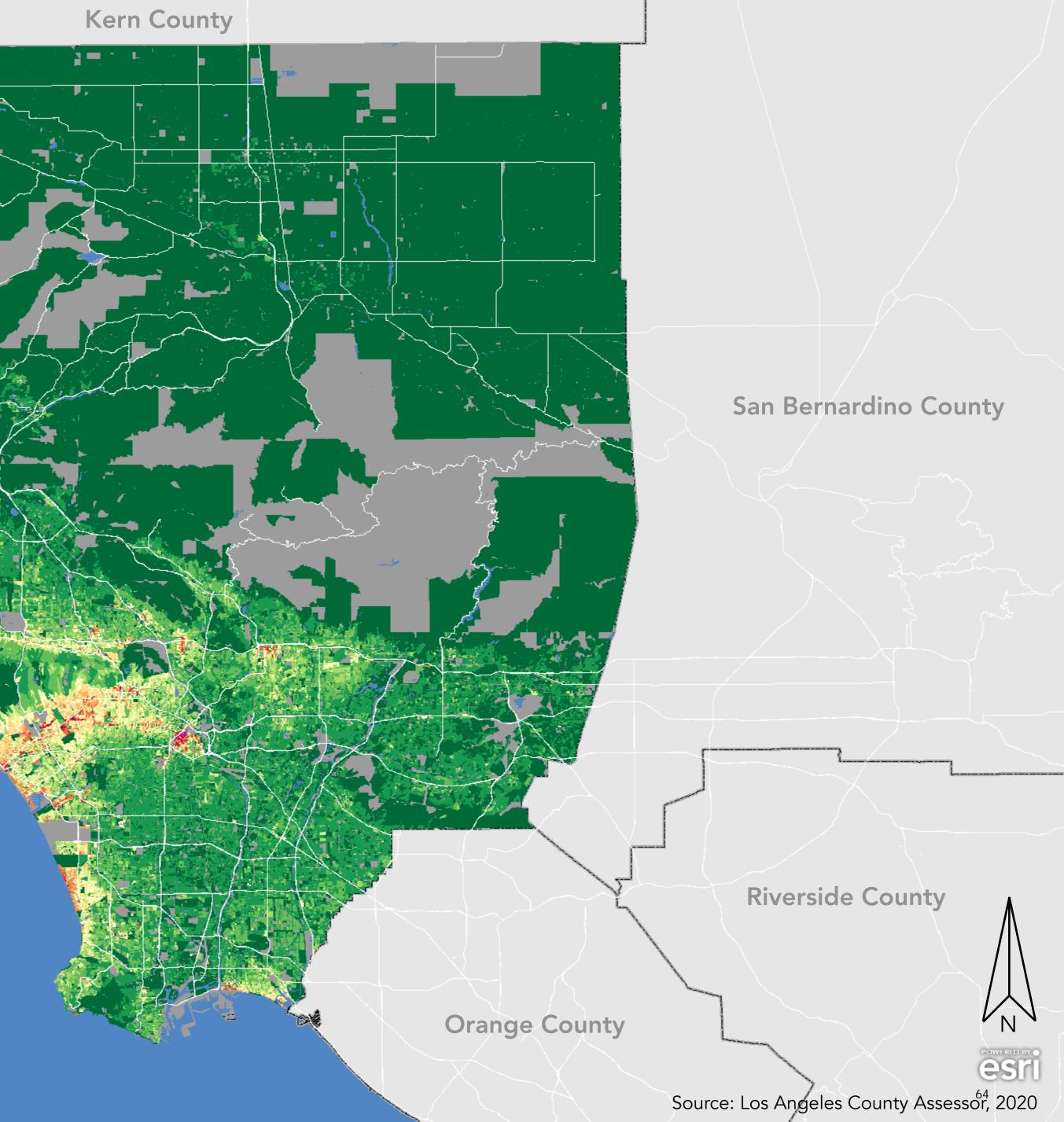
**URBAN3** 

#### Value Per Acre Los Angeles County, CA

Ventura County

#### **Total Value** per Acre (\$)

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#### Value Per Acre Los Angeles County, CA

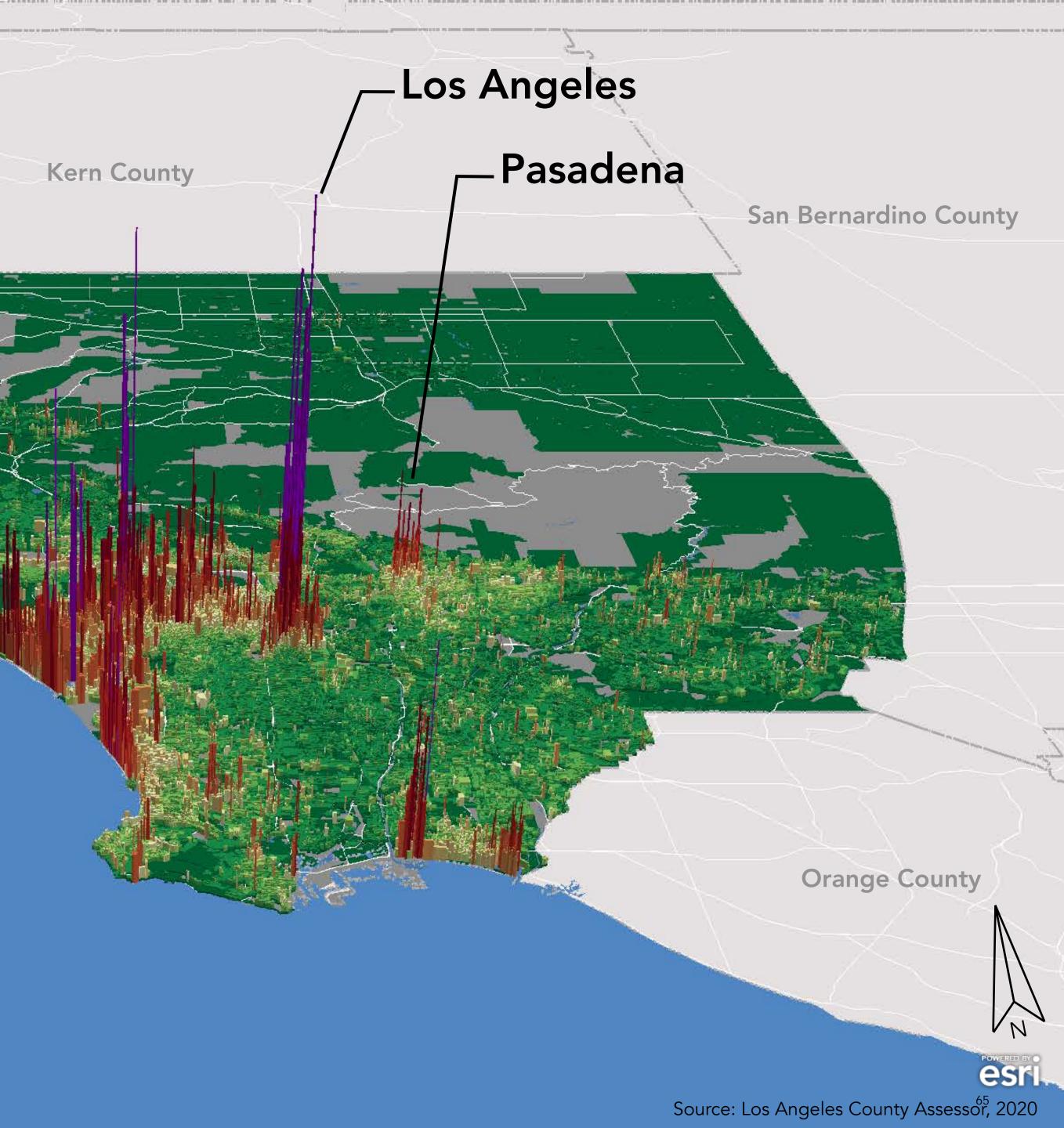
#### **Total Value** per Acre (\$)

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Ventura County



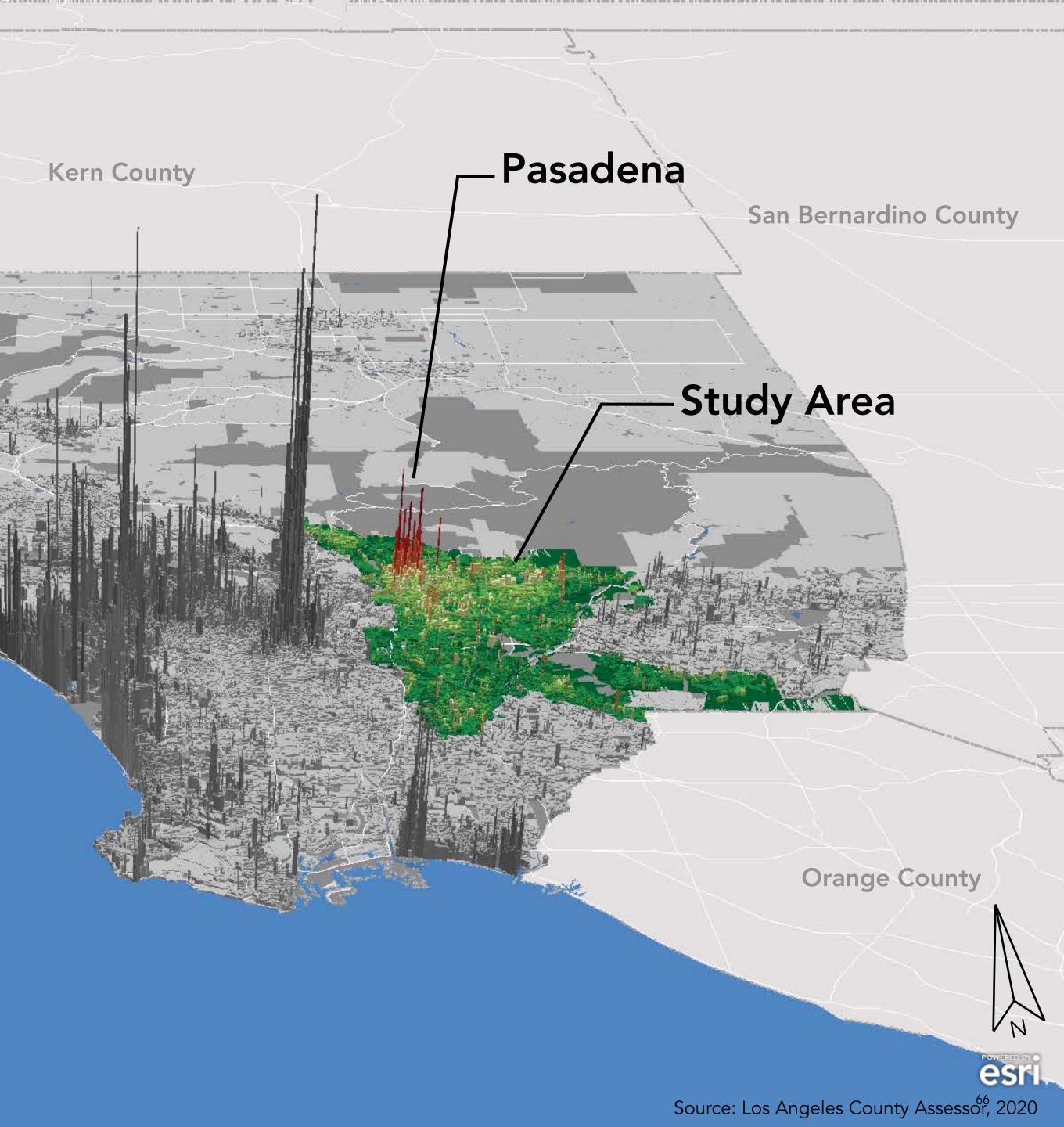
#### Value Per Acre Los Angeles County Study Area

Ventura County

#### **Total Value** per Acre (\$)

**URBAN3** 

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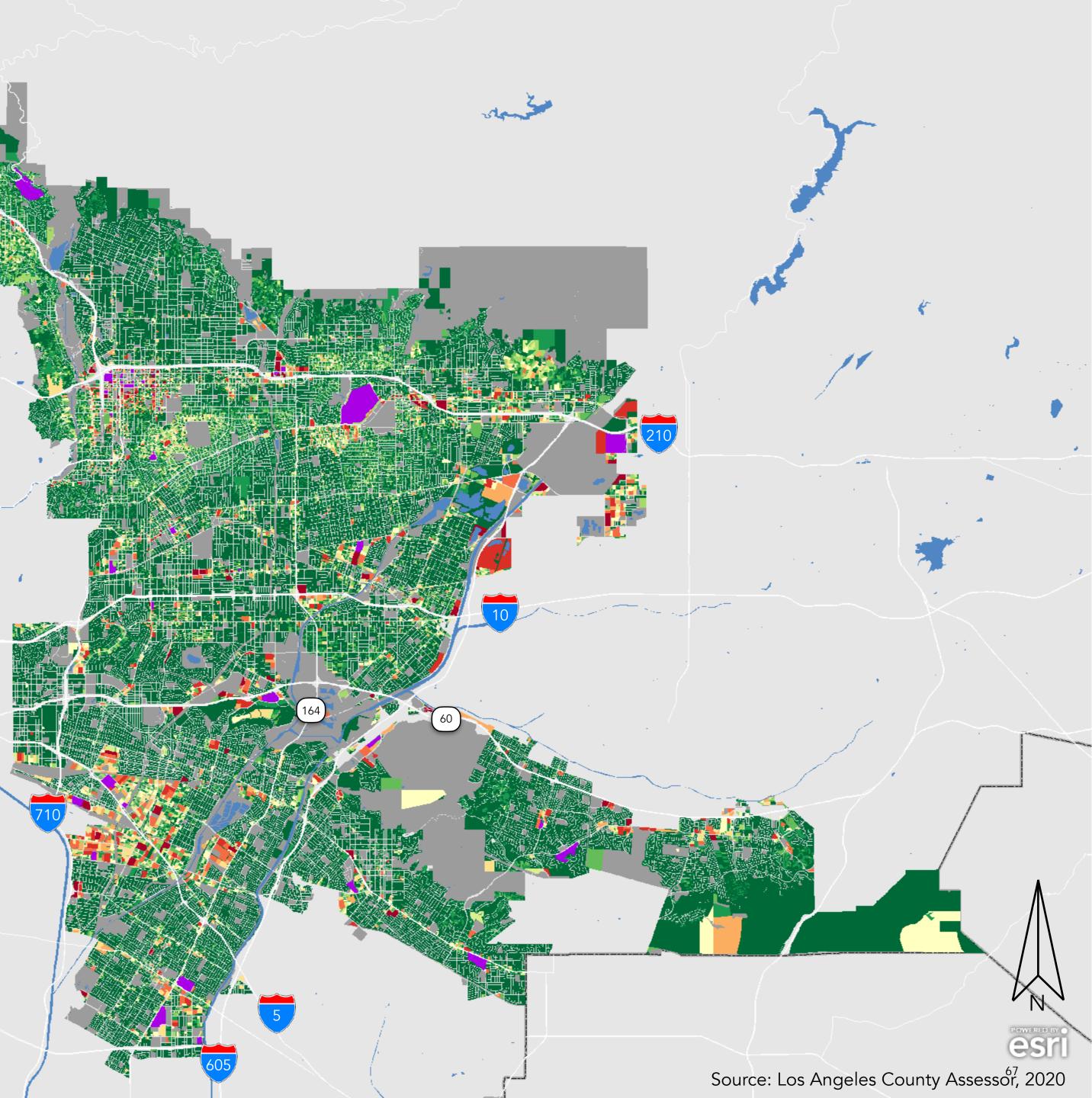
**JRBAN** 

#### **Total Taxable Value** Los Angeles County Study Area

#### Total Taxable Value (\$)

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Los Angeles



**URBAN3** 

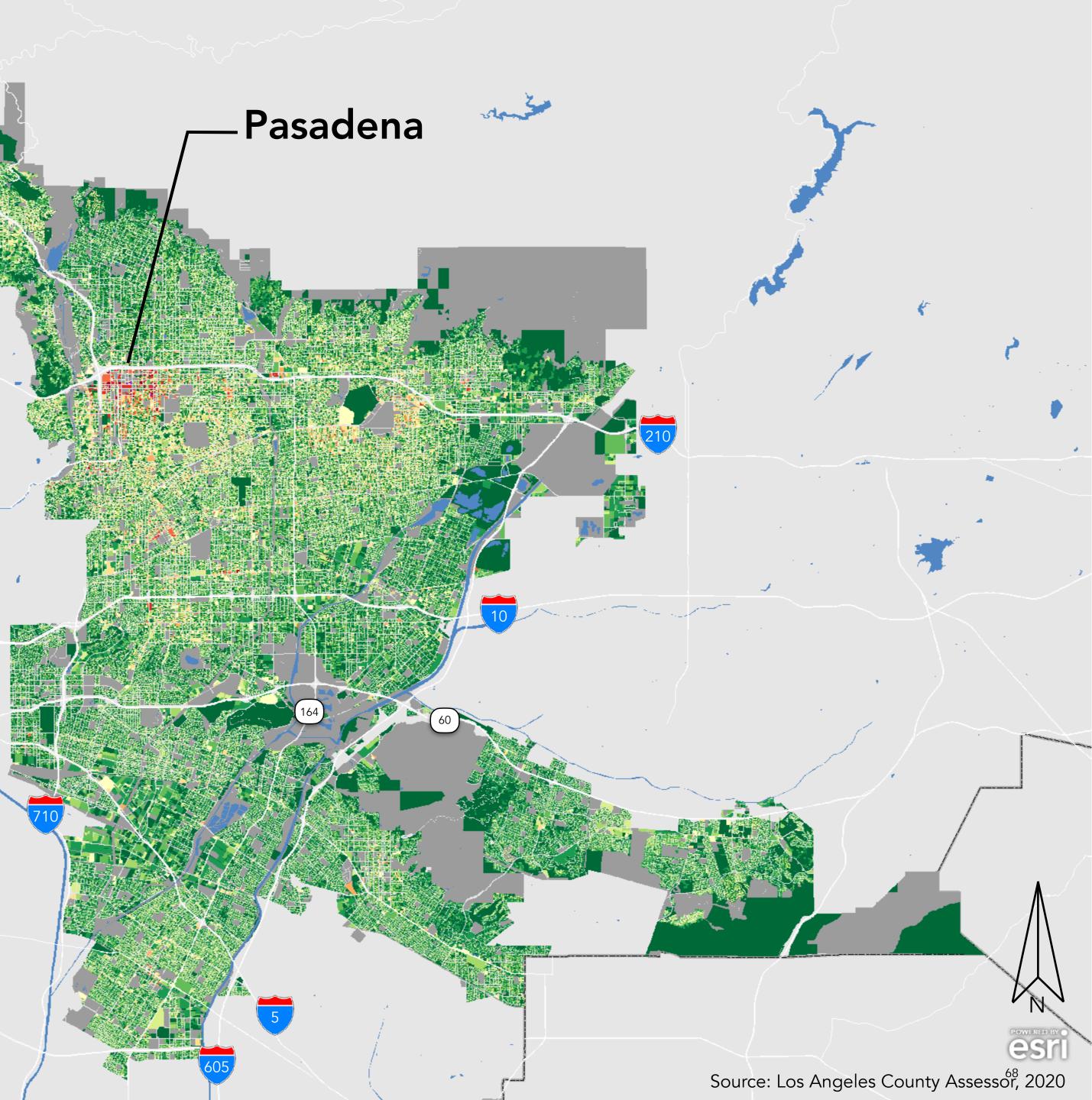
#### Value Per Acre Los Angeles County Study Area

#### Total Value per Acre (\$)

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#### Value Per Acre Los Angeles County Study Area

#### Total Value per Acre (\$)

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Los Angeles

#### Montebello

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Pasadena

Source: Los Angeles County Assessor, 2020



**URBAN3** 

#### Total Value per Acre (\$)

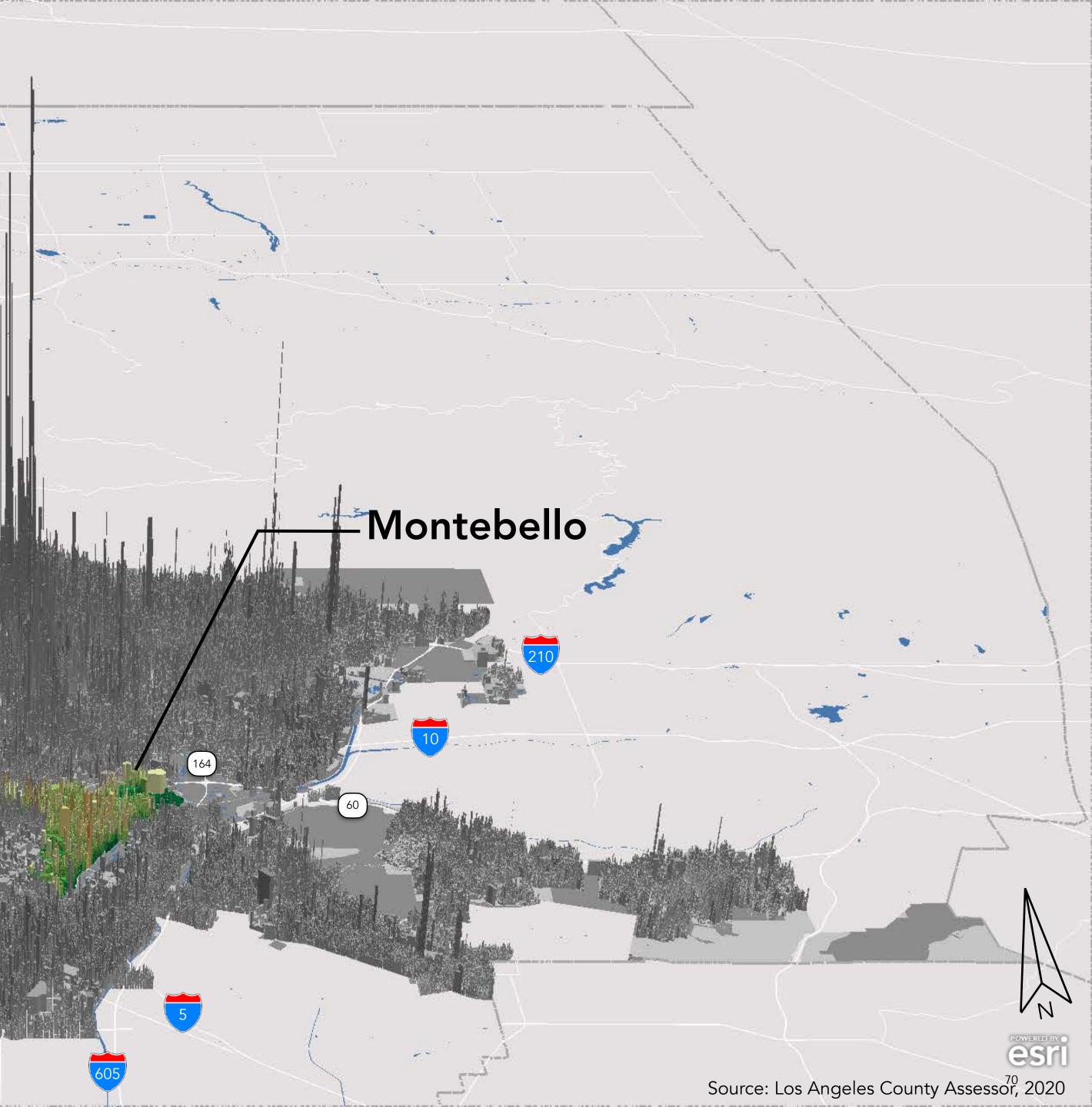
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24,000,001 - 45,000,000
> 84,000,001

Value Per Acre

Los Angeles

City of Montebello, CA



URBAN3

#### **Total Taxable Value** Montebello, CA

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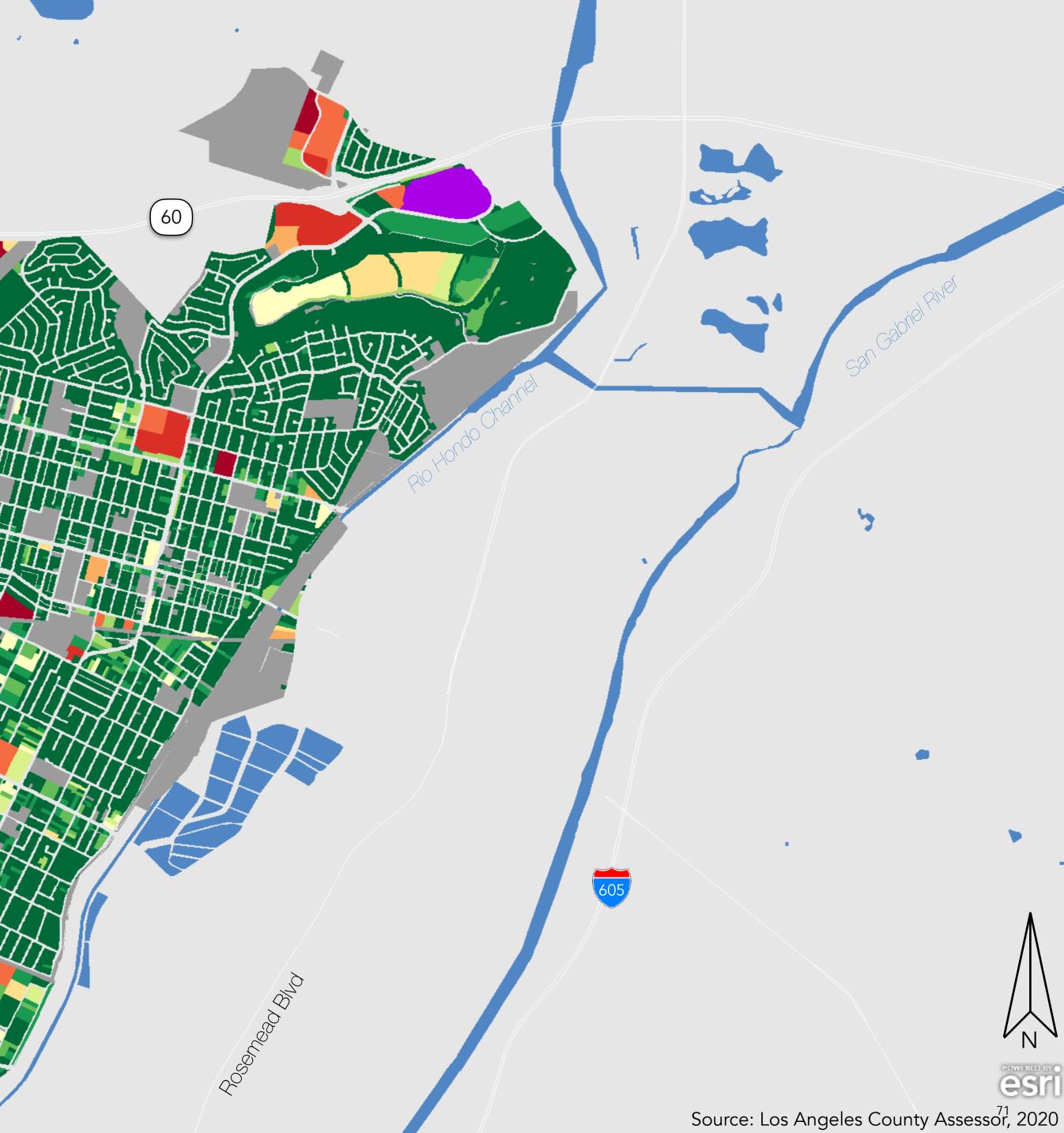
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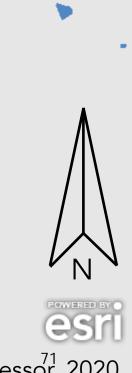
> 84,000,001

45,000,001 - 84,000,000

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Whittier Blvd

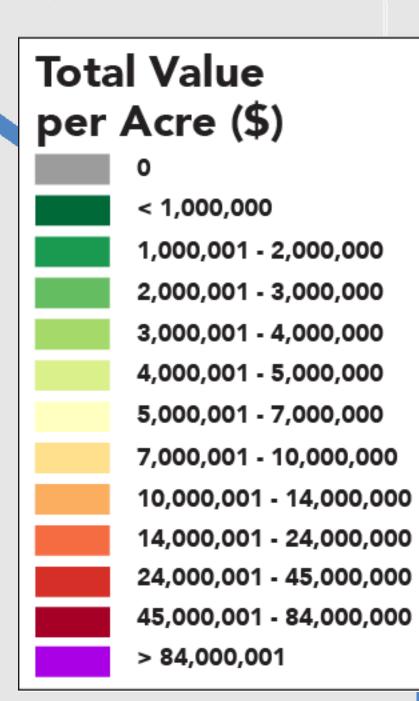


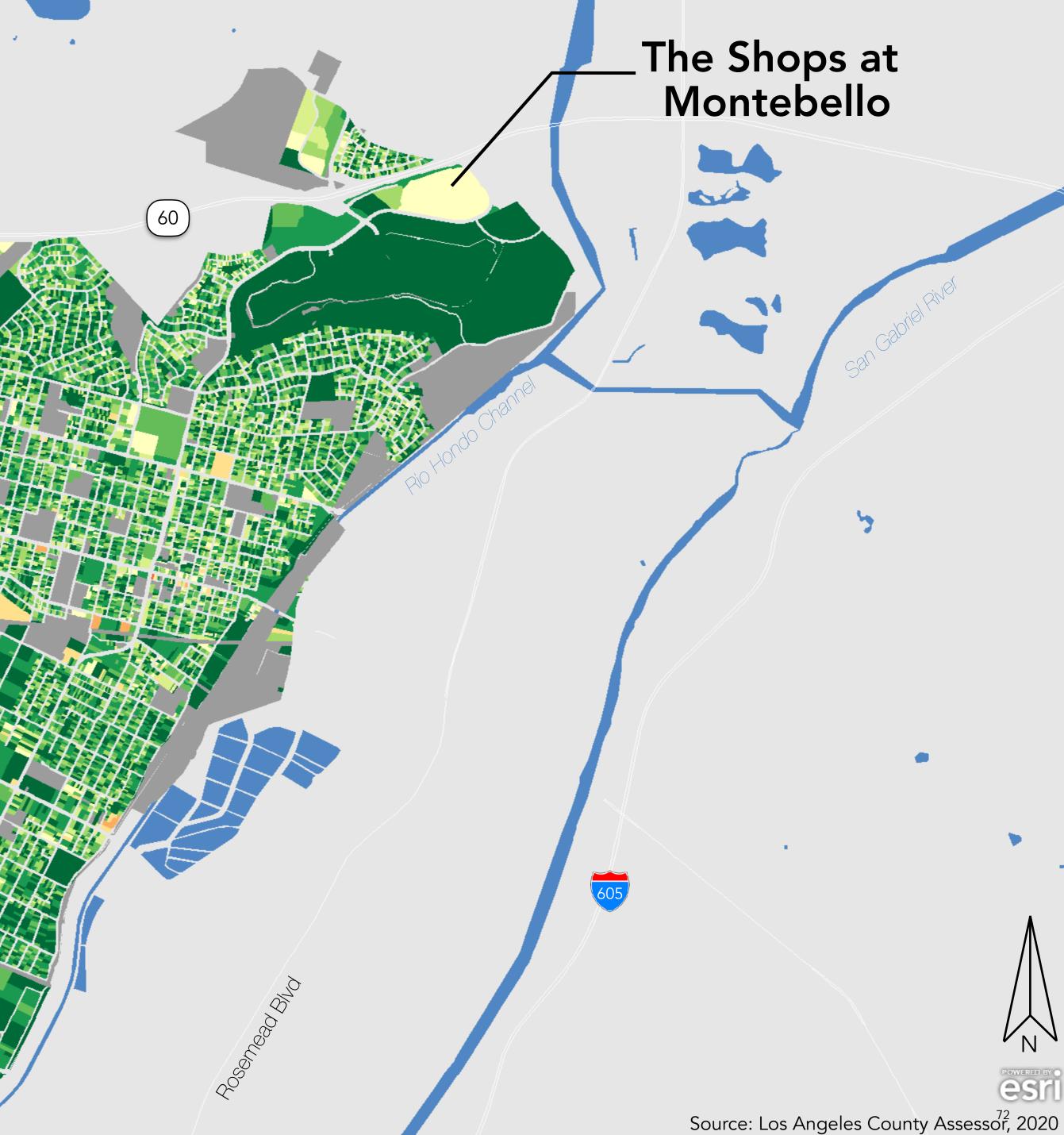


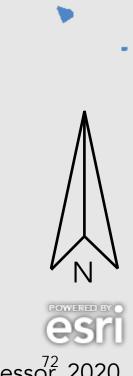


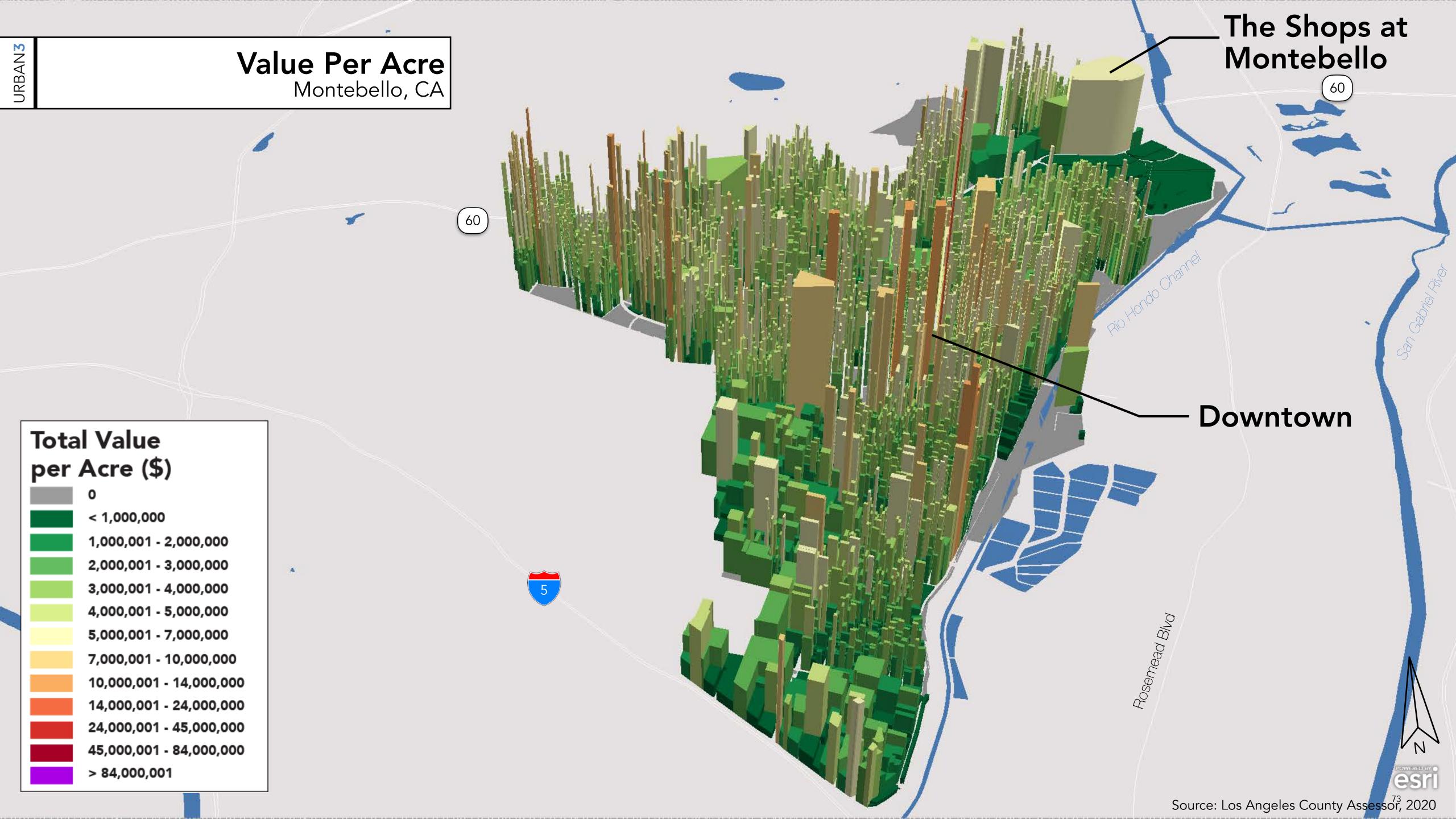
#### Value Per Acre Montebello, CA

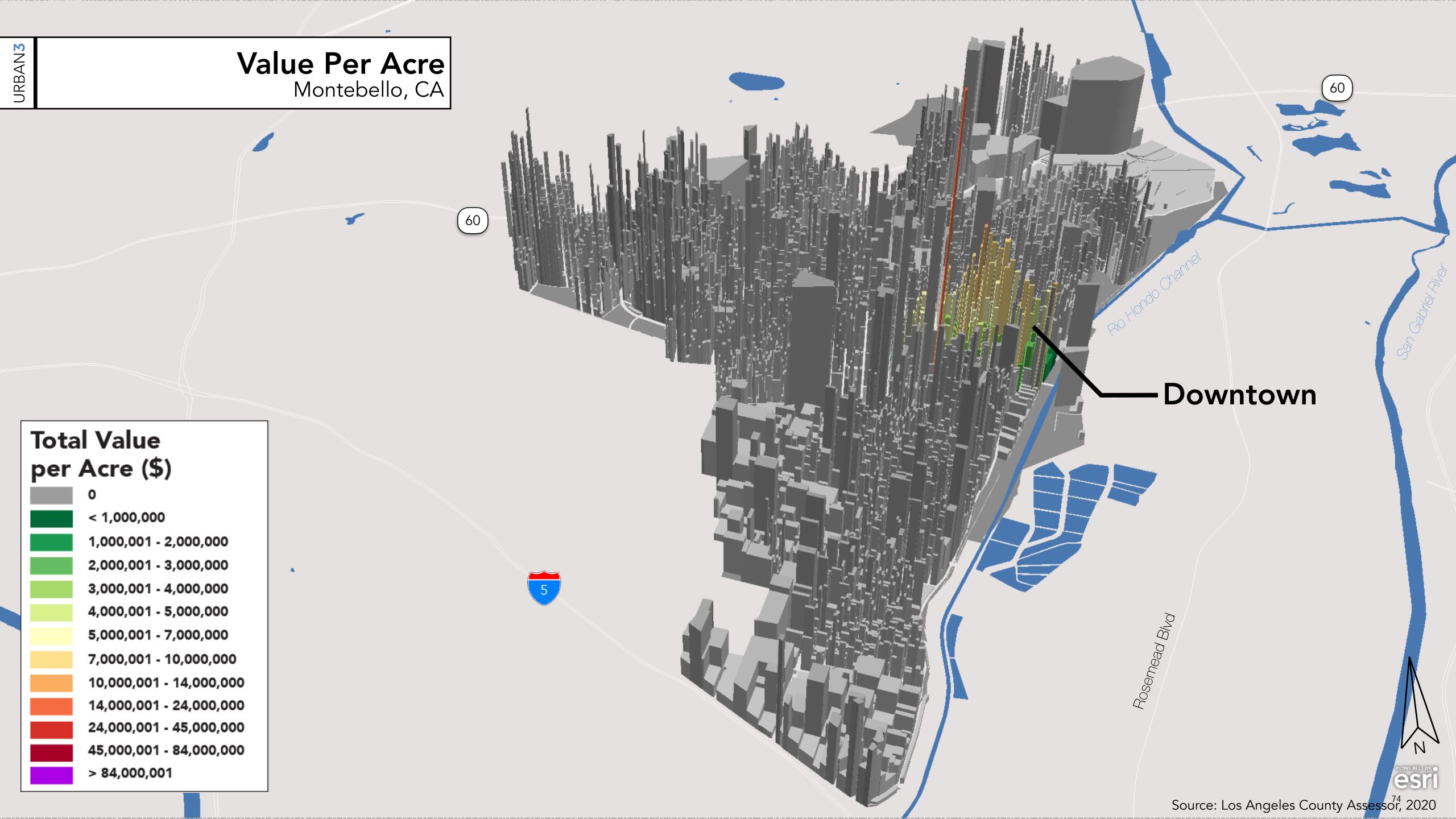
Whittier Blvd











URBAN3

#### **Total Taxable Value** Downtown Montebello, CA

10th St

#### Total Taxable Value (\$)

0 < 1,000,000 2,000,001 - 2,000,000 2,000,001 - 3,000,000 3,000,001 - 4,000,000 4,000,001 - 5,000,000 5,000,001 - 7,000,000 7,000,001 - 10,000,000 10,000,001 - 14,000,000 14,000,001 - 24,000,000 24,000,001 - 45,000,000

#### Montebello Downtown Plaza

#### \_Montebello Unified School District

W Whittier Blvd

-OS Ange

W Cleveland Ave

N Montebello Blvd

Source: Los Angeles County Assessor, 2020

1st St



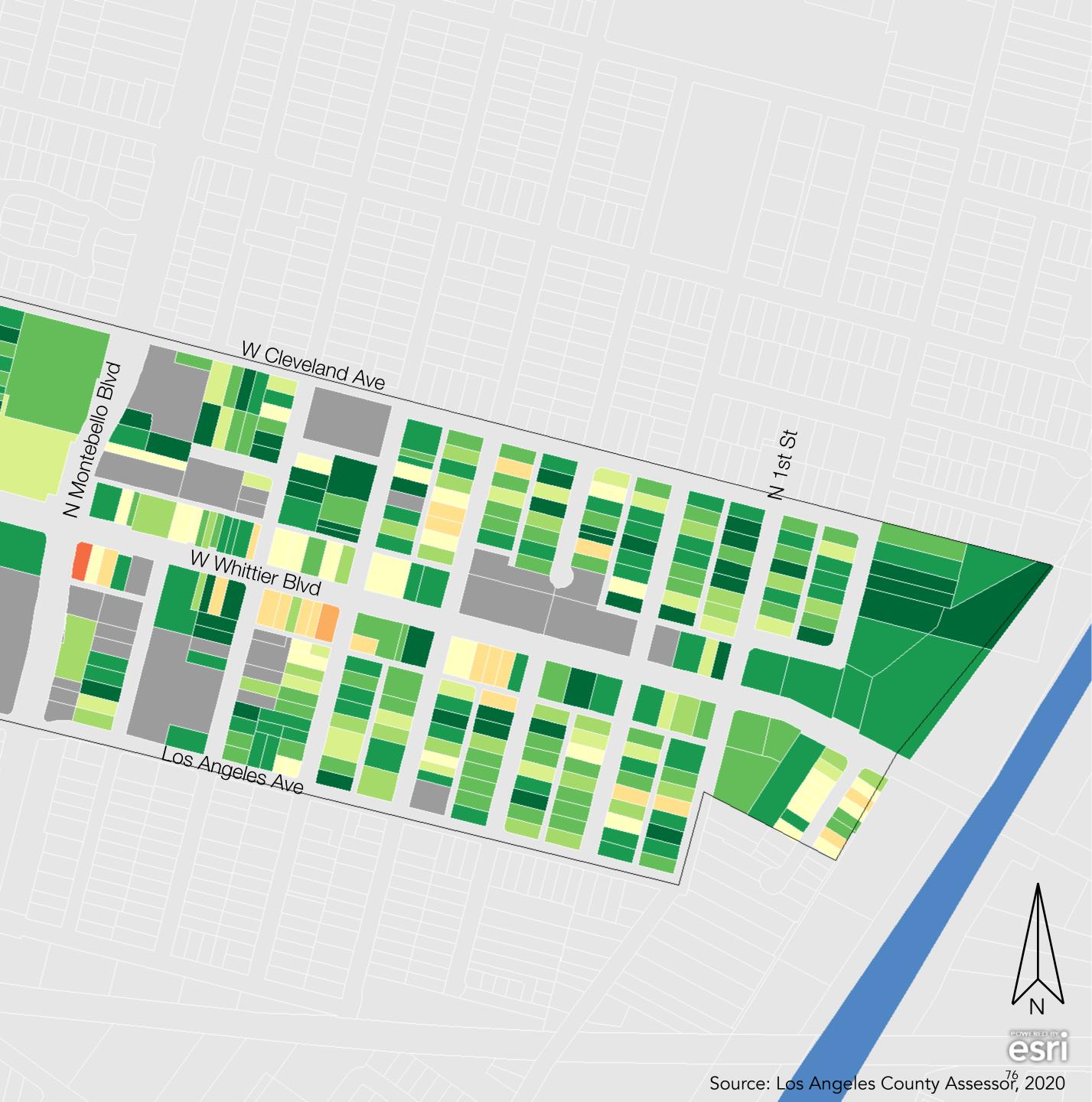
#### Value Per Acre Downtown Montebello, CA

<sup>1</sup>Oth St

#### **Total Value** per Acre (\$)

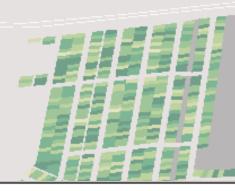
0

< 1,000,000 1,000,001 - 2,000,000 2,000,001 - 3,000,000 3,000,001 - 4,000,000 4,000,001 - 5,000,000 5,000,001 - 7,000,000 7,000,001 - 10,000,000 10,000,001 - 14,000,000 14,000,001 - 24,000,000 24,000,001 - 45,000,000 45,000,001 - 84,000,000 > 84,000,001



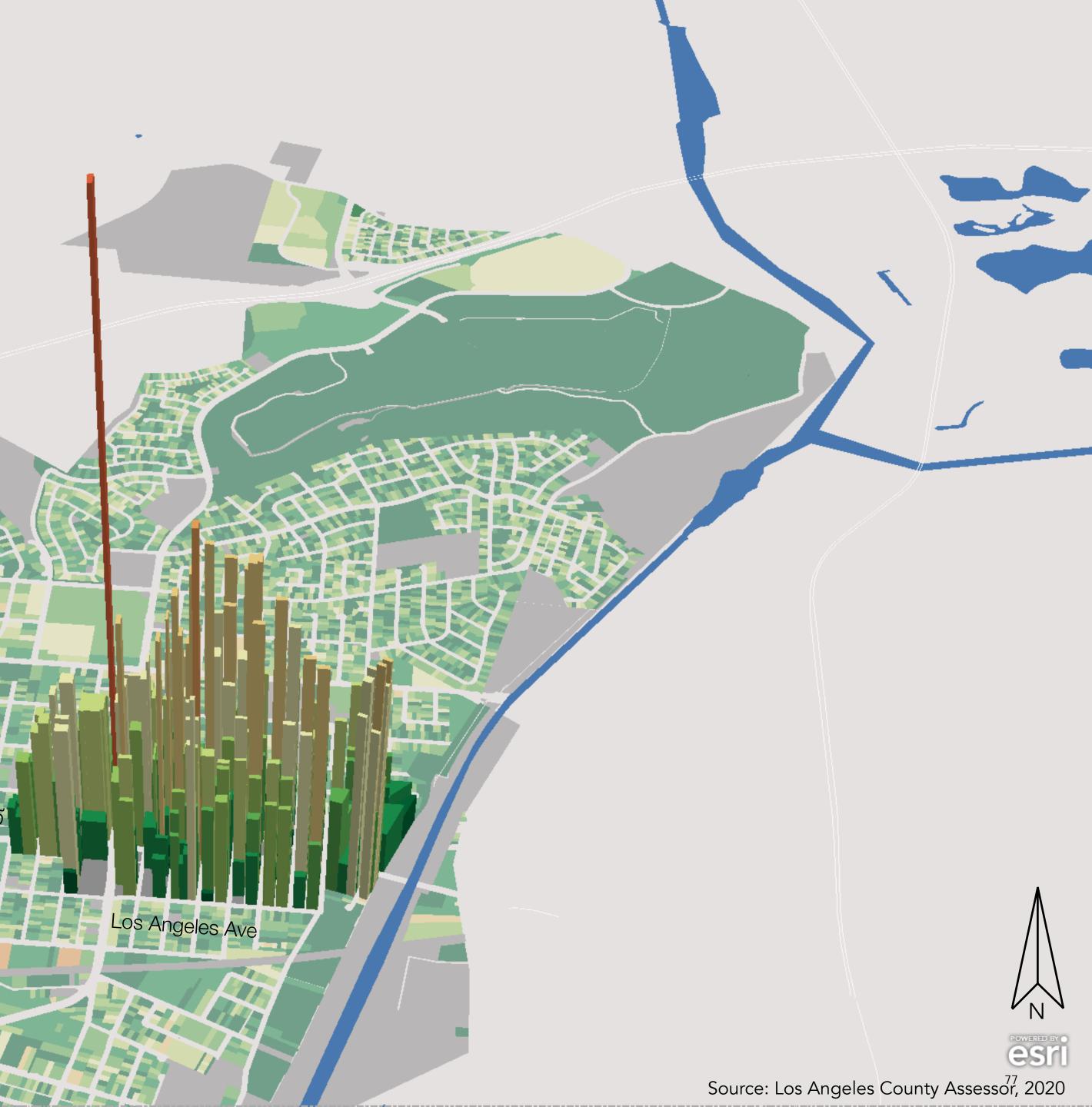
**URBAN3** 

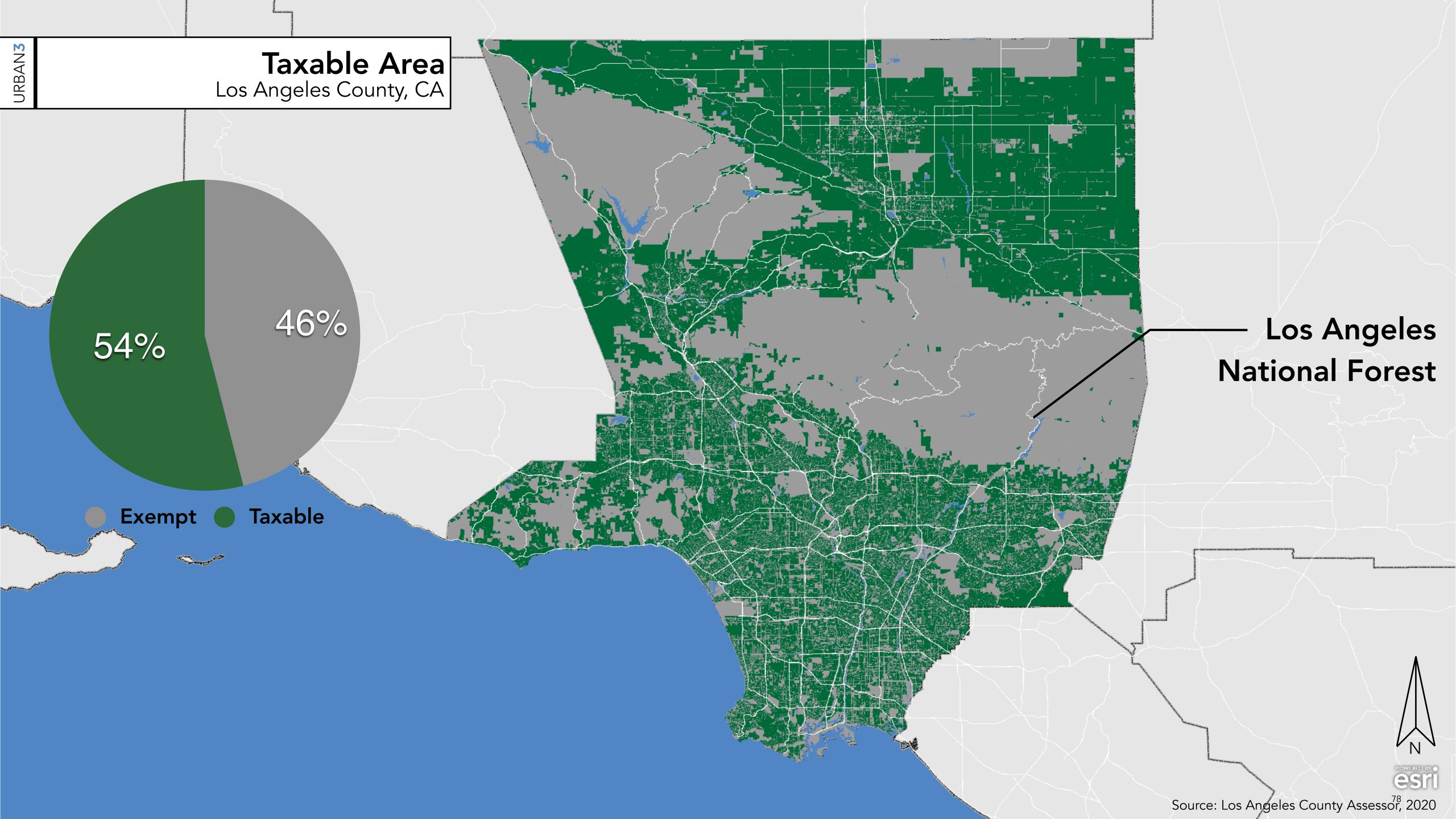


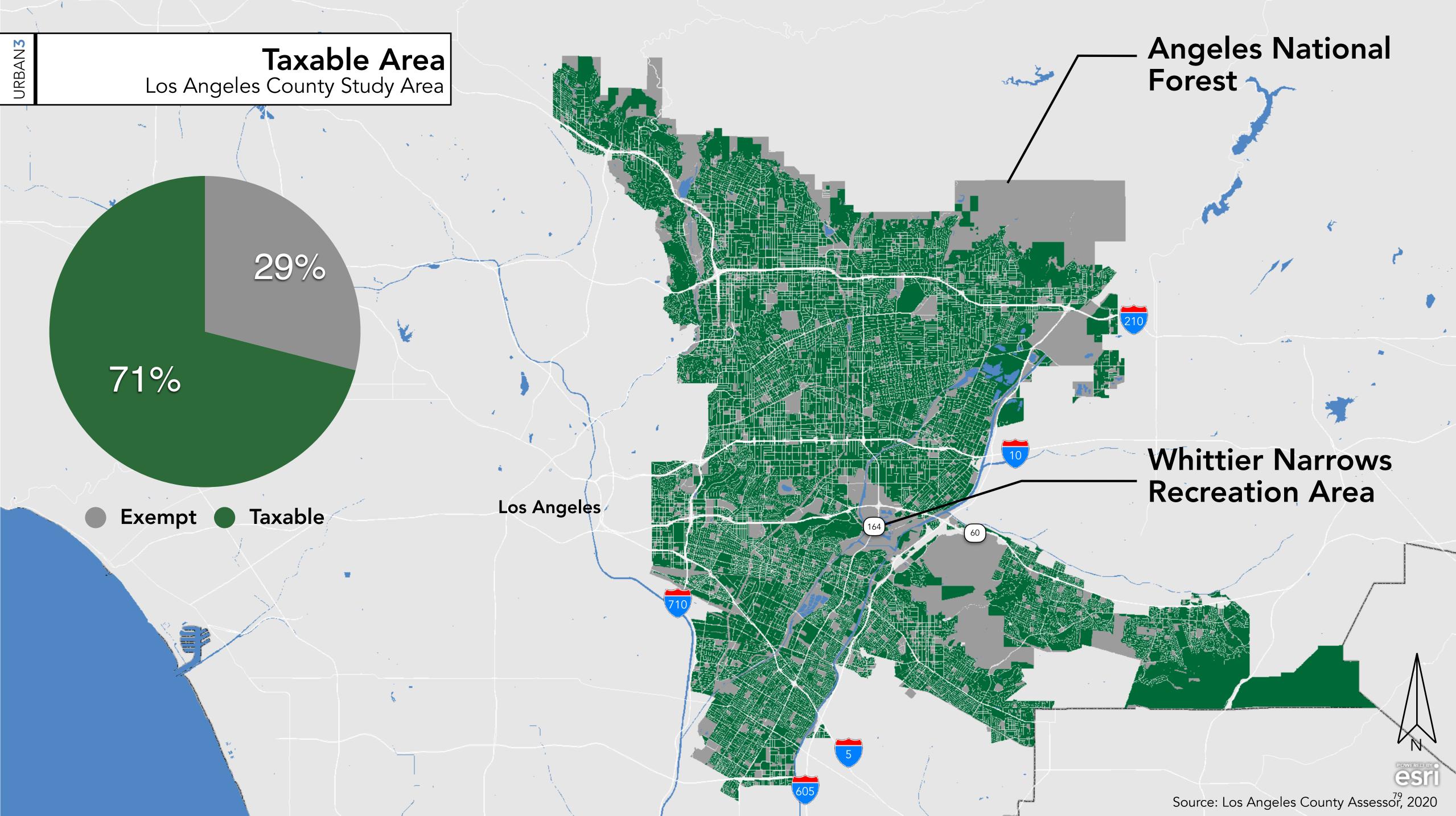


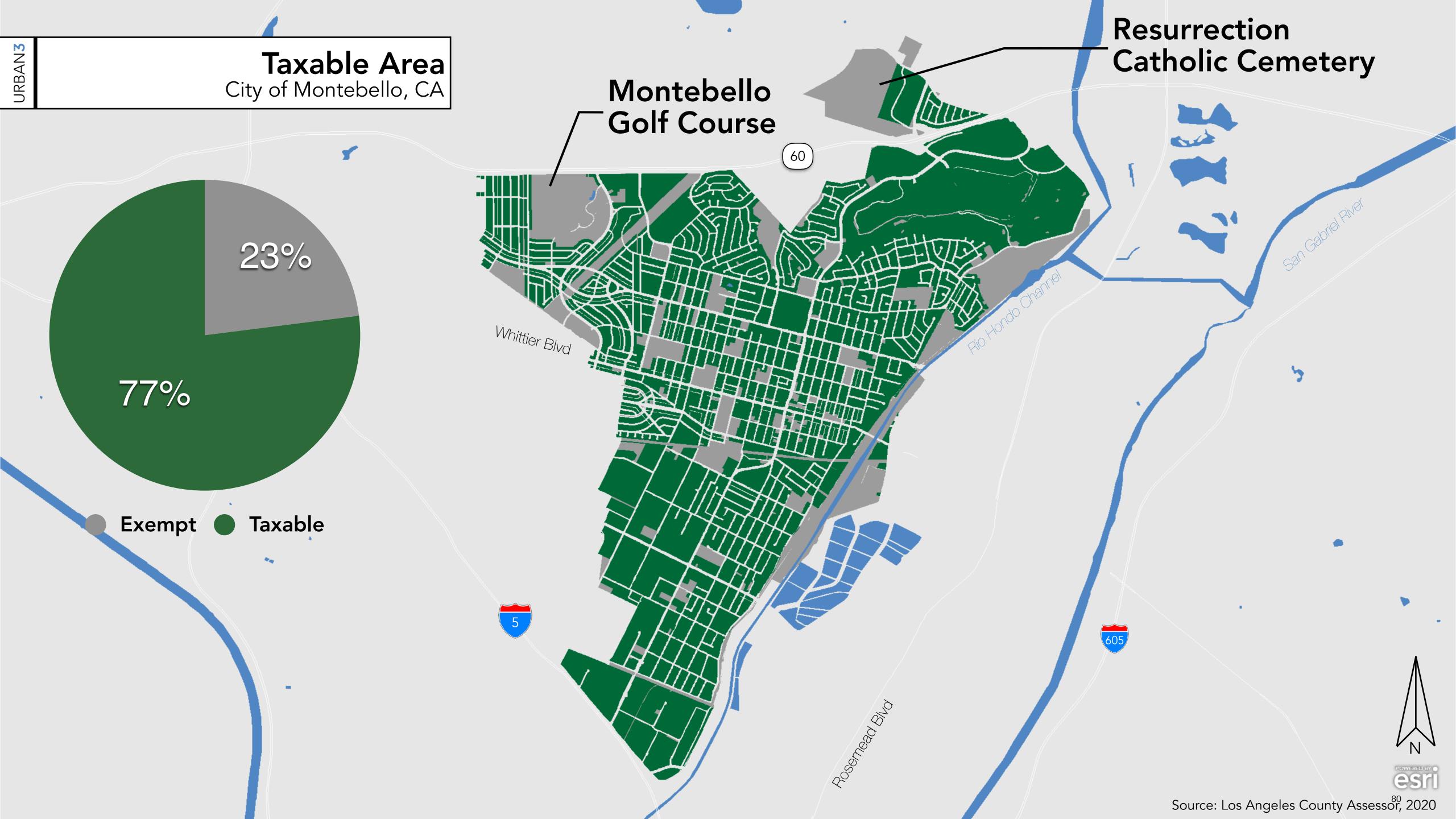
#### **Total Value** per Acre (\$)

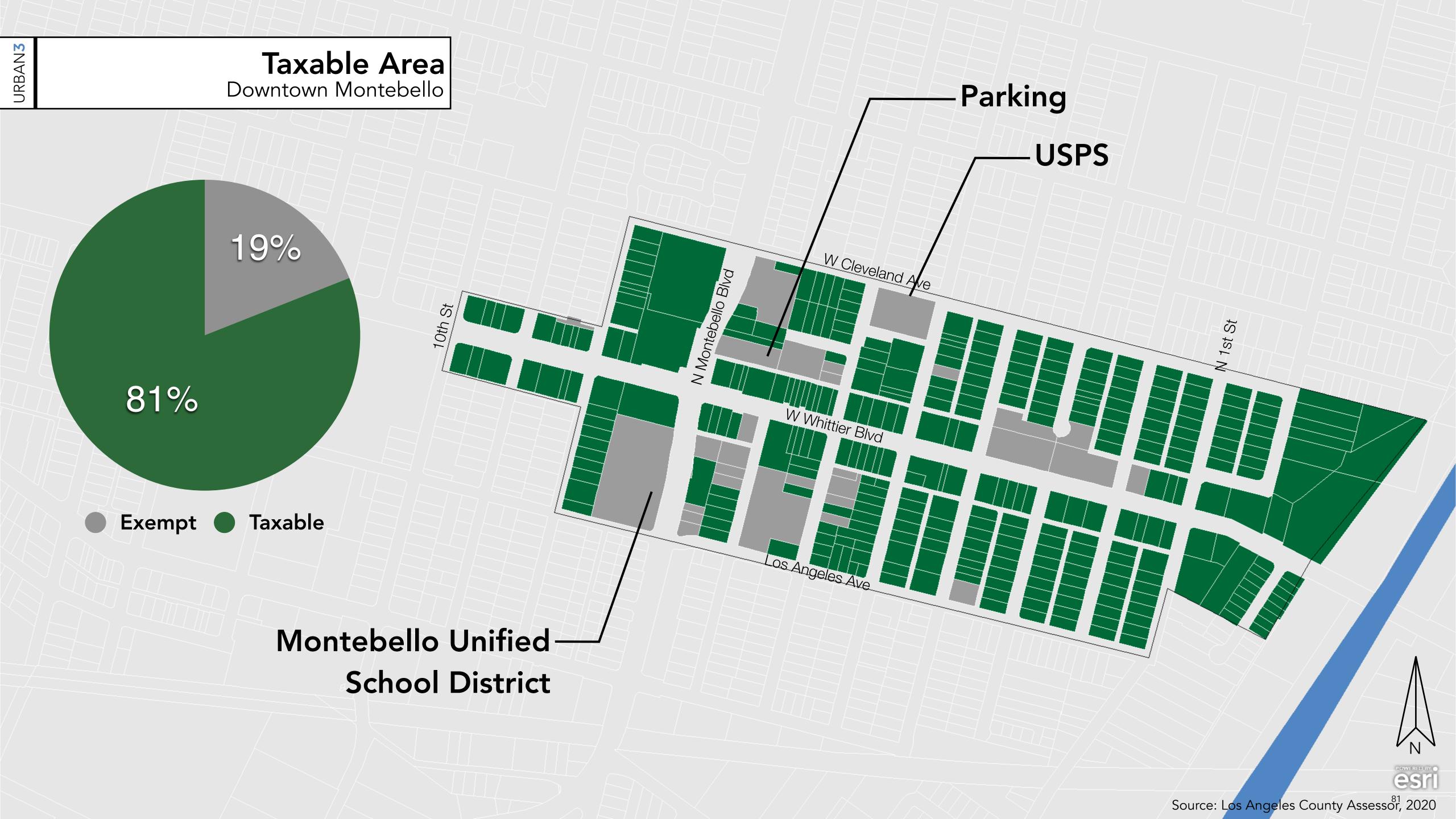
< 1,000,000 1,000,001 - 2,000,000 2,000,001 - 3,000,000 3,000,001 - 4,000,000 4,000,001 - 5,000,000 5,000,001 - 7,000,000 7,000,001 - 10,000,000 10,000,001 - 14,000,000 14,000,001 - 24,000,000 24,000,001 - 45,000,000 45,000,001 - 84,000,000 > 84,000,001

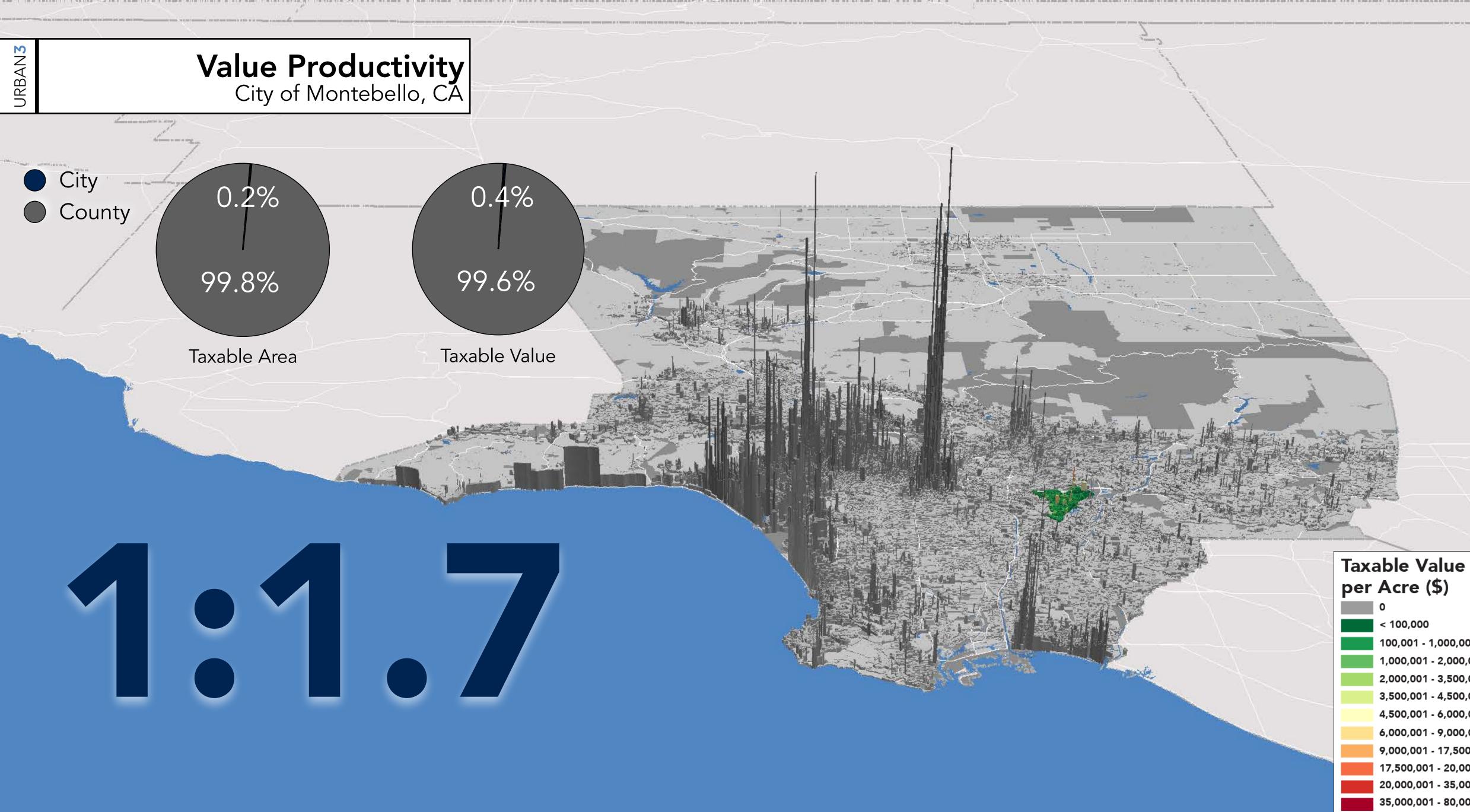


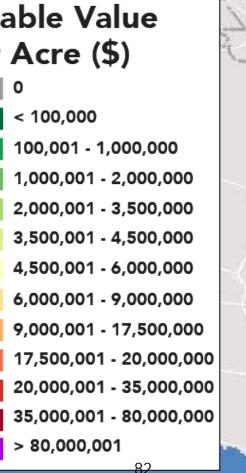








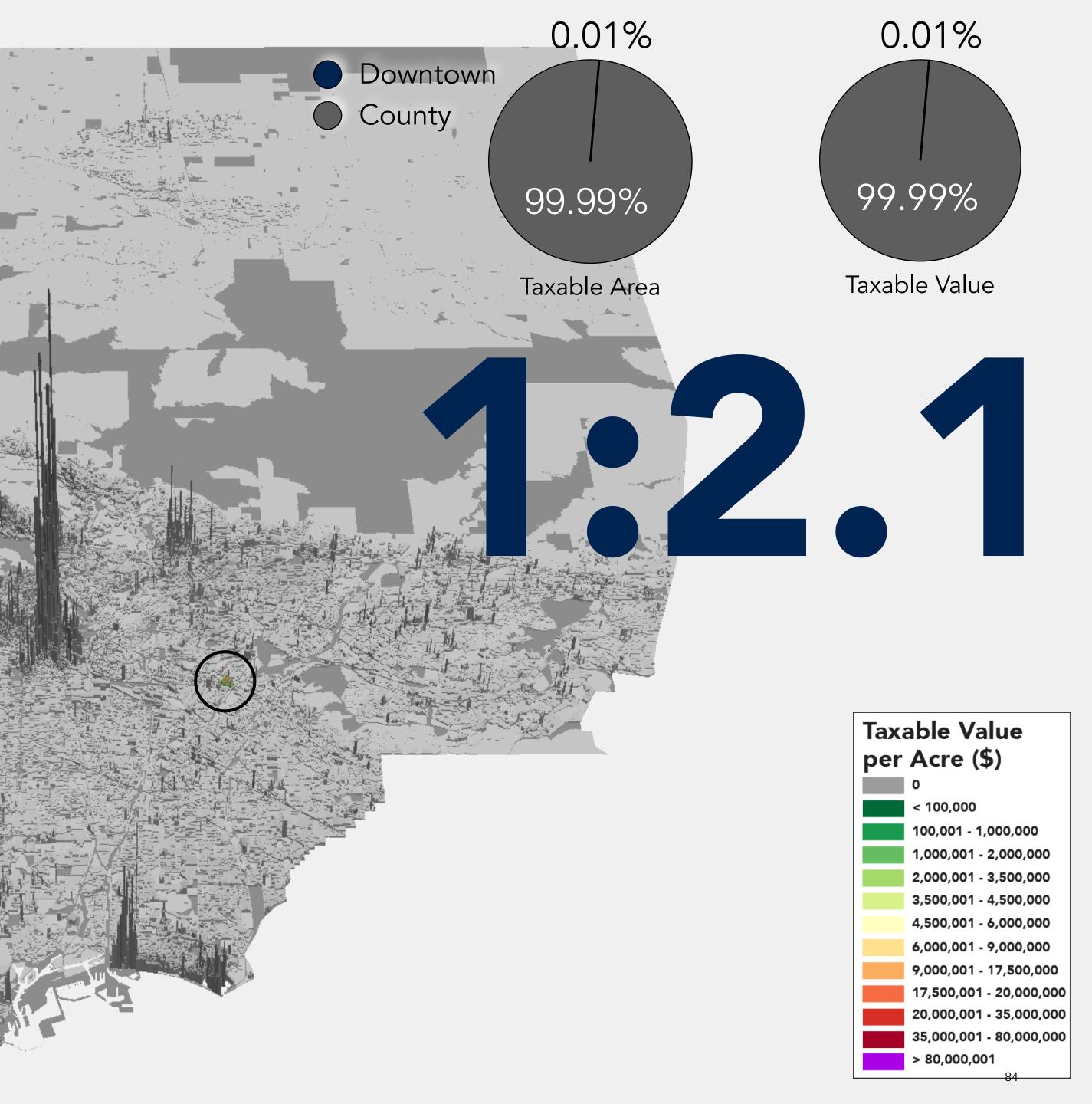






#### Value Productivity Downtown Montebello

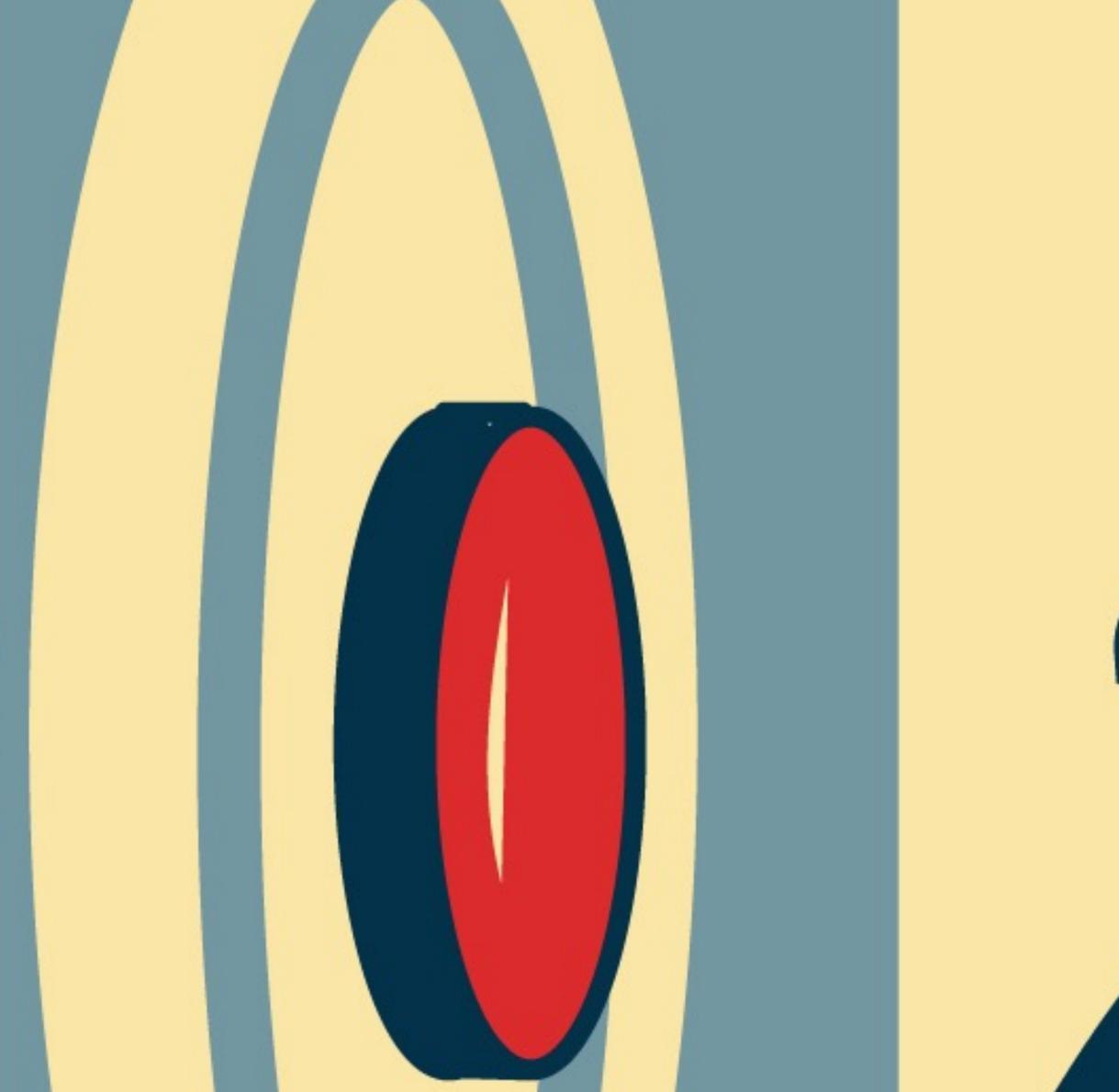
URBAN**3** 



## Land Value Analysis The economics of land valuation.



# Behavioral Economics







## **Tax Code** もれ444 り4 7 4 4 4



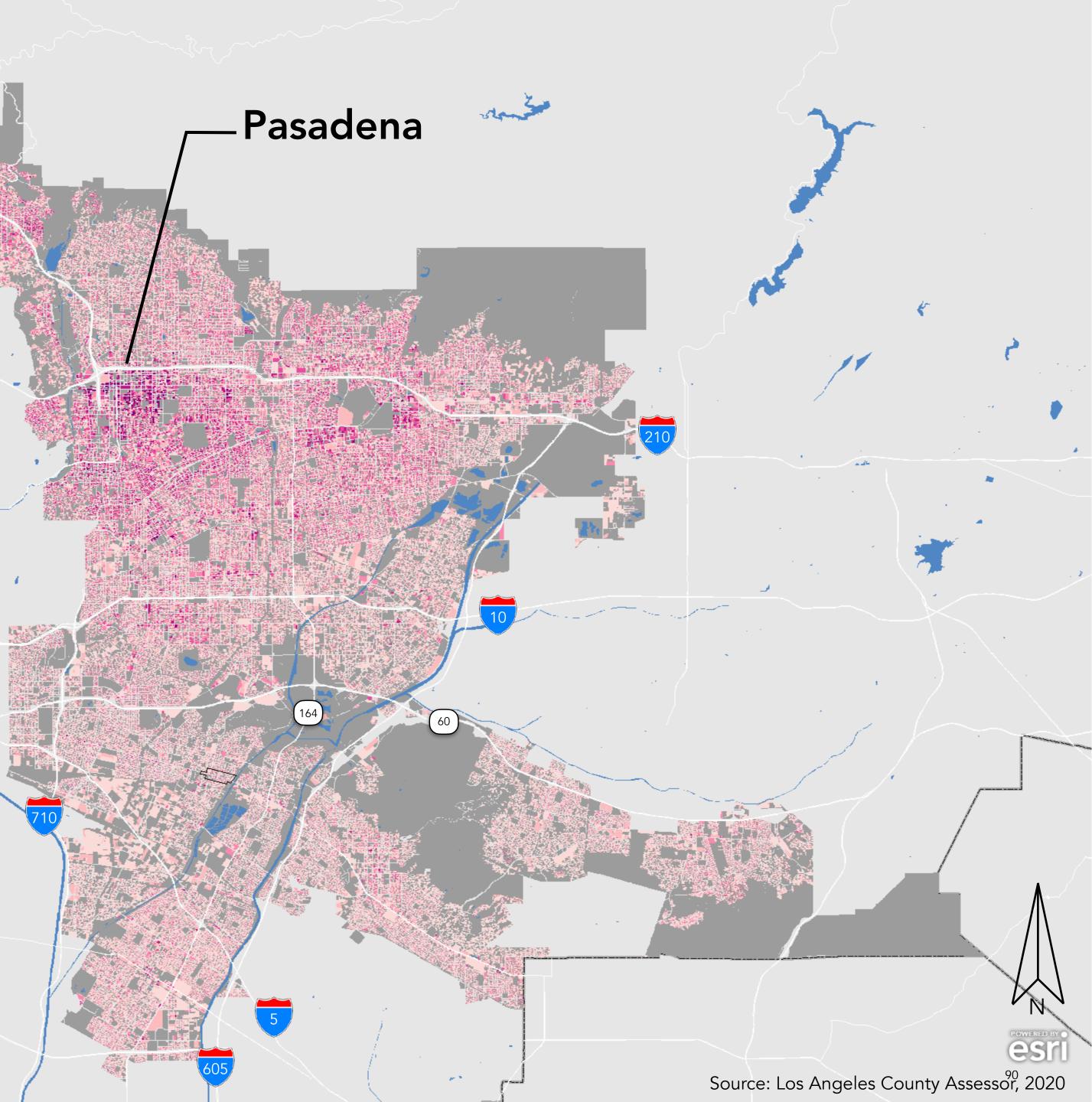


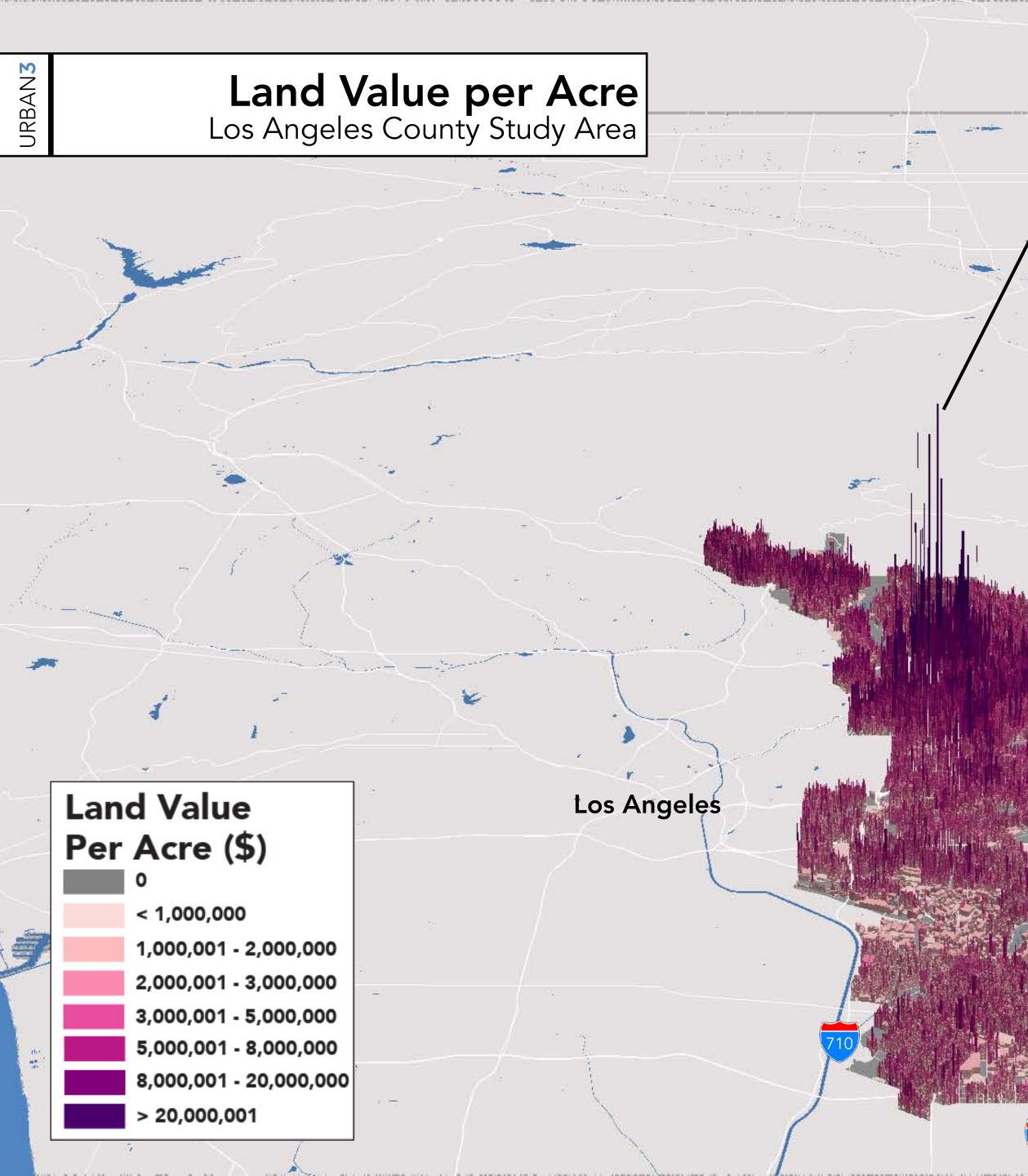


Los Angeles

-

#### Land Value Per Acre (\$) 0 < 1,000,000 1,000,001 - 2,000,000 2,000,001 - 3,000,000 3,000,001 - 5,000,000 5,000,001 - 8,000,000 8,000,001 - 20,000,000





#### Montebello

Pasadena

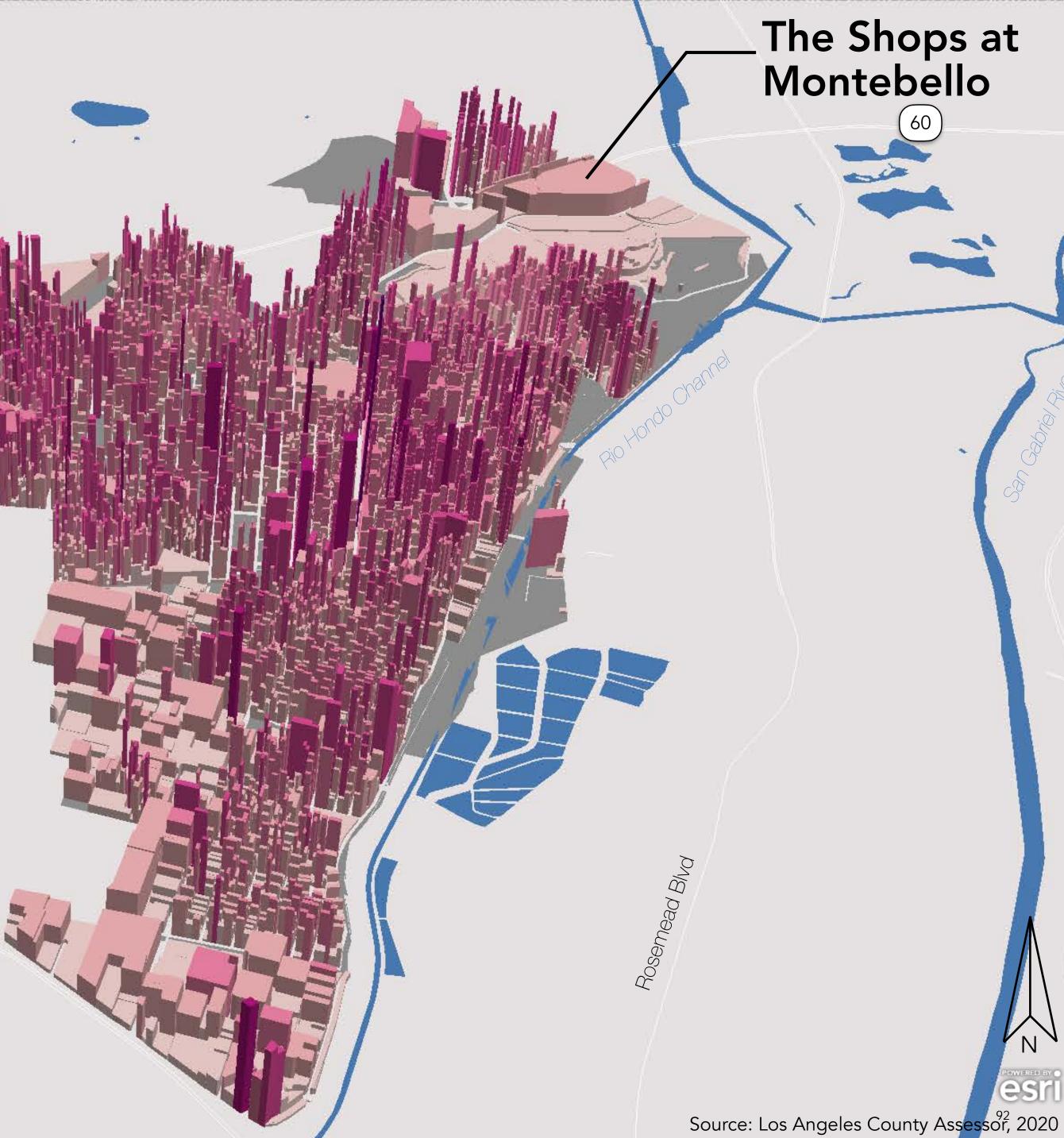
164 🎽

5

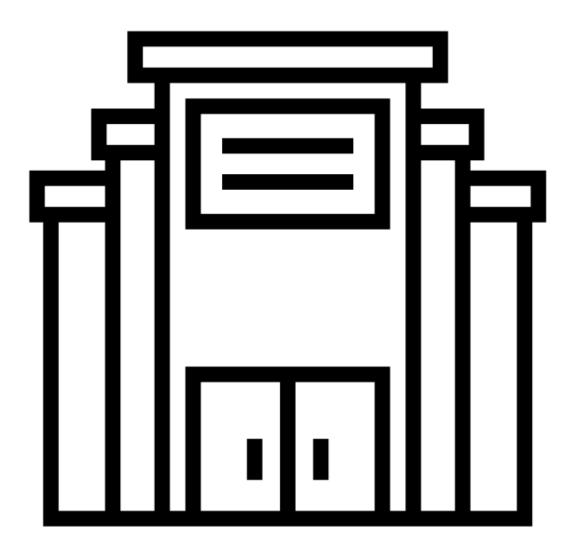
Source: Los Angeles County Assessor, 2020



### URBAN3 Land Value per Acre City of Montebello, CA 60 Land Value Per Acre (\$) < 1,000,000 1,000,001 - 2,000,000 2,000,001 - 3,000,000 3,000,001 - 5,000,000 5,000,001 - 8,000,000 8,000,001 - 20,000,000 🗖 > 20,000,001



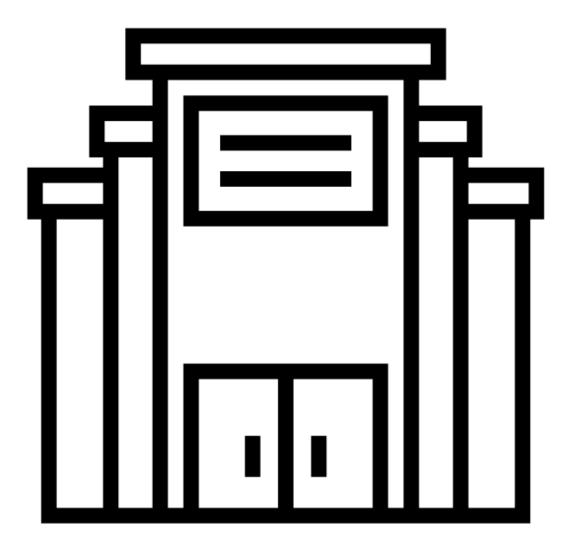




# Montebello's Land Use Types

Local samples of commercial & residential buildings and development types





## **Commercial Land Use Types**

Samples of commercial buildings and development types.







#### **Rosemead Walmart**



### LAND

\$22.6 M 20.8 acres

### BUILDING

\$15.9 M

5.2 acres

2007 Base Year

### TOTAL

\$38.5 M 20.8 acres 0.25 FAR \$1.9 M per acre





#### **Montebello, CA** Taxable Value per Acre

#### **Rosemead Walmart**

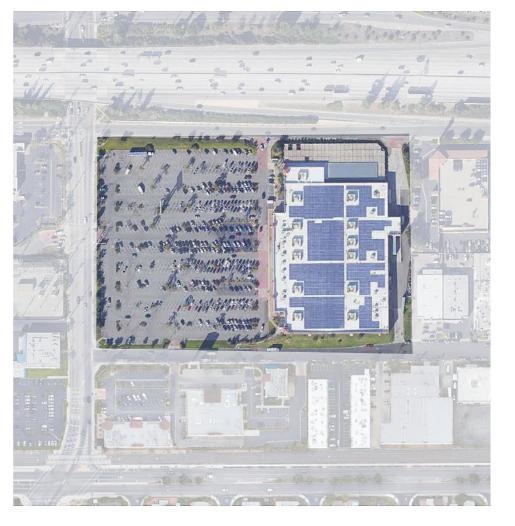


#### Pico Rivera Walmart

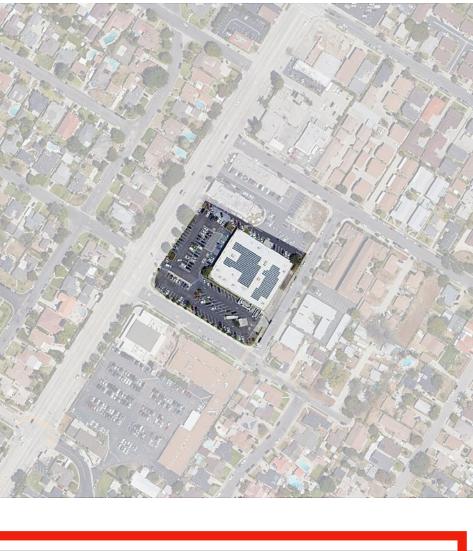


| Land               | Value (M)   | \$22.6 | \$15.4 | \$16.6 | \$3.5 |
|--------------------|-------------|--------|--------|--------|-------|
| Land               | Acreage     | 20.8   | 17.9   | 11.6   | 2.3   |
|                    | Value (M)   | \$15.9 | \$18.8 | \$7.6  | 1.7   |
| Building           | Acreage     | 5.2    | 5.1    | 3.4    | 0.8   |
|                    | Base Year   | 2007   | 2003   | 2005   | 2011  |
|                    | FAR         | 0.25   | 0.28   | 0.29   | 0.34  |
|                    | Total Value | \$38.5 | \$34.2 | \$24.2 | \$5.3 |
| Value per Acre (M) |             | \$1.9  | \$1.9  | \$2.1  | \$2.2 |

#### Duarte Walmart



#### Downey Walmart







### **Montebello, CA** Taxable Value per Acre

|          |                      | Rosemead Walmart | Pico Rivera Walmart | Duarte Walmart | Downey Walmart |
|----------|----------------------|------------------|---------------------|----------------|----------------|
|          |                      |                  | Mont                |                |                |
|          |                      |                  |                     |                | Acre.          |
|          |                      |                  |                     | OZA            |                |
| Land     | Value (M)            | \$22.6           |                     |                | \$3.5<br>2.3   |
|          | Acreage<br>Value (M) | 20.8 \$15.9      | \$18.8              | \$7.6          | 2.5            |
| Building | Acreage              | 5.2              | 5.1                 | 3.4            | 0.8            |
|          | Base Year            | 2007             | 2003                | 2005           | 2011           |
|          | FAR                  | 0.25             | 0.28                | 0.29           | 0.34           |
|          | Total Value          | \$38.5           | \$34.2              | \$24.2         | \$5.3          |
| Value p  | oer Acre (M          | \$1.9            | \$1.9               | \$2.1          | \$2.2          |



URBAN3



#### **Montebello Town Square**

\$1,773,308 per acre





Walmart \$2,029,864 per acre









URBAN3

#### Monterey Park, CA Taxable Value per Acre





\*Both the Home Depot and Costco are in the City of Monterey Park. The City of Montebello benefits from a portion of the sales tax revenue pursuant to an agreement between both jurisdictions.

#### Monterey Park, CA Home Depot

\$4,524,619 per acre

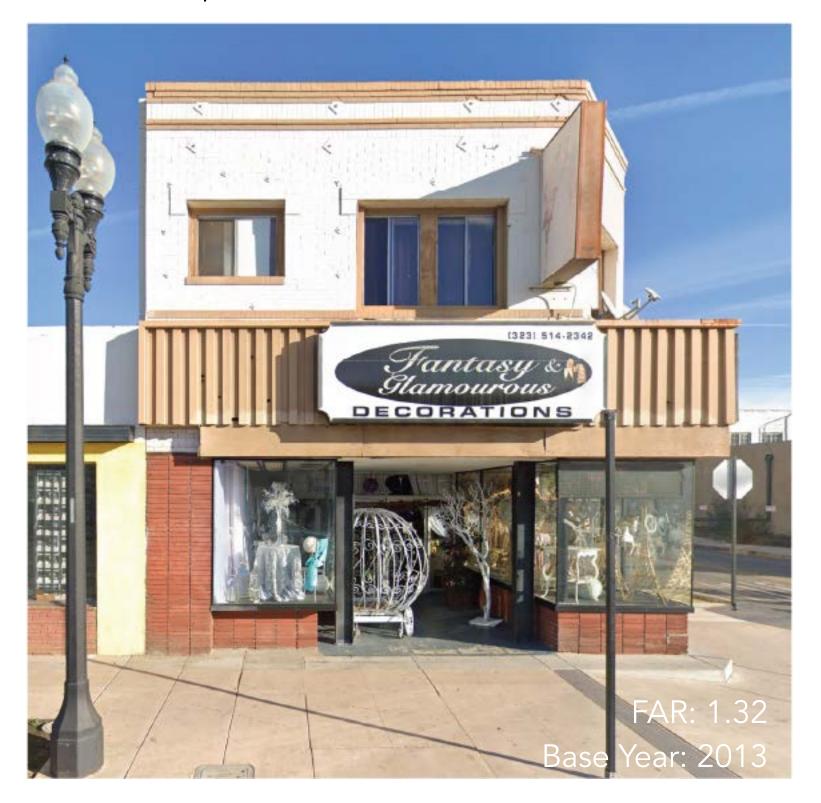
Monterey Park, CA Costco \$4,601,764 per acre



### Montebello, CA Taxable Value per Acre

#### Fantasy & Glamorous Decorations

\$7,294,547 per acre



#### Walgreens \$10,535,259 per acre

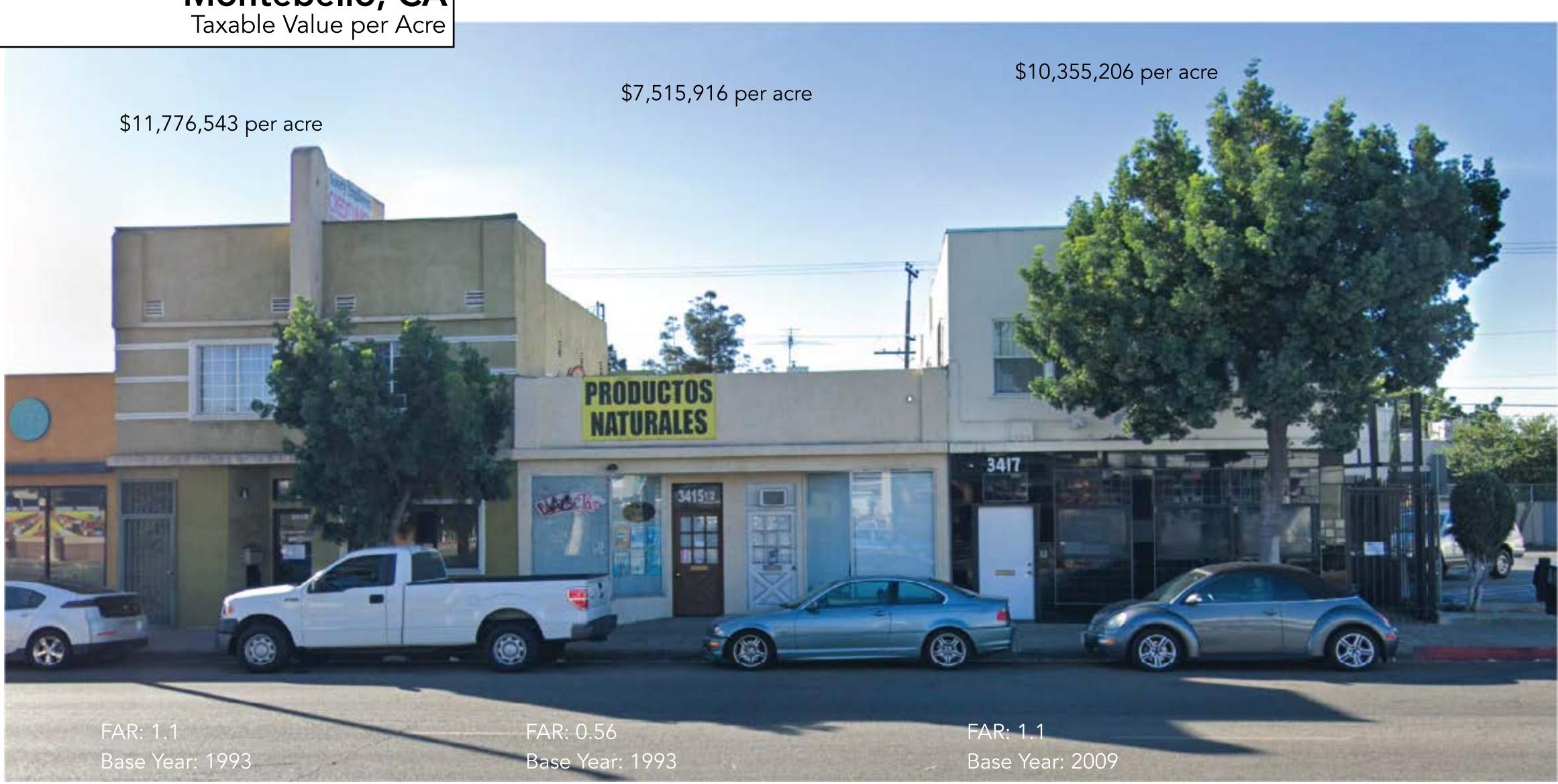


#### Walmart \$2,029,864 per acre

100







#### Walmart \$2,029,864 per acre

The 3400 Block of W Beverly Blvd

URBAN3





Walmart \$2,029,864 per acre

#### Wells Fargo \$18,042,213 per acre



# Industrial / Manufacturing Land Use Types

Samples of industrial buildings and development types.



#### Samra Transport

\$862,518 per acre



**Royal Paper** \$1,670,524 per acre



#### Walmart \$2,029,864 per acre

#### **Montebello, CA** Taxable Value Per Acre





#### Entemann's Bakery

\$8,891,548 per acre



Walmart \$2,029,864 per acre

## **Residential Land Use Types**

Samples of residential buildings and development types.







#### **Montebello, CA** Taxable Value Per Acre



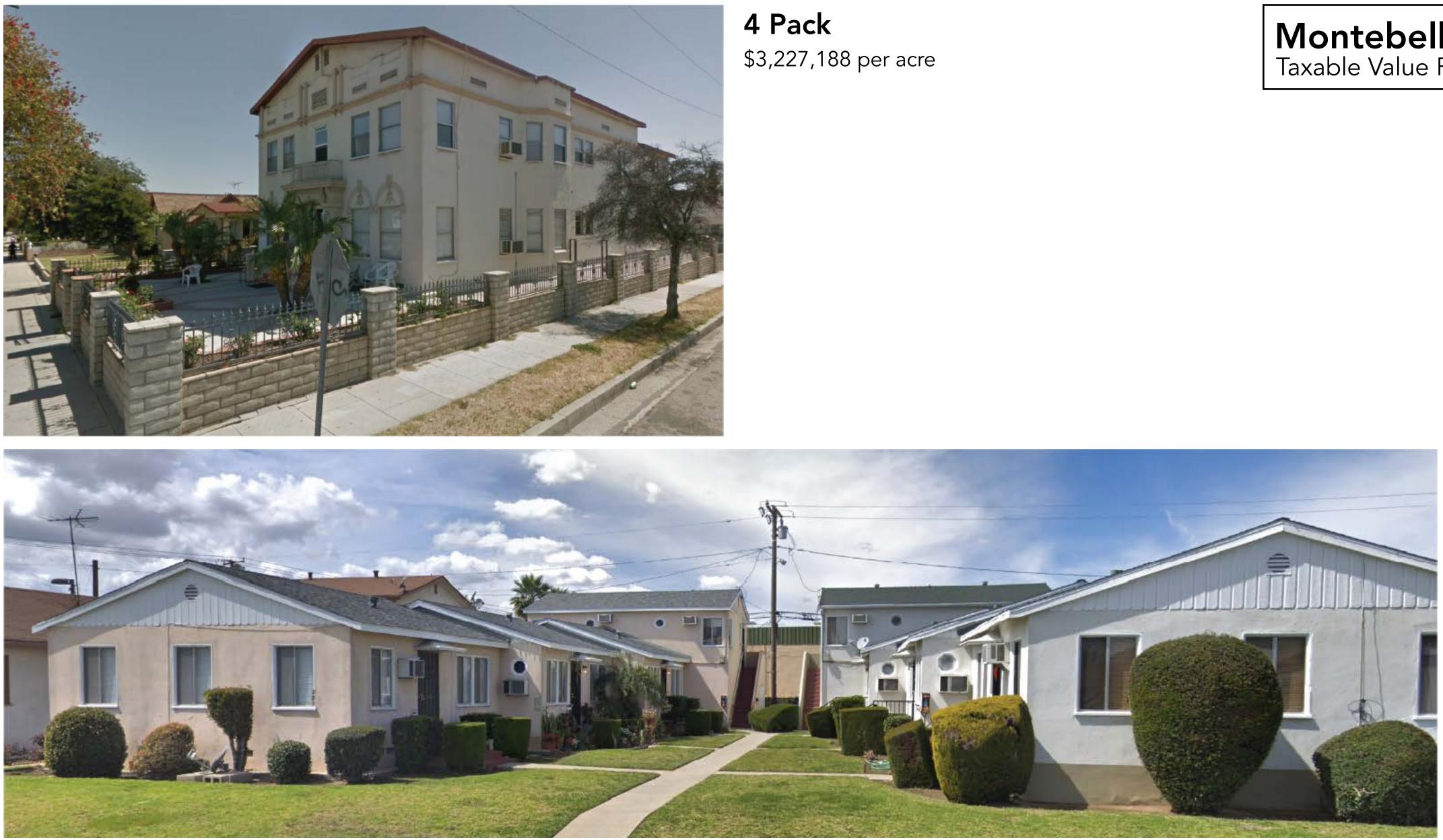
# **Average Single Family Residential Value Per Acre:**

Walmart \$2,029,864 per acre





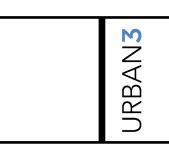




Walmart \$2,029,864 per acre

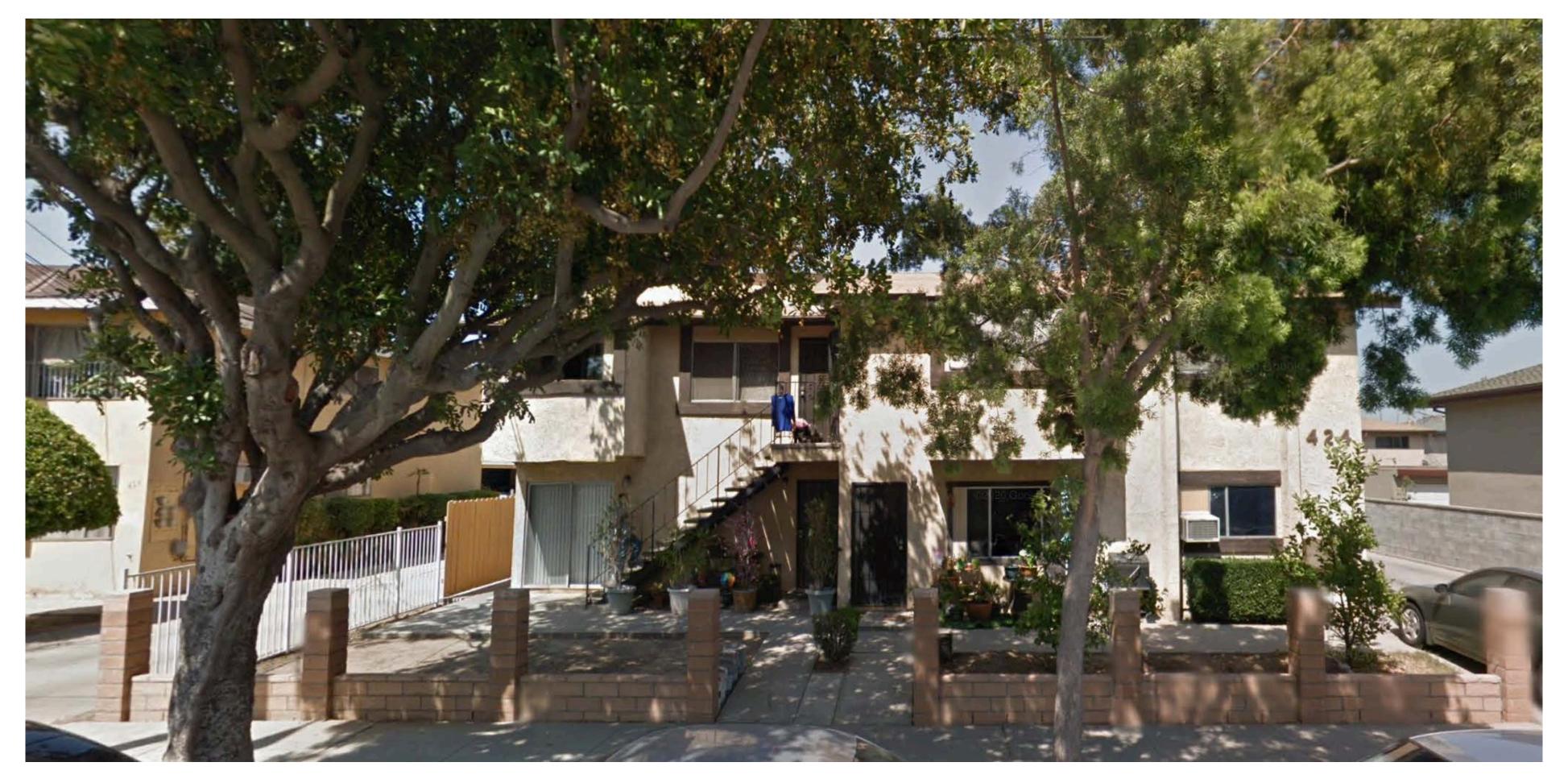
## **Montebello, CA** Taxable Value Per Acre

**Bungalow Bar** \$5,885,712 per acre



## **Montebello, CA** Taxable Value per Acre

## **6 Unit** \$ 7,157,576 per acre



**Walmart** \$2,029,864 per acre

## **Rio Walk** \$12,437,703 per acre



Walmart \$2,029,864 per acre

### **Montebello, CA** Taxable Value Per Acre

#### **Montebello Collection**

#### \$13,396,032 per acre



### Jade Place

\$13,561,434 per acre



**Walmart** \$2,029,864 per acre

## **Montebello, CA** Taxable Value Per Acre





## Value Per Acre Montebello, CA

6



#### Wells Fargo \$18,042,213 per acre



-



\$8,891,548 per acre

#### Walmart

\$2,029,864 per acre



\$5,370,549 per acre



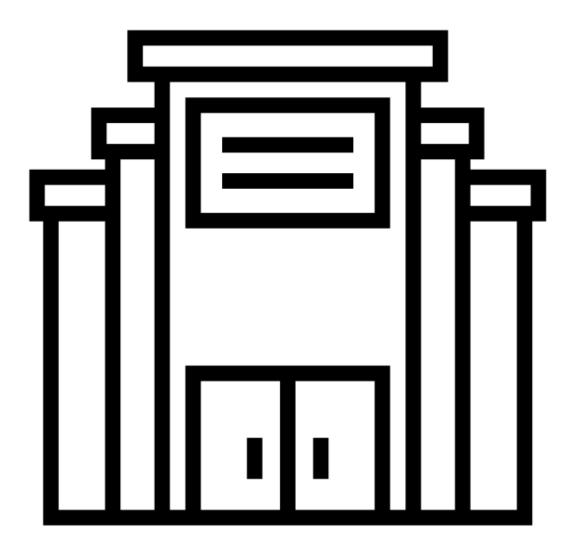
Jade Place \$13,561,434 per acre



**Rio Walk** \$5,370,549 per acre

Roser





# **Regional Land Use Types**

Local samples of commercial & residential buildings and development types



## Alhambra Mixed Use Alhambra, CA

2012 Light commercial

\$6,539,313 per acre

Walmart \$2,029,864 per acre





## San Gabriel, CA











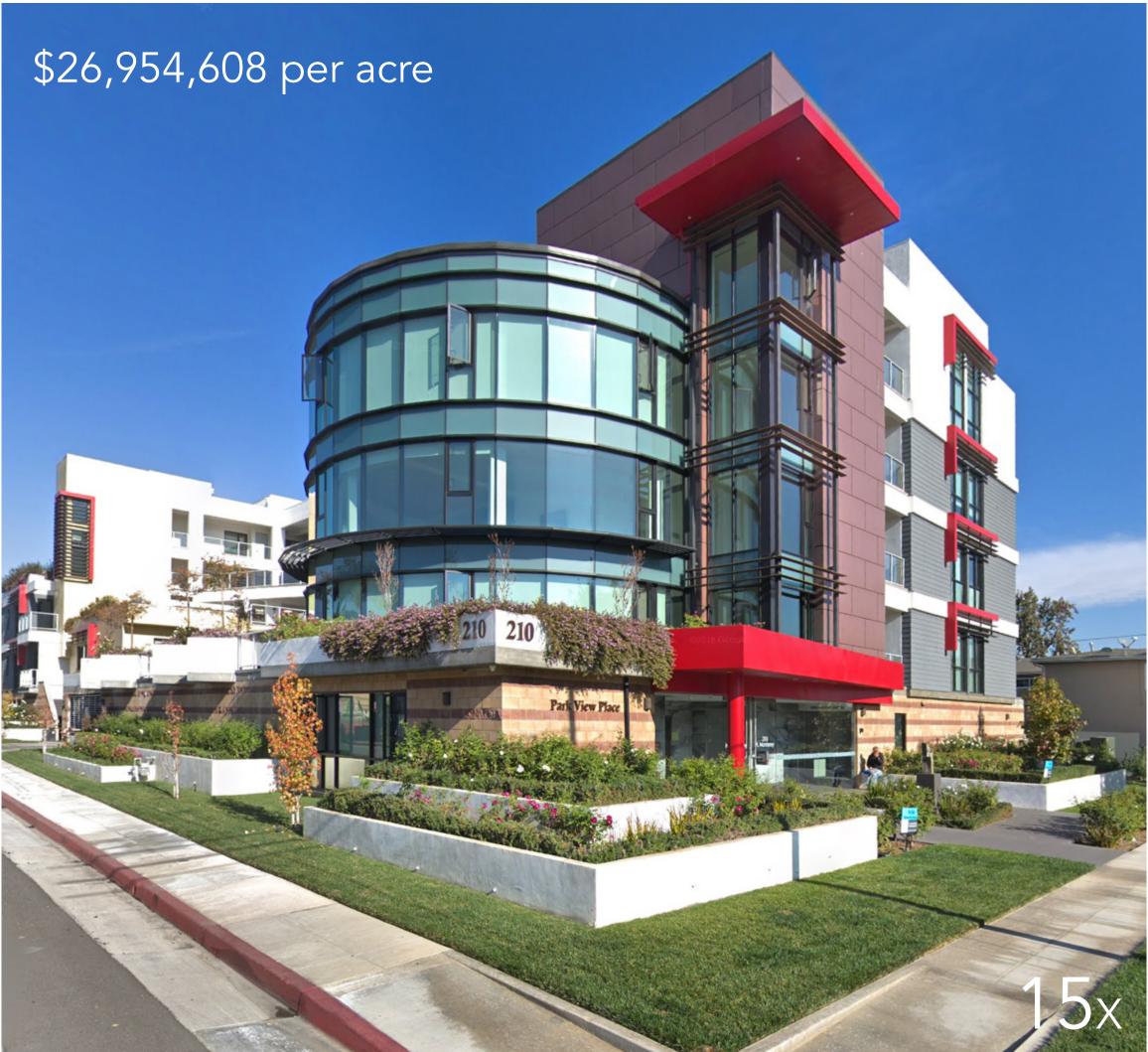




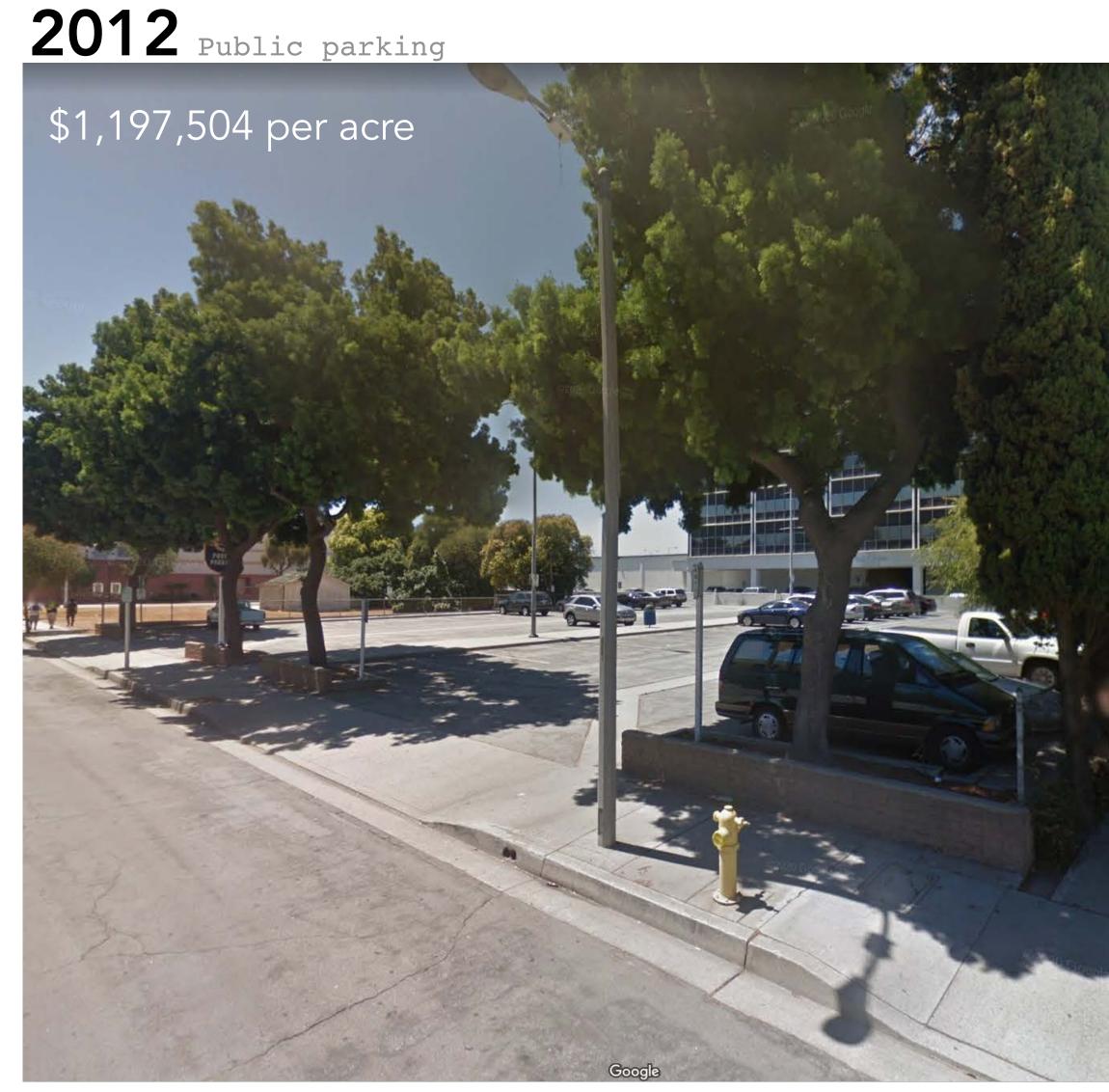


**Walmart** \$2,029,864 per acre



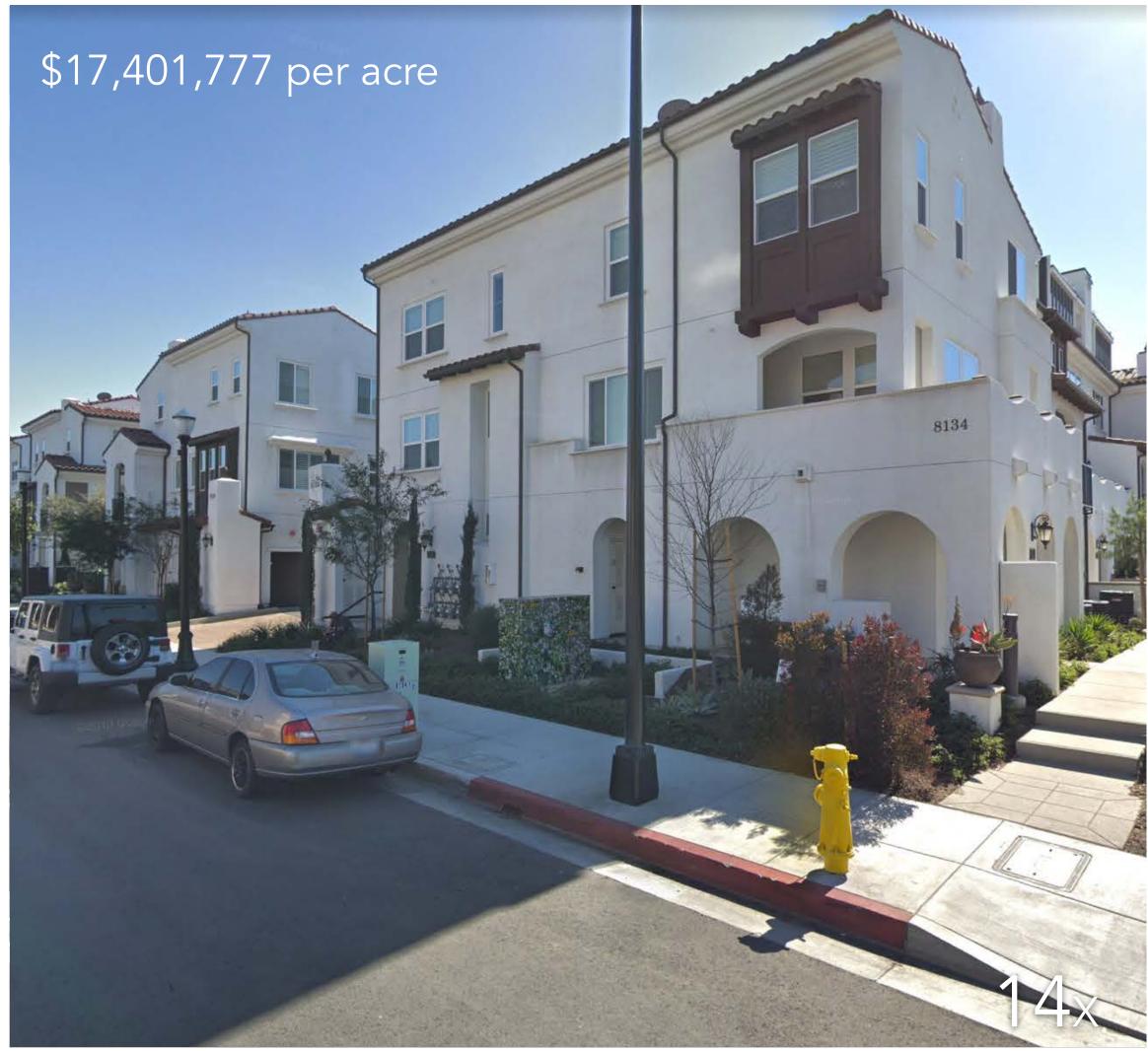






Walmart \$2,029,864 per acre

## 2020 Multi-family housing

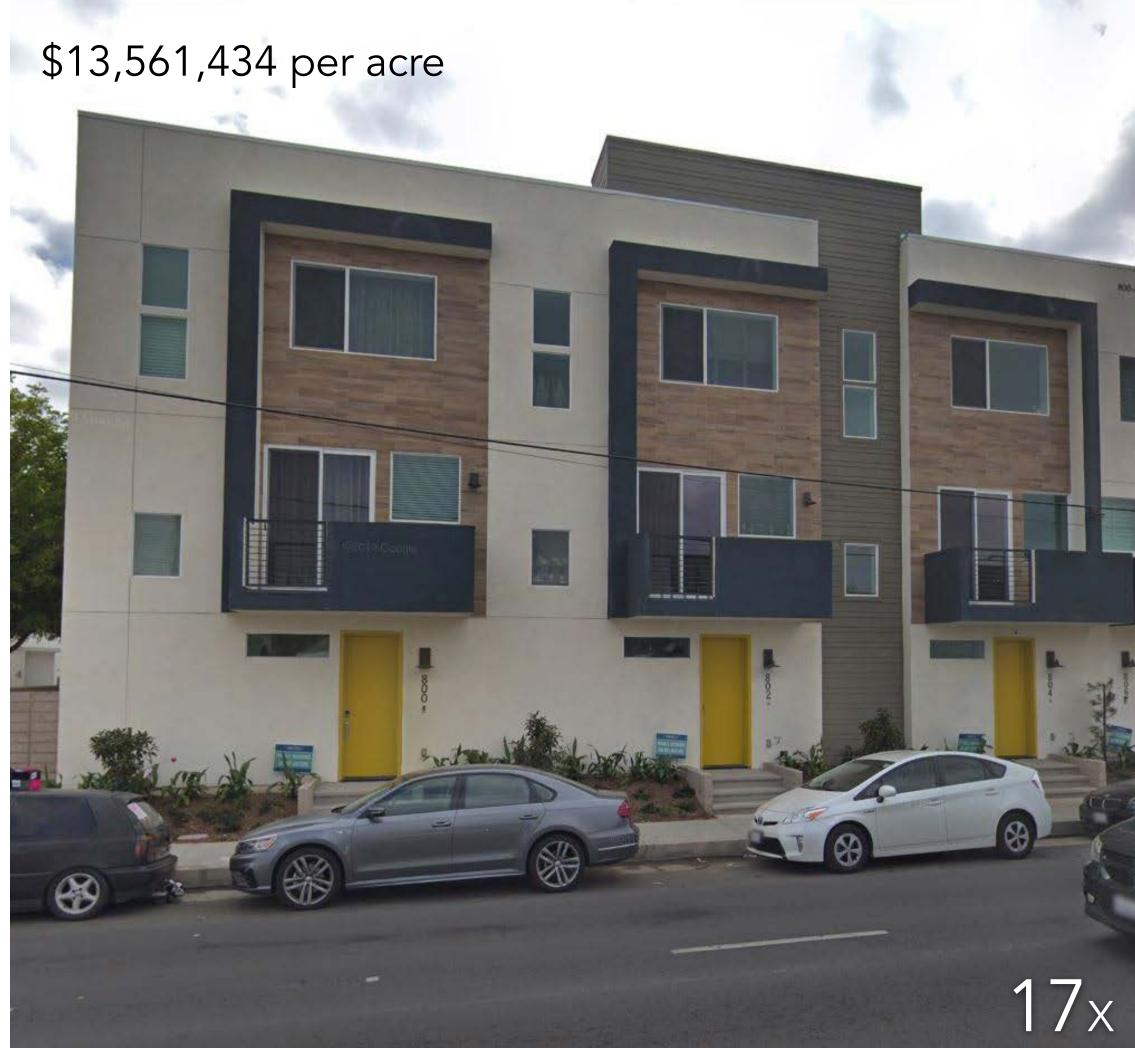


## **Jade Place** Montebello, CA

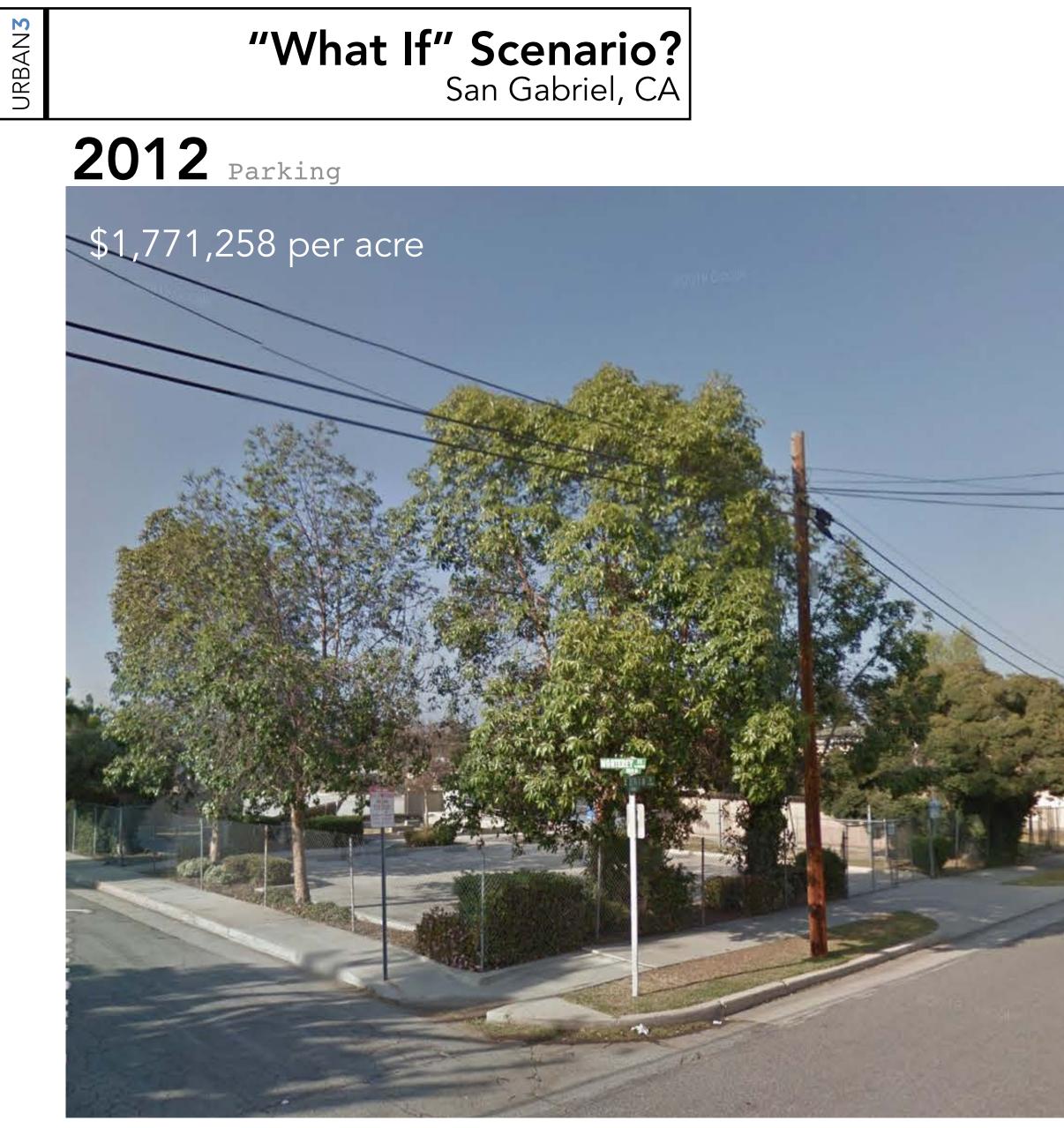


Walmart \$2,029,864 per acre

## 2020 Multi-family housing







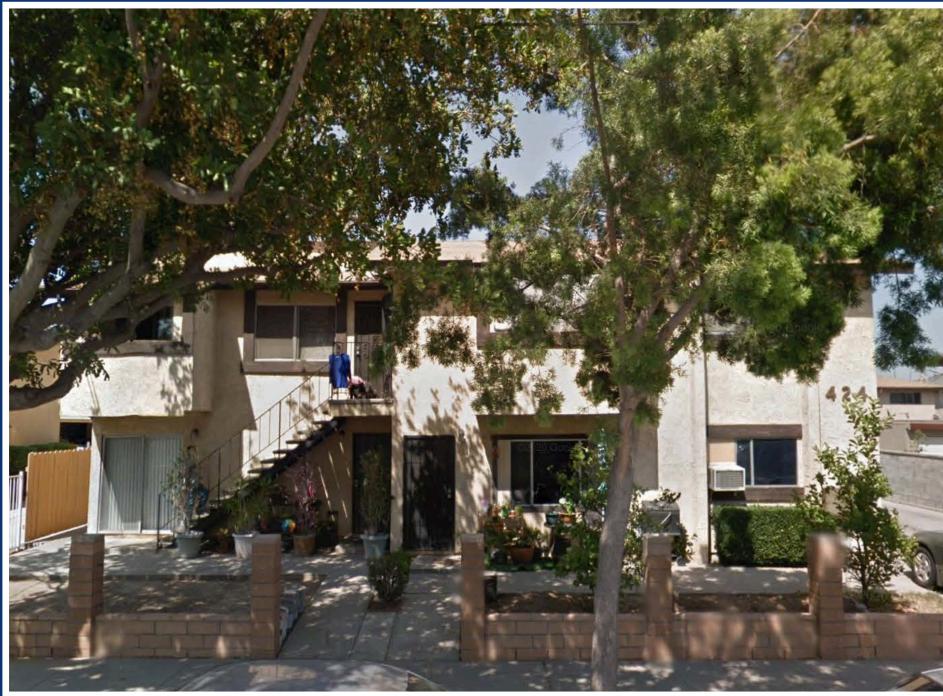








## 6 Pack Housing \$7,157,576 per acre





Valuation Comparison Montebello, CA

## 7 acres of this 6 Pack housing complex equals the total value of the 12 acre Costco

**Costco** \$4,601,764 per acre



## Atlantic Times Shopping Mall \$33,391,964 per acre





Valuation Comparison Montebello, CA

8 acres of the Atlantic Times Shopping Mall equals the total value of the 50 acre Shops at Montebello

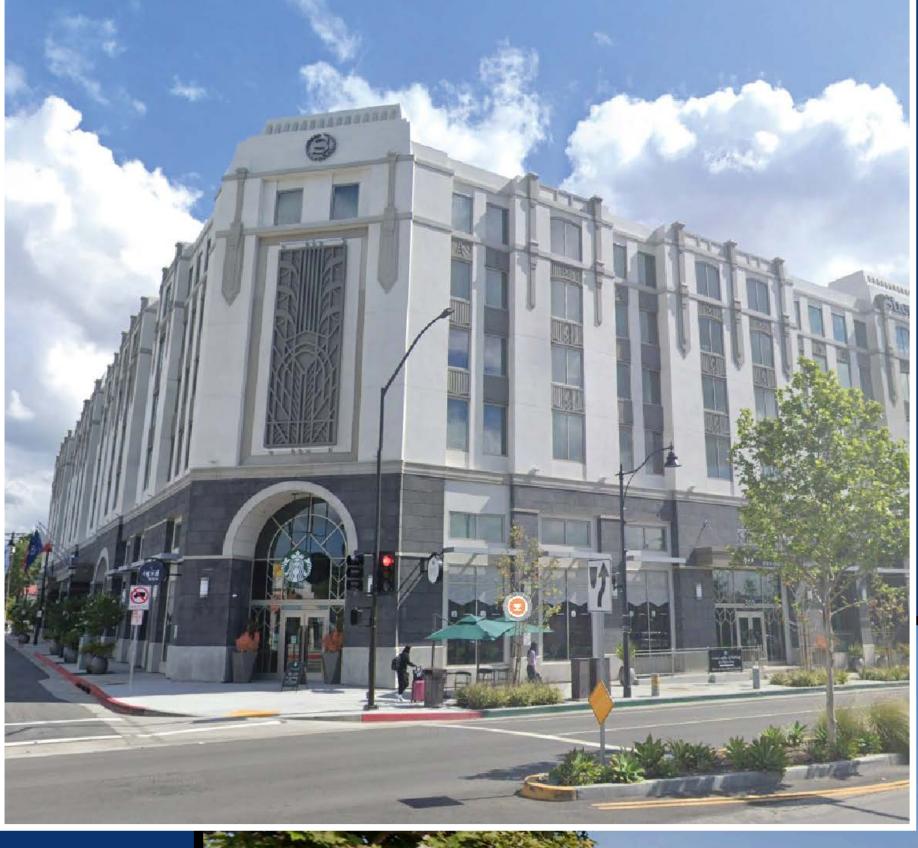
## **The Shops at Montebello** \$5,370,549 per acre





#### Sheraton San Gabriel

\$49,455,854 per acre



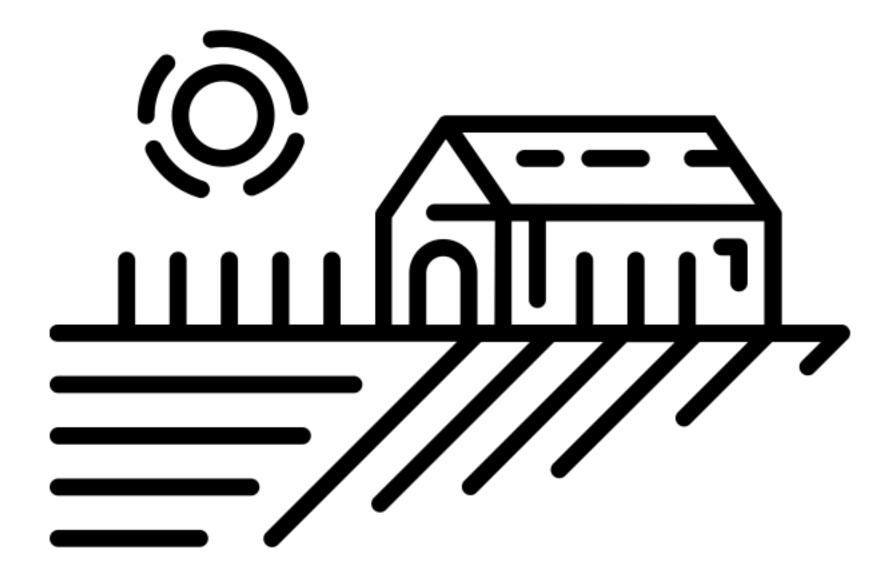


Valuation Comparison Montebello, CA

## 0.9 acres of the Sheraton equals the total value of the 23 acre Montebello Town Square

Montebello Town Square \$1,773,308 per acre



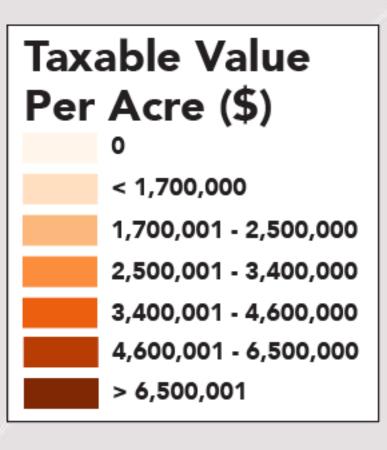


# Sales Tax



## **Property Value per Acre** City of Montebello, CA

(60)

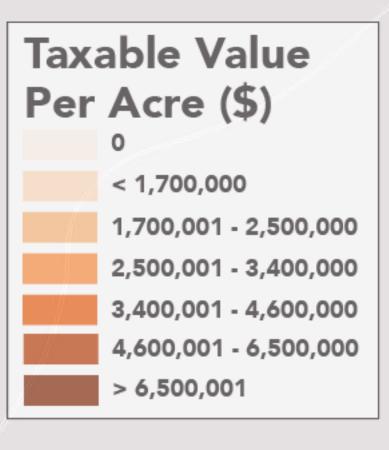




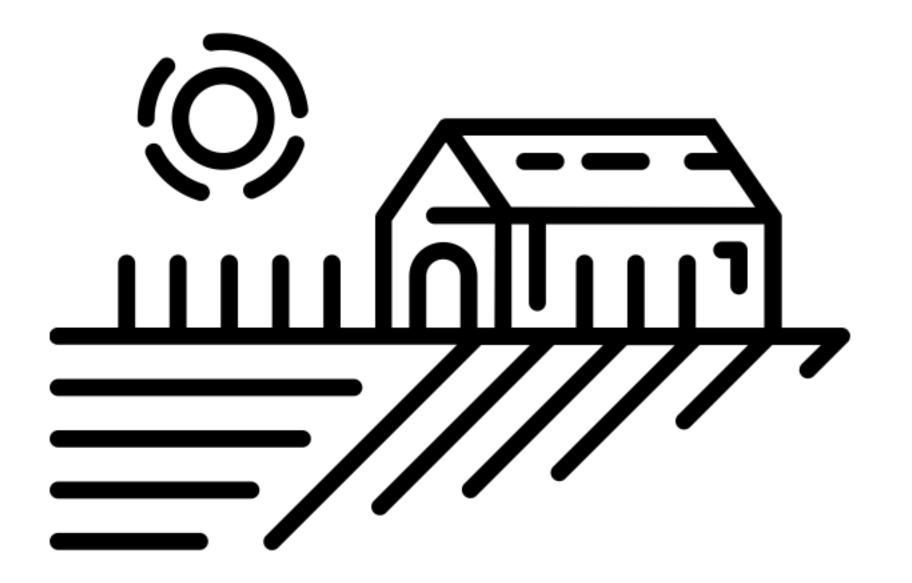


## **Retail Tax per Acre** City of Montebello, CA

(60)

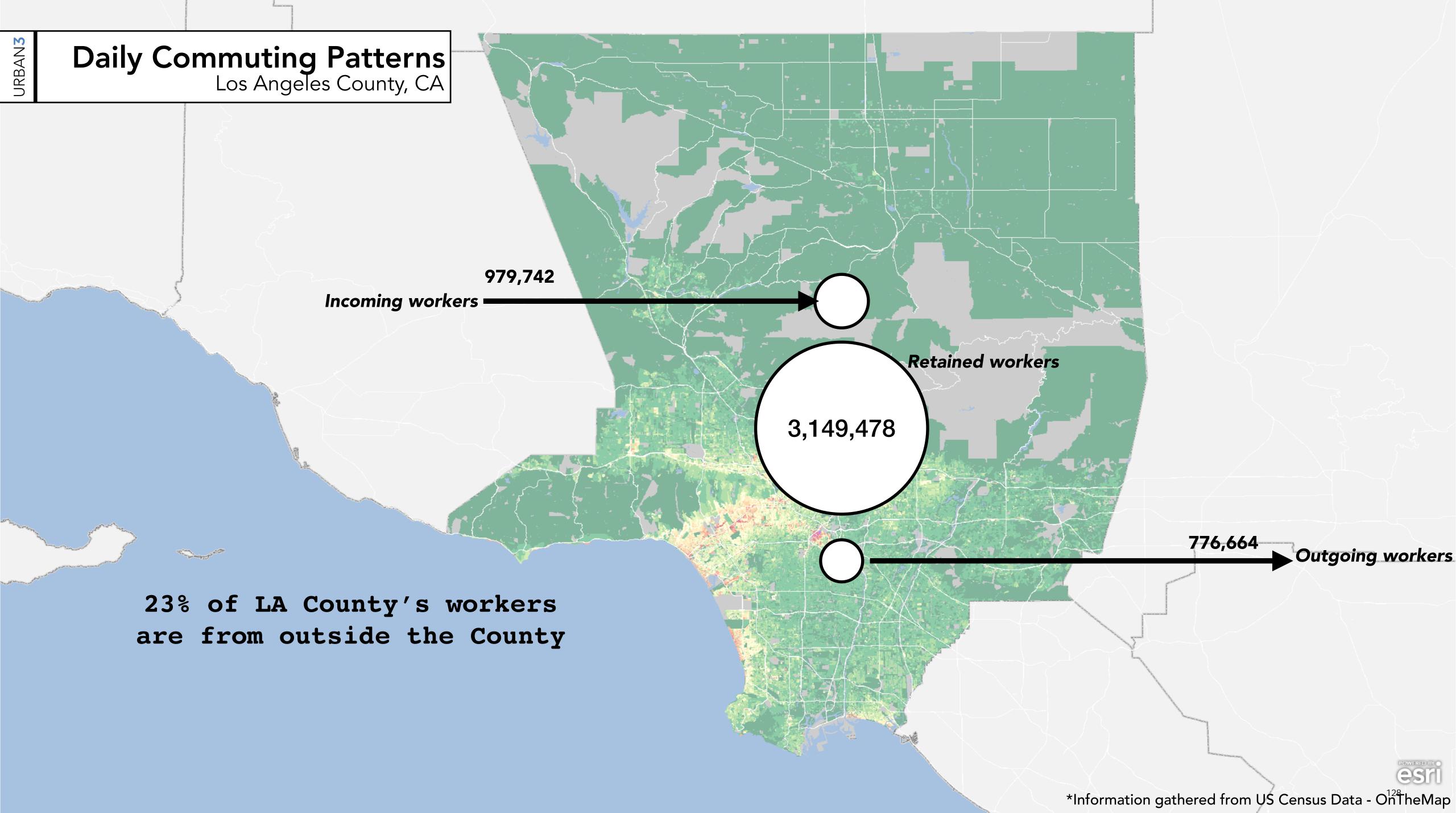


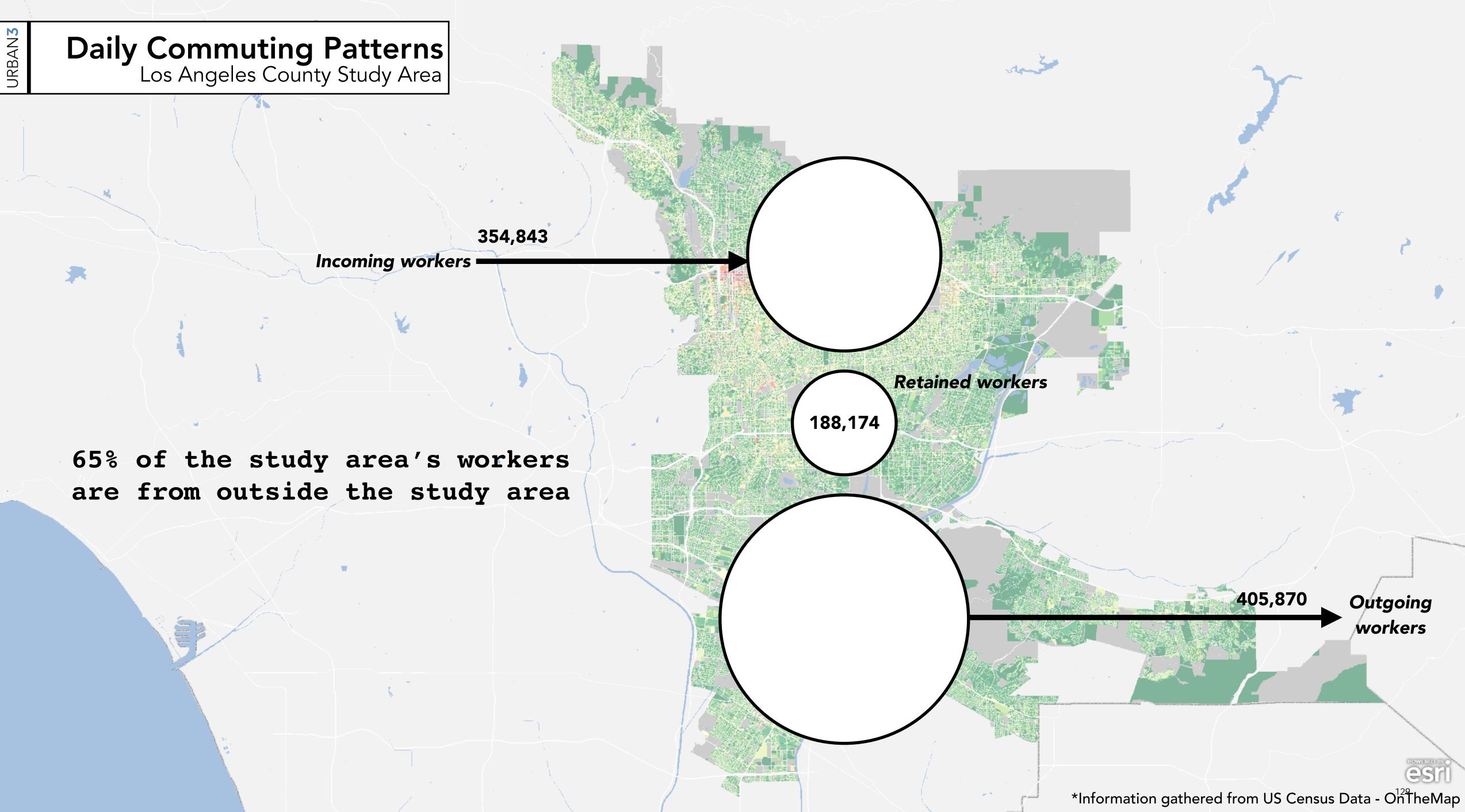




# **Daily Commuting Patterns**



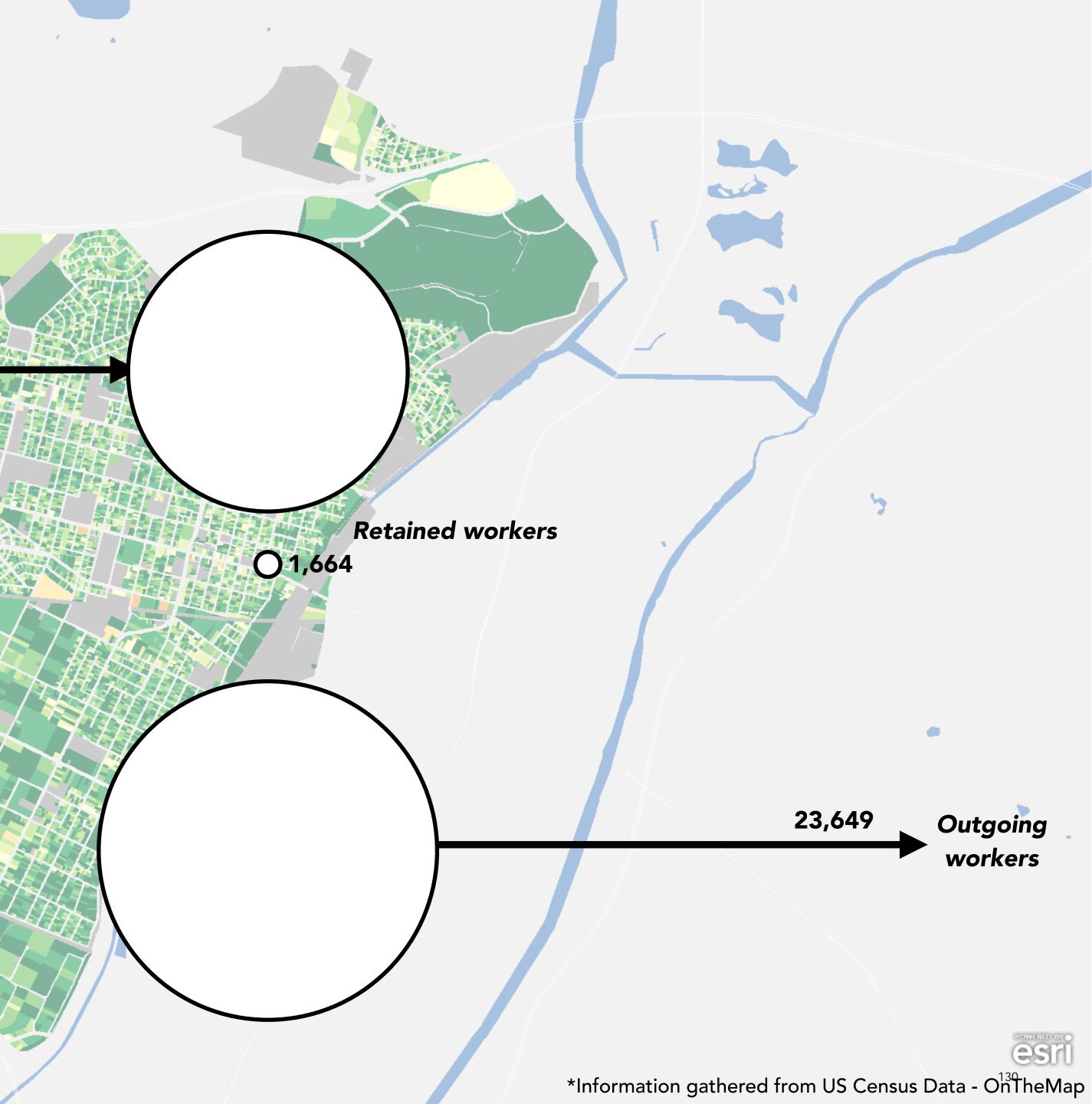




#### Daily Commuting Patterns City of Montebello, CA

Incoming workers 19,435

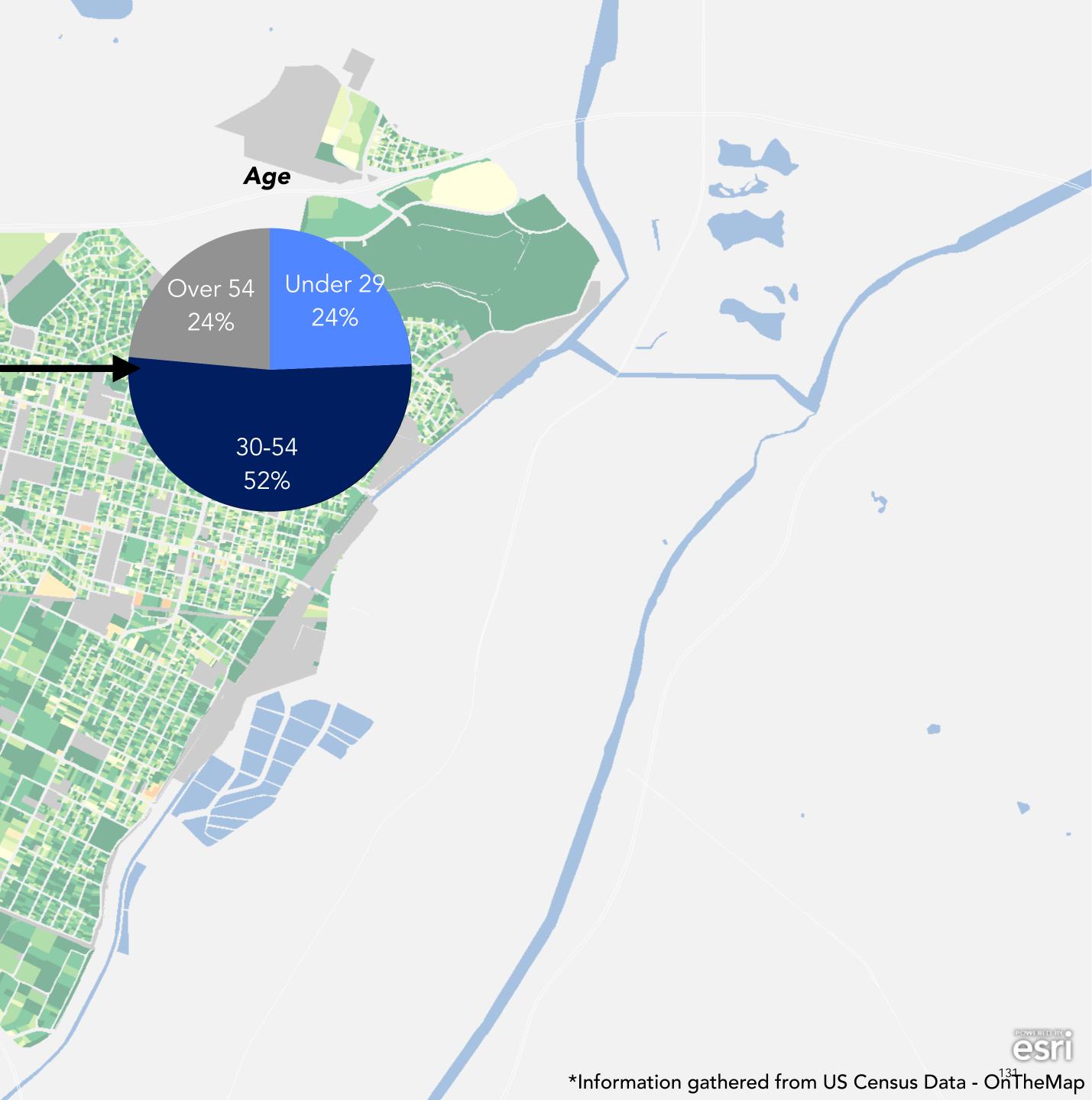
### 92% of the Montebello's workers are from outside the City



### Daily Commuting Patterns City of Montebello, CA

Incoming workers 19,435

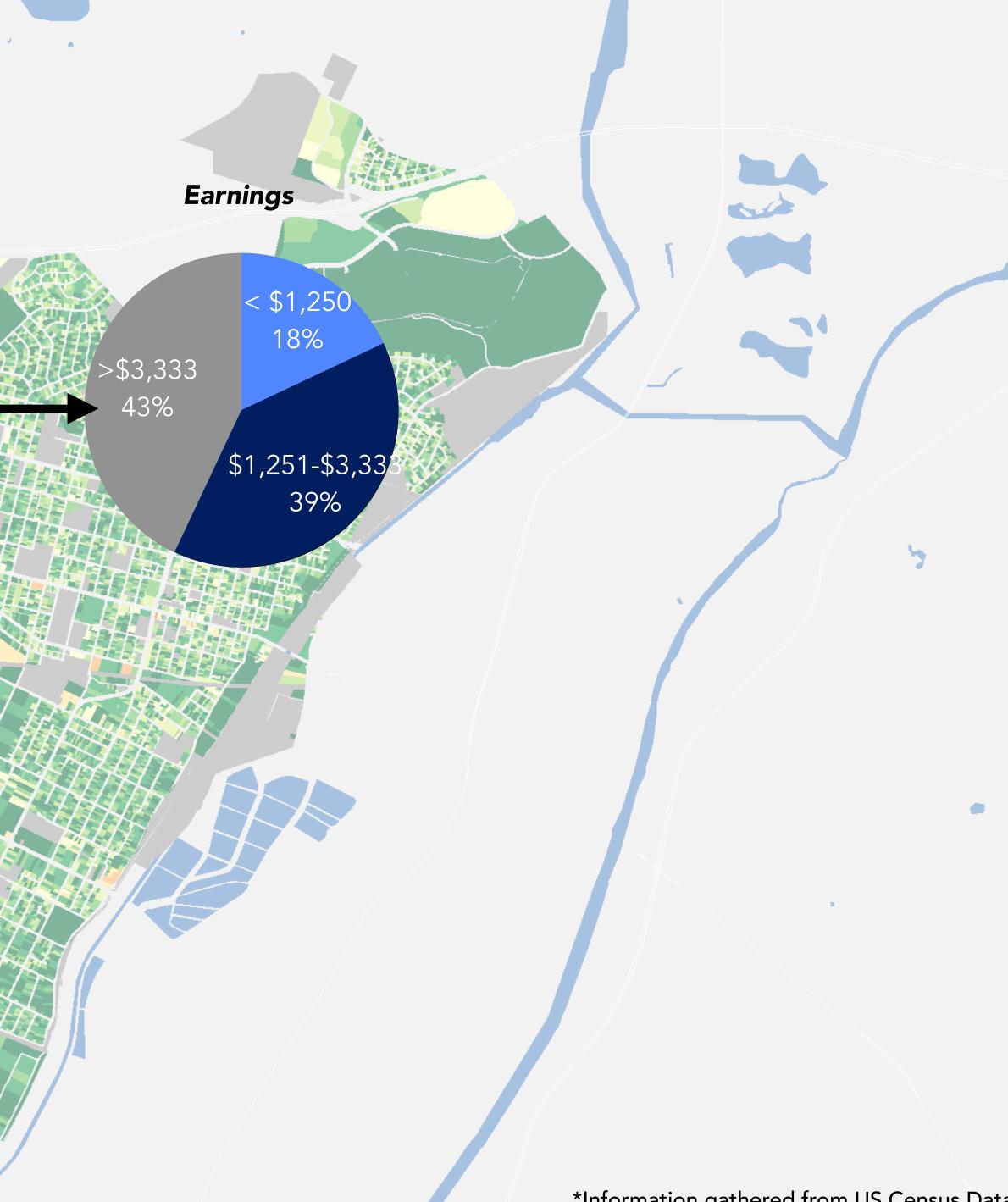
### 76% of incoming workers are under 54 years old



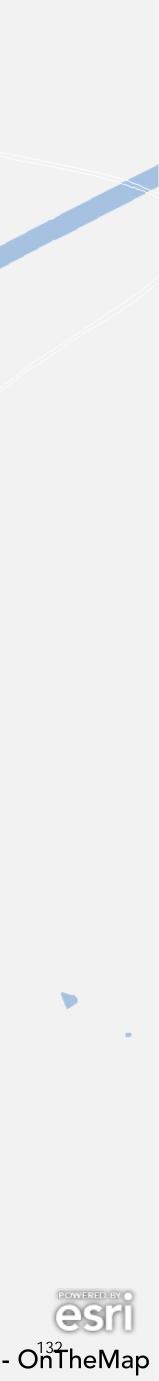
### Daily Commuting Patterns City of Montebello, CA

Incoming workers 19,435

## 57% of incoming workers earn less than \$3,333 per month



\*Information gathered from US Census Data - OnTheMap





# City Comparisons

Land Use Productivity

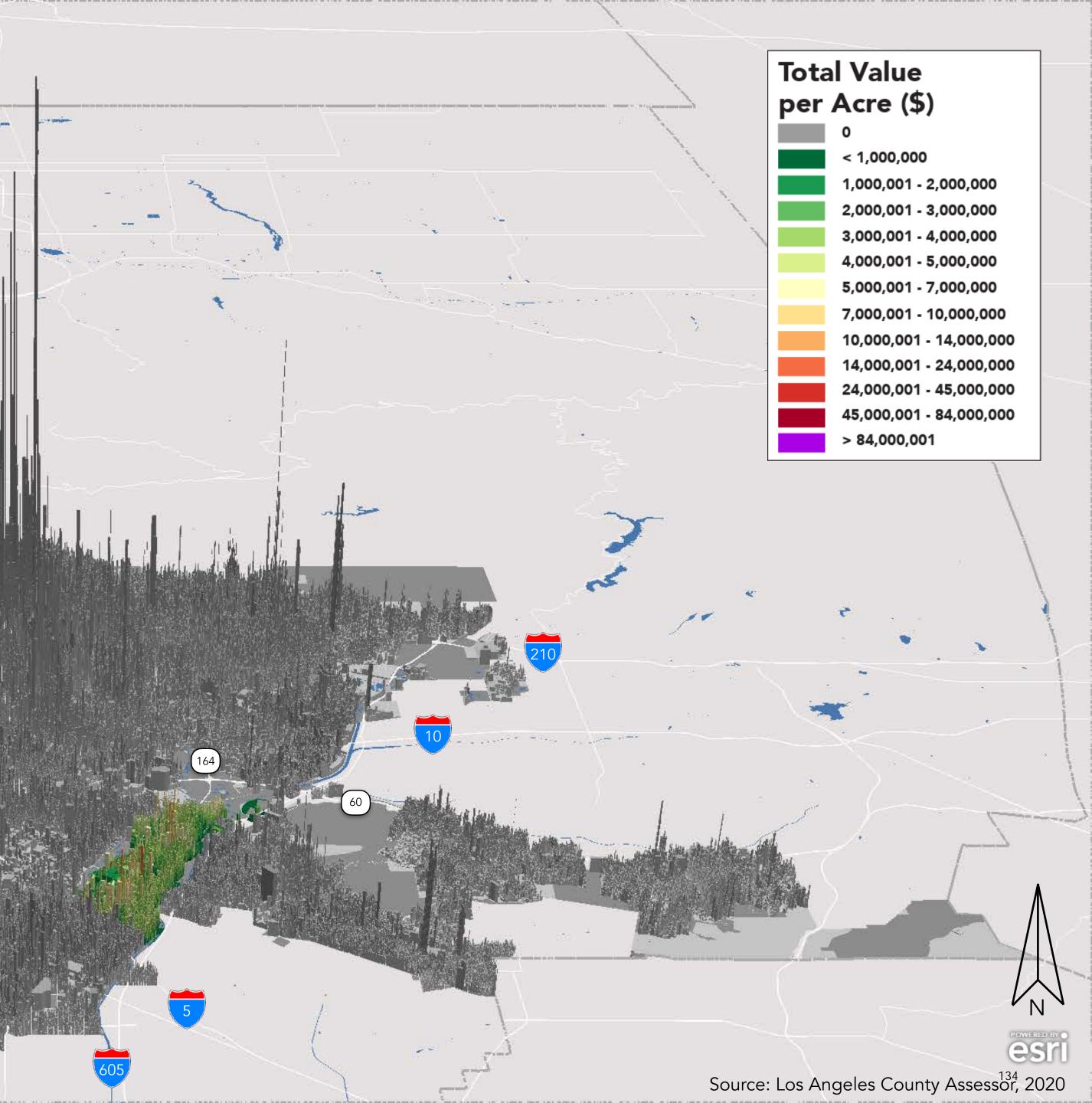


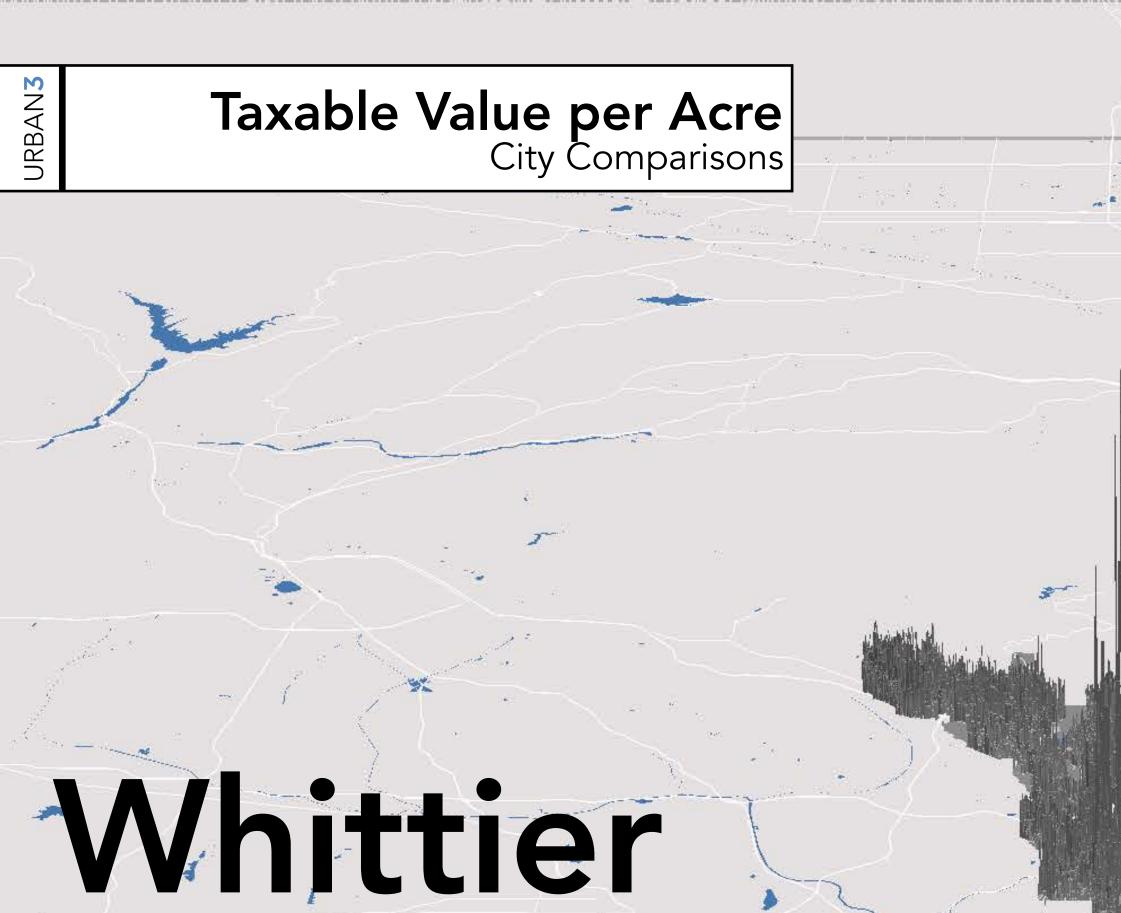


### Taxable Value per Acre City Comparisons

# Pico Rivera

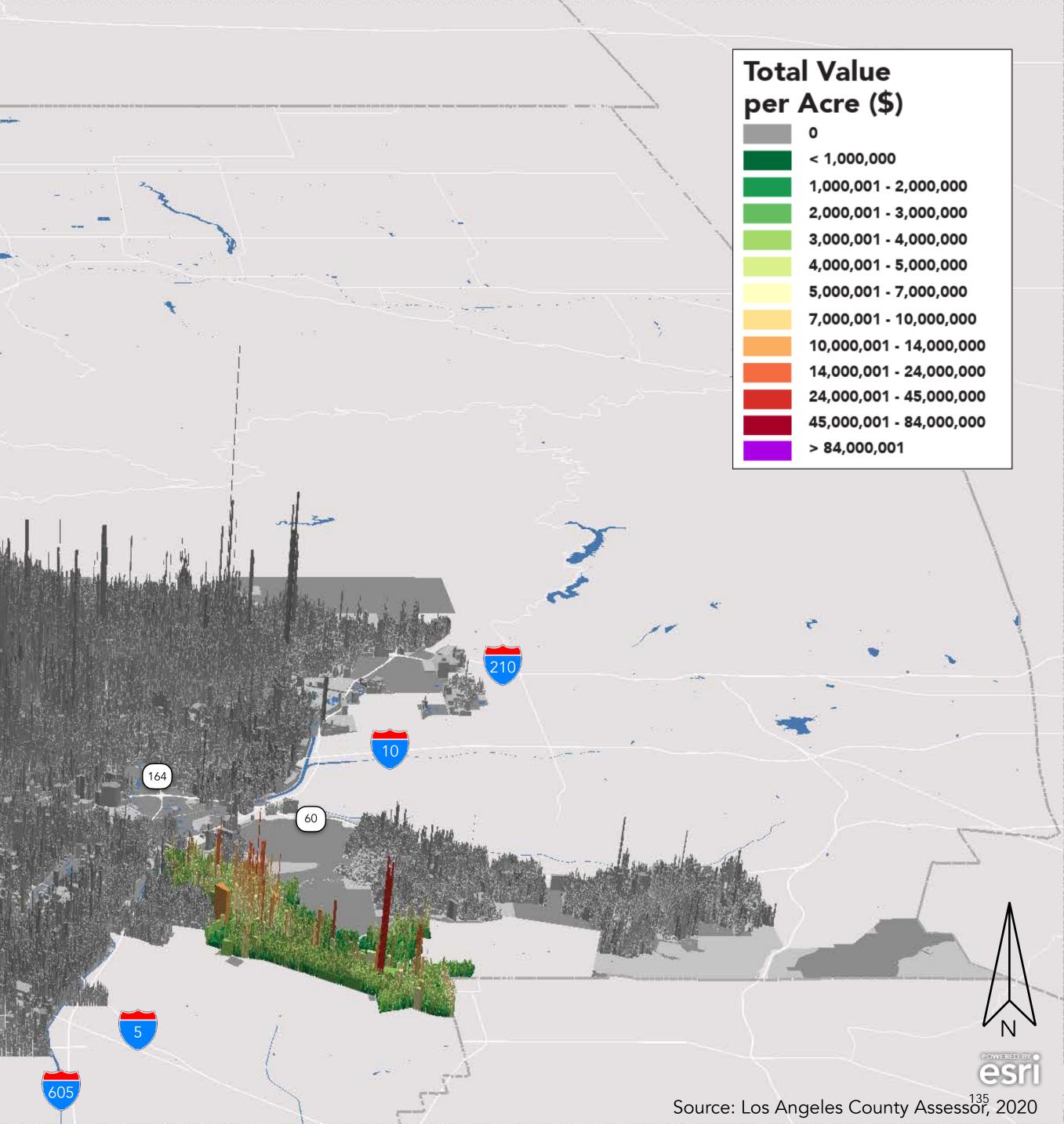
**Citywide VPA:** 

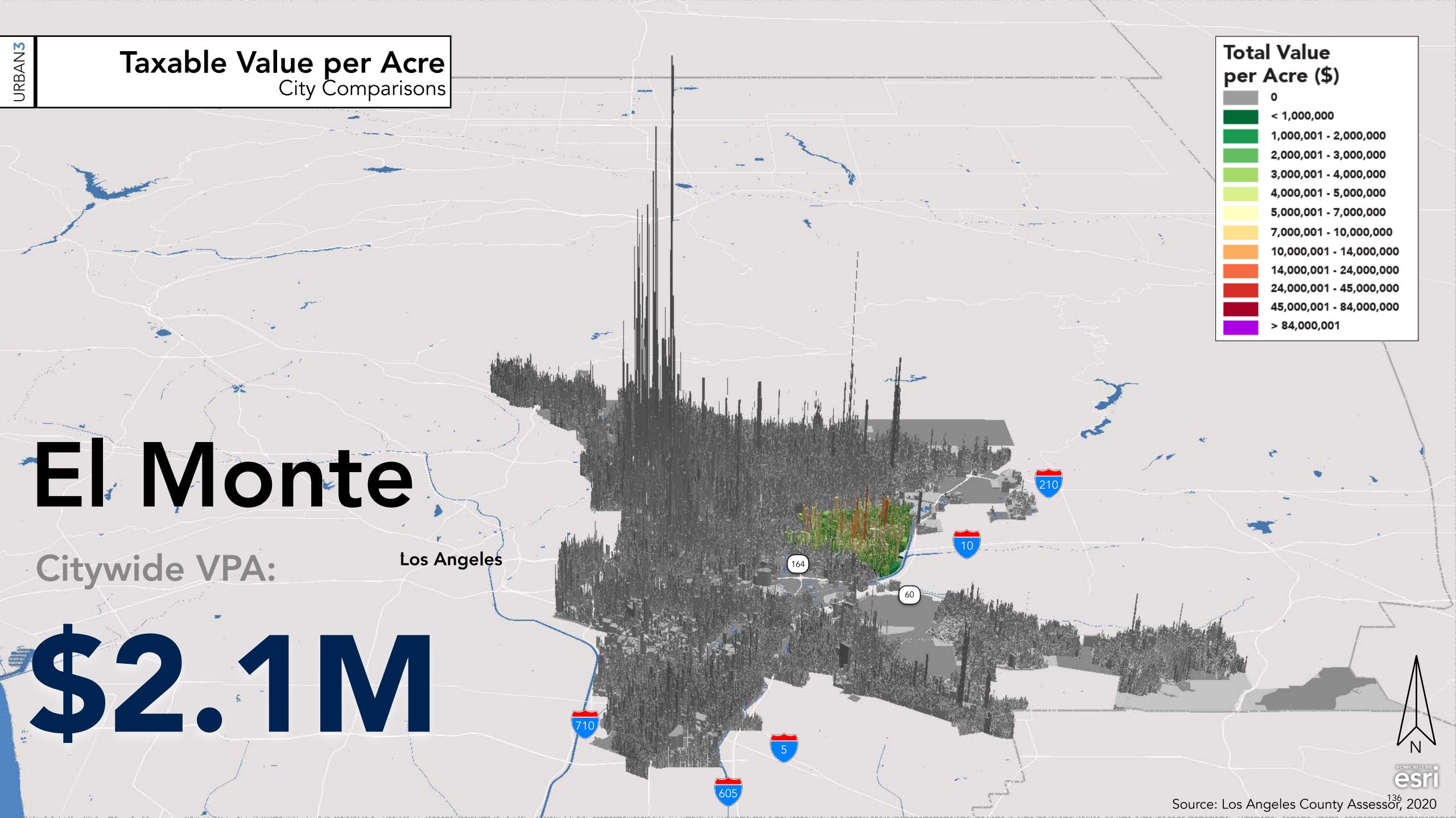




**Citywide VPA:** 

Los Angeles



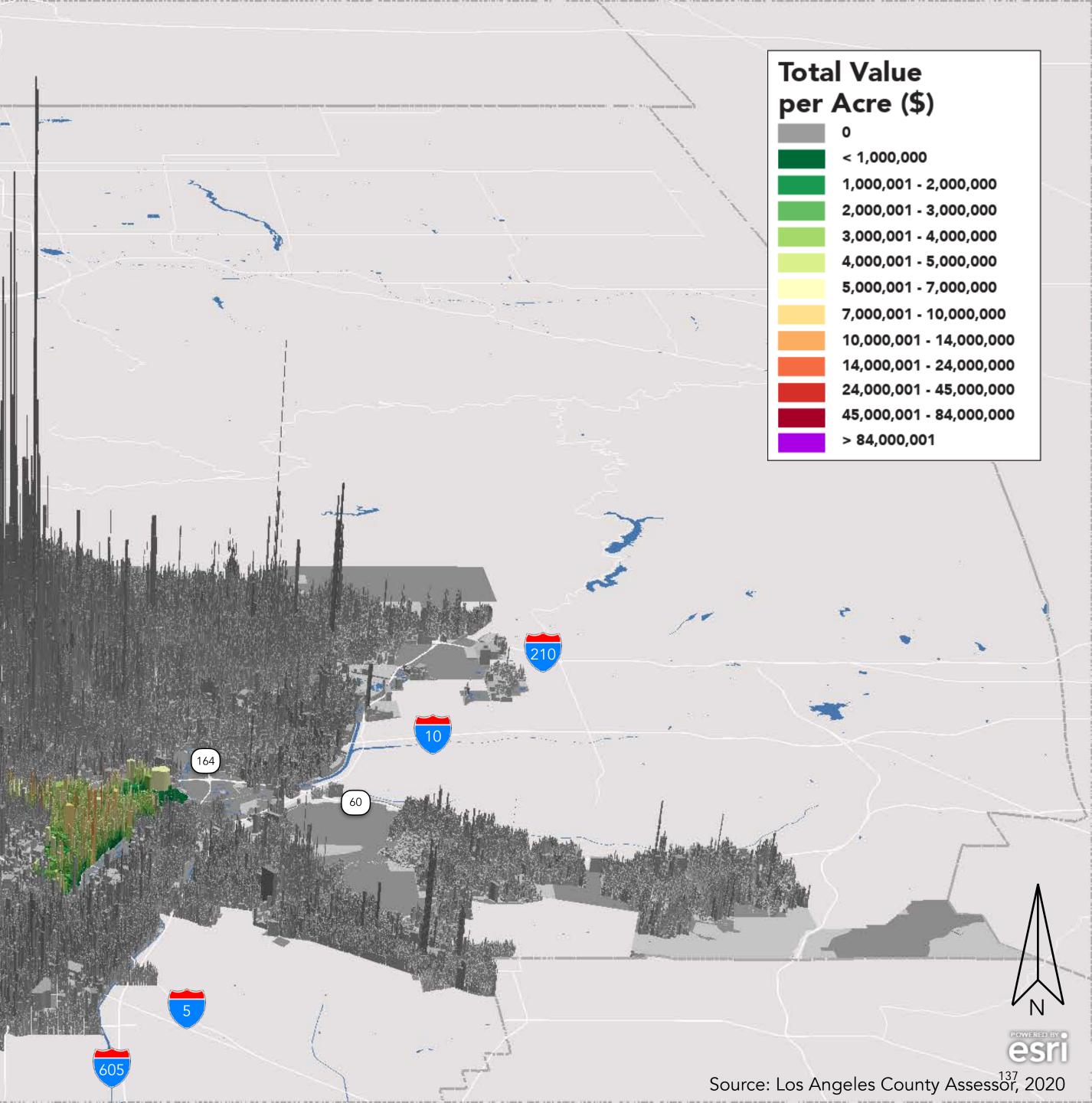




### Taxable Value per Acre City Comparisons

# Nontebello

**Citywide VPA:** 

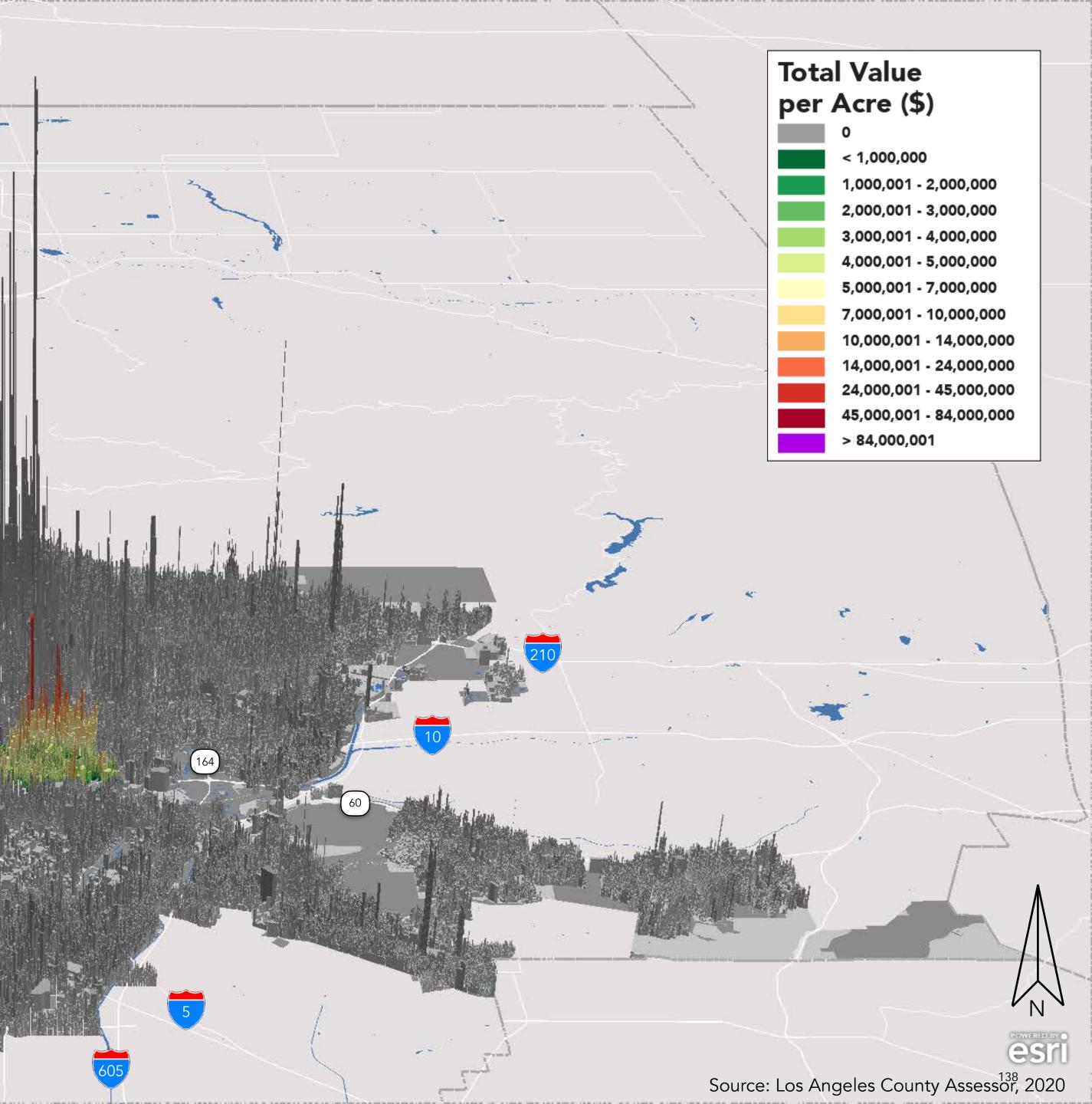


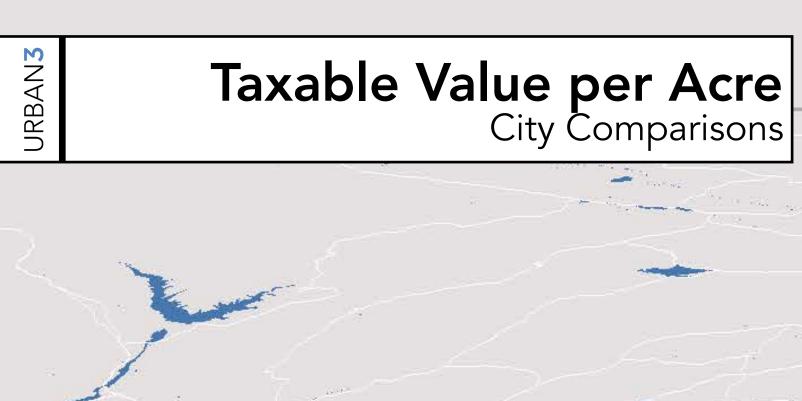


## Taxable Value per Acre City Comparisons

# Monterey Park

**Citywide VPA:** 

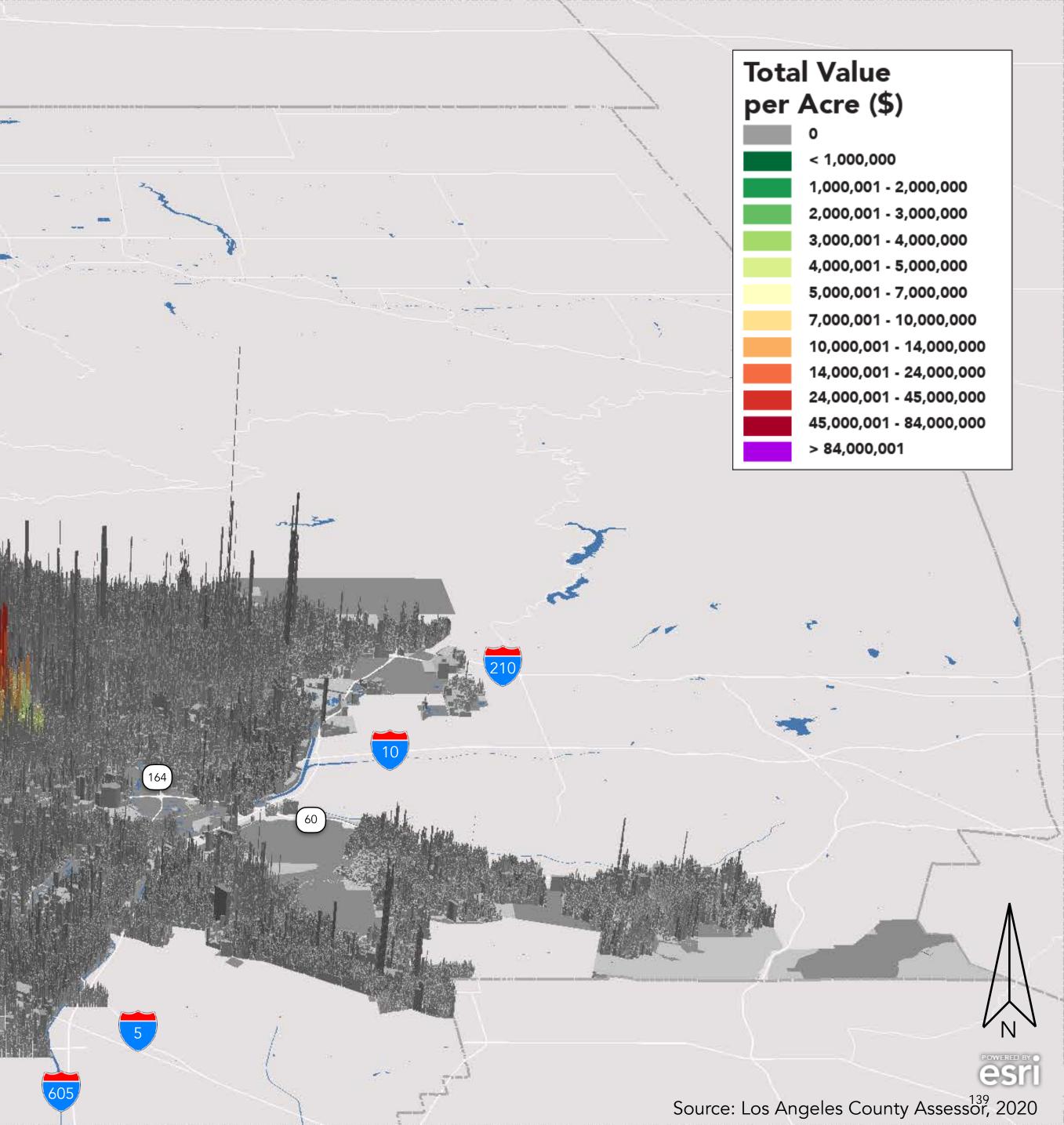




# Alhambra

**95.4M** 

**Citywide VPA:** 

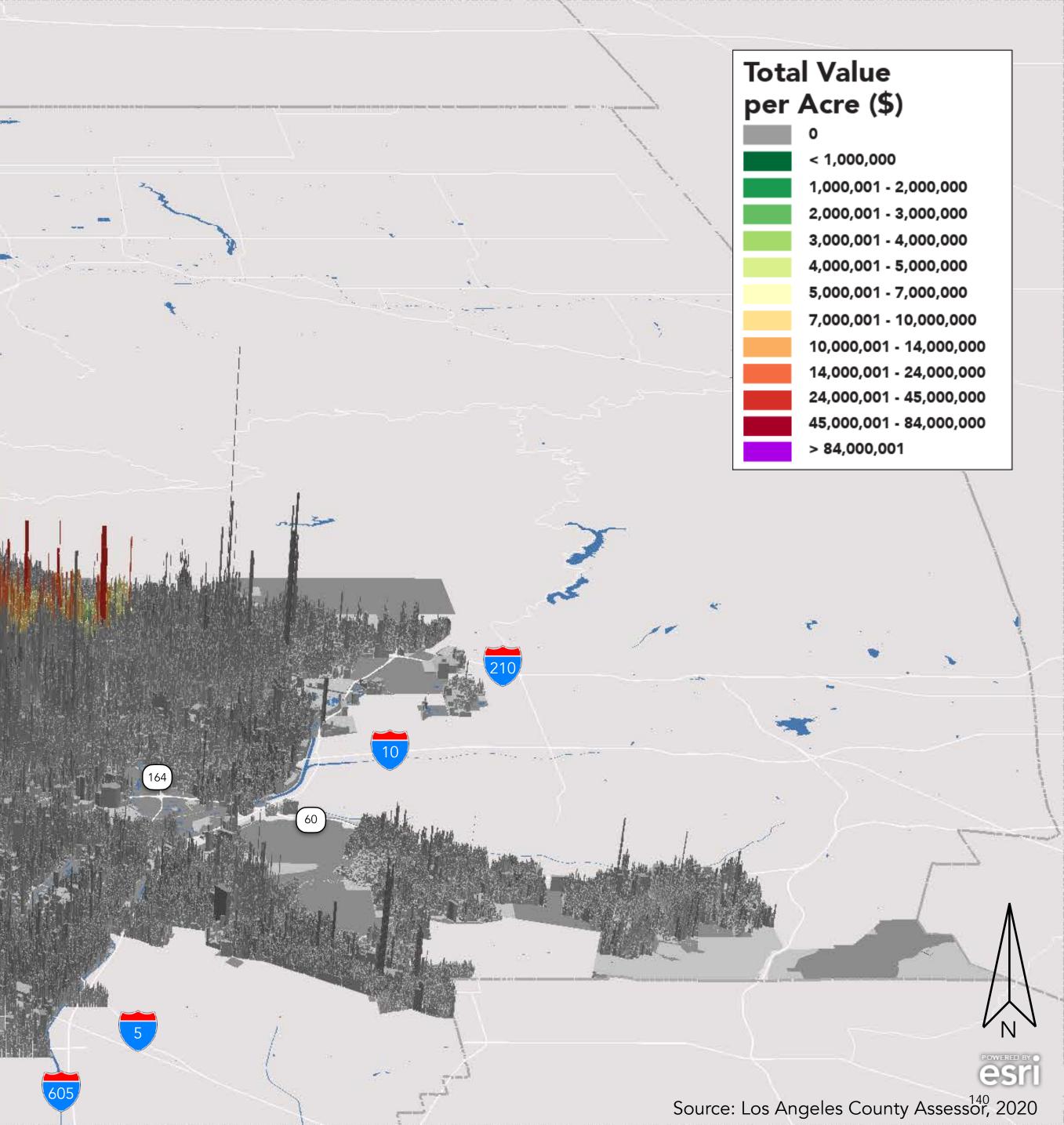




## Taxable Value per Acre City Comparisons

# Pasadena,

## **Citywide VPA:**







| Pic                                                                    | o Rivera | Whittier | Montebello | Monterey Park | Alhamk |
|------------------------------------------------------------------------|----------|----------|------------|---------------|--------|
|                                                                        |          |          |            |               |        |
| <b>Total Taxable Value</b> <i>(billion)</i>                            | \$5.7    | \$11     | \$6.7      | \$8.5         | \$10.5 |
| <b>Population Density</b><br>(people/ acre)                            | 11.2     | 9.2      | 11.7       | 12.3          | 17.4   |
| <b>Size</b><br>(sq. miles)                                             | 8.9      | 14.7     | 8.4        | 7.7           | 7.6    |
| <b>Citywide Taxable</b><br><b>Value per Acre</b><br>( <i>million</i> ) | \$1.7    | \$2.1    | \$2.2      | \$2.6         | \$3.4  |
| <b>Peak VPA</b><br>(million)                                           | \$16.5   | \$31.3   | \$18.0     | \$34.9        | \$42.2 |











| <b>Pic</b>                                                             | <section-header></section-header> | <section-header></section-header> | <section-header></section-header> | <section-header></section-header> | <section-header></section-header> |
|------------------------------------------------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| <b>Total Taxable Value</b> <i>(billion)</i>                            | \$5.7                             | \$11                              | \$6.7                             | \$8.5                             | \$10.5                            |
| <b>Population Density</b><br>(people/ acre)                            | 11.2                              | 9.2                               | 11.7                              | 12.3                              | 17.4                              |
| <b>Size</b><br>(sq. miles)                                             | 8.9                               | 14.7                              | 8.4                               | 7.7                               | 7.6                               |
| <b>Citywide Taxable</b><br><b>Value per Acre</b><br>( <i>million</i> ) | \$1.7                             | \$2.1                             | \$2.2                             | \$2.6                             | \$3.4                             |
| <b>Peak VPA</b><br>(million)                                           | \$16.5                            | \$31.3                            | \$18.0                            | \$34.9                            | \$42.2                            |









## Taxable Value per Acre City Comparisons



**URBAN3** 

< 1,000,000
1,000,001 - 2,000,000
2,000,001 - 3,000,000
3,000,001 - 4,000,000
4,000,001 - 5,000,000
5,000,001 - 7,000,000
7,000,001 - 10,000,000
10,000,001 - 14,000,000
14,000,001 - 24,000,000
24,000,001 - 45,000,000
> 84,000,001

710

## **Downtown Alhambra** Peak VPA : \$42,210,602



## Downtown Montebello

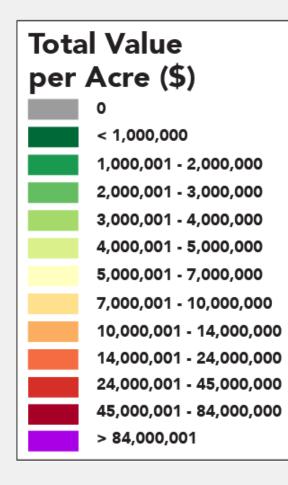
Peak VPA : \$18,042,213











## Downtown Pasadena

Peak VPA : \$149,015,29



## Taxable Value per Acre Downtown Comparisons

## **Downtown Alhambra**

Peak VPA : \$42,210,602



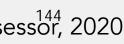
## **Downtown Montebello**

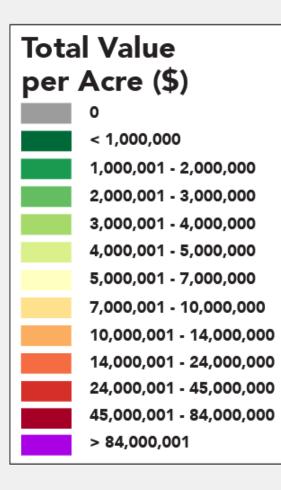
Peak VPA : \$18,042,213











# Downtown Pasadena

Moderate VPA : \$49,180,430



# Taxable Value per Acre Downtown Comparisons

### **Downtown Alhambra**

Moderate VPA : \$15,795,495

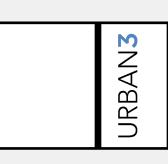


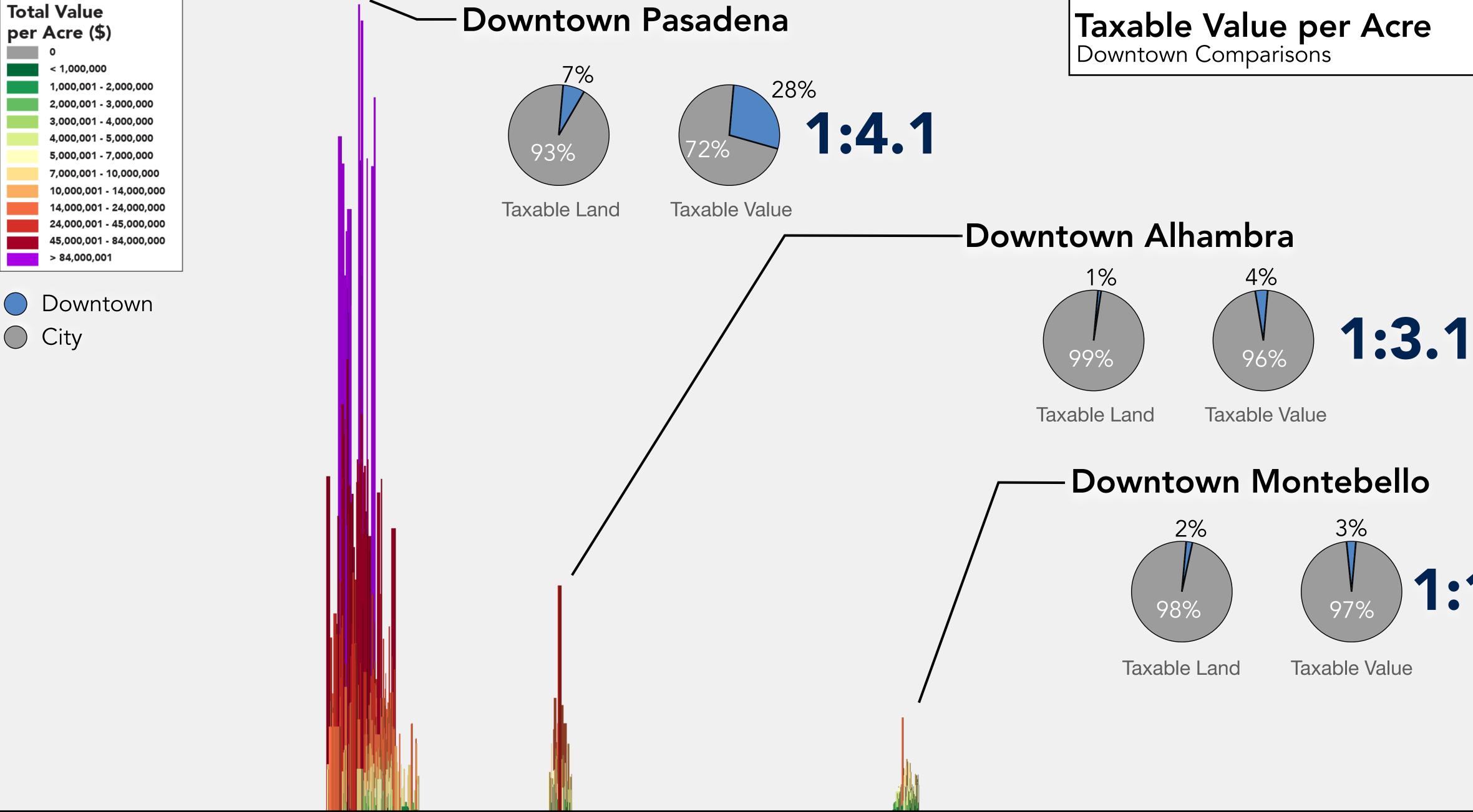
### **Downtown Montebello**

Moderate VPA : \$7,294,547





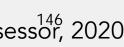


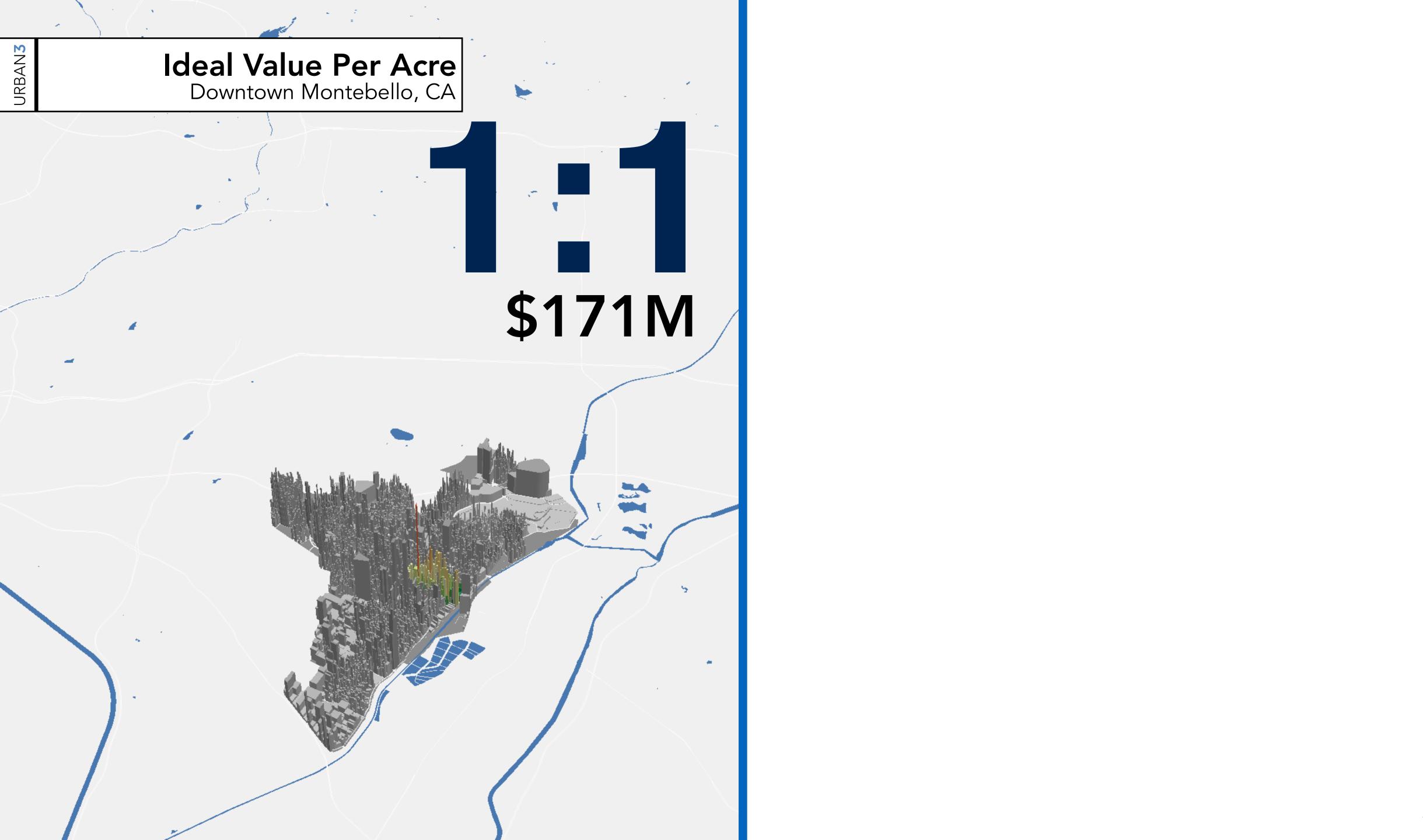




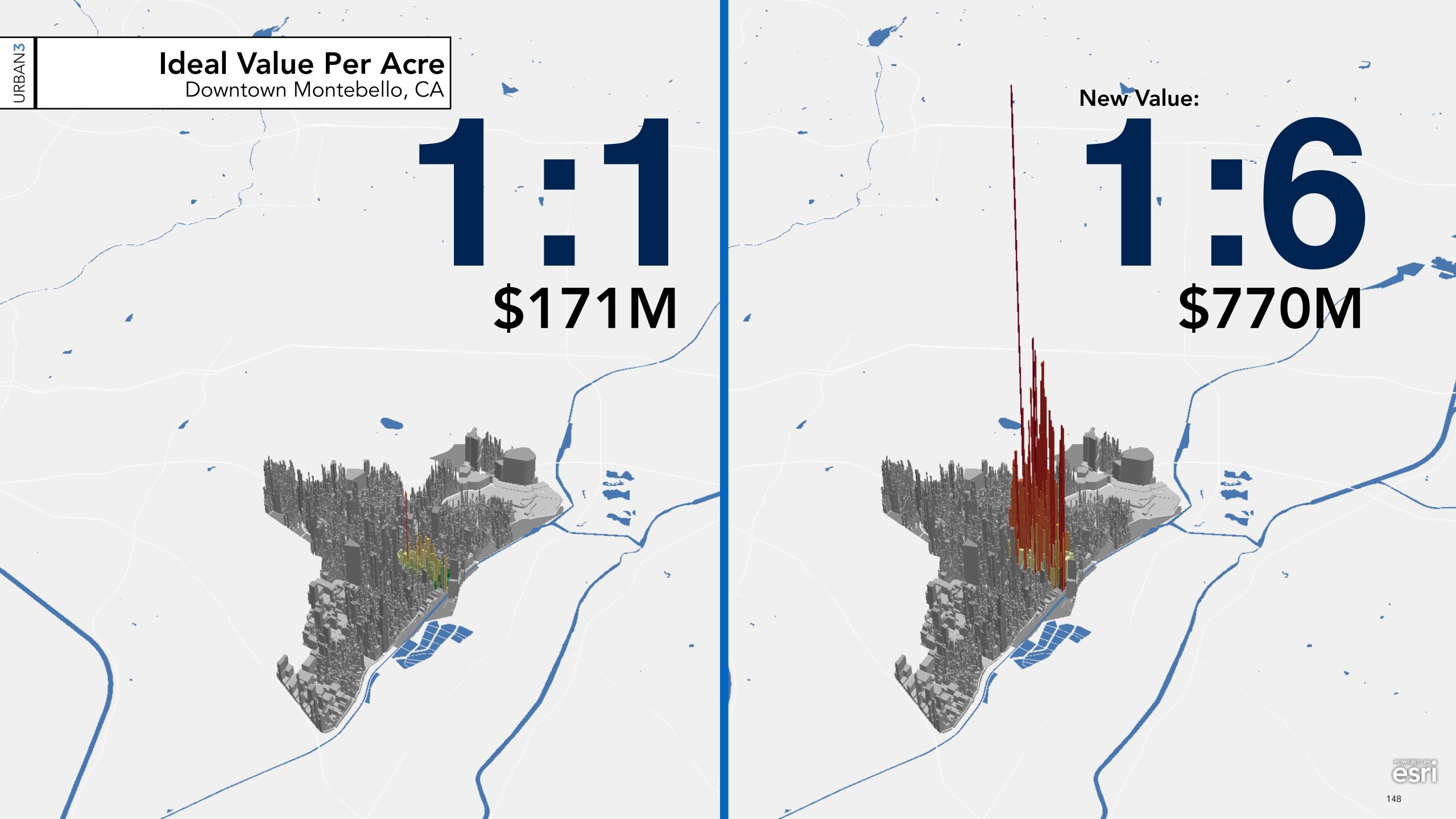
























## \$6.6 B





### **Los Angeles Rams** \$4B or 1.7 times





### \$1.7 T

Los Angeles Rams

\$4B or 426.8 times



Question:

# OK. So now what?



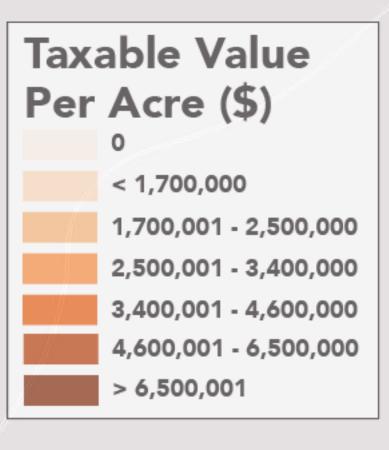
# 1. Improve your data.

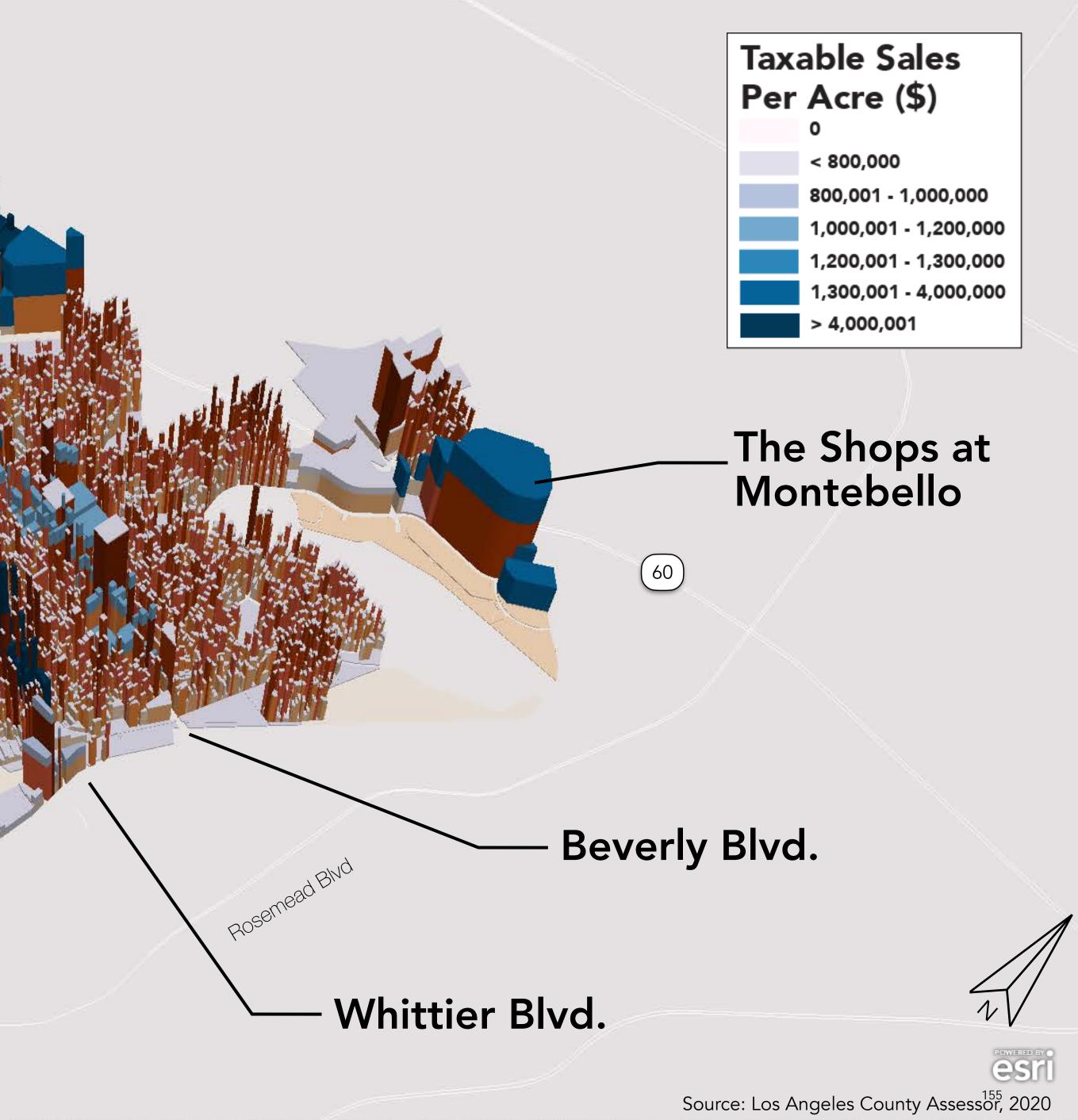




# **Retail Tax per Acre** City of Montebello, CA

(60)





# 2. Geoaccount!





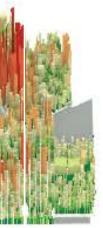






| Pico Rivera Whittier |                                                         |        | Whittier | Montebello | Monterey Park | Alhamk |
|----------------------|---------------------------------------------------------|--------|----------|------------|---------------|--------|
|                      |                                                         |        |          |            |               |        |
|                      | <b>Total Taxable Value</b><br>(billion)                 | \$5.7  | \$11     | \$6.7      | \$8.5         | \$10.5 |
|                      | Population Density<br>(people/ acre)                    | 11.2   | 9.2      | 11.7       | 12.3          | 17.4   |
|                      | <b>Size</b><br>(sq. miles)                              | 8.9    | 14.7     | 8.4        | 7.7           | 7.6    |
|                      | <b>Citywide Taxable<br/>Value per Acre</b><br>(million) | \$1.7  | \$2.1    | \$2.2      | \$2.6         | \$3.4  |
|                      | <b>Peak VPA</b><br>(million)                            | \$16.5 | \$31.3   | \$18.0     | \$34.9        | \$42.2 |





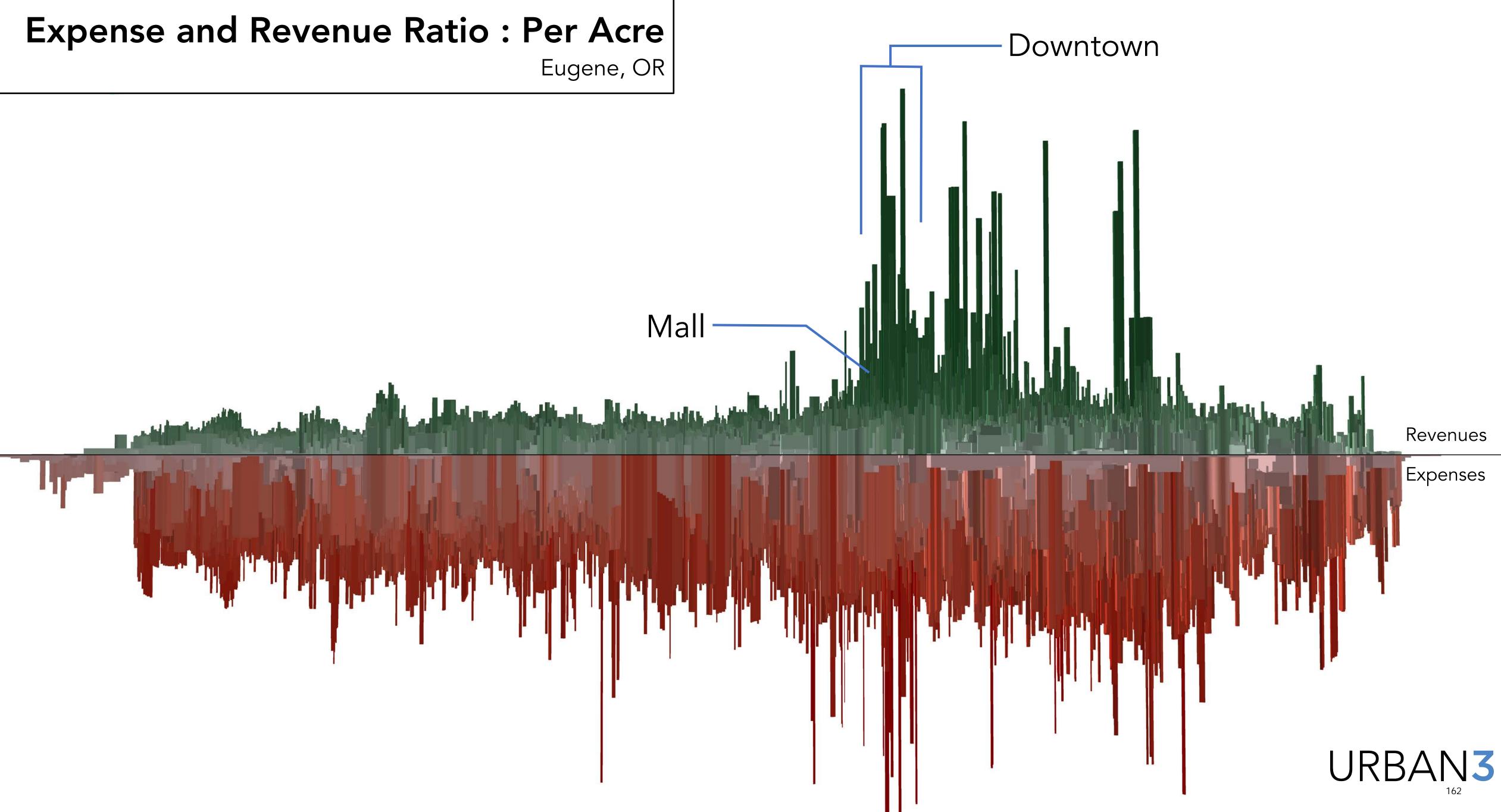


# **3. Understand your infrastructure.**



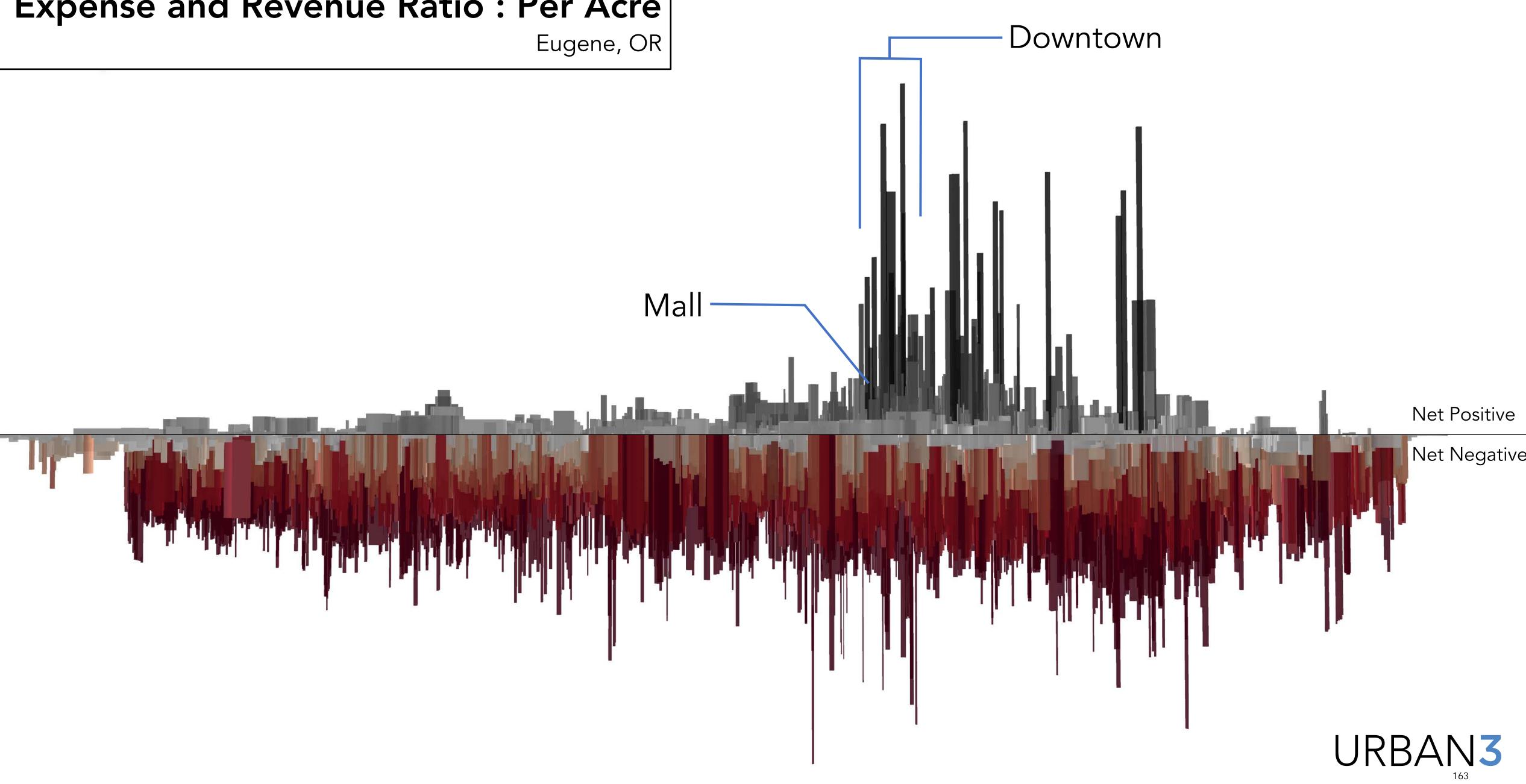
160

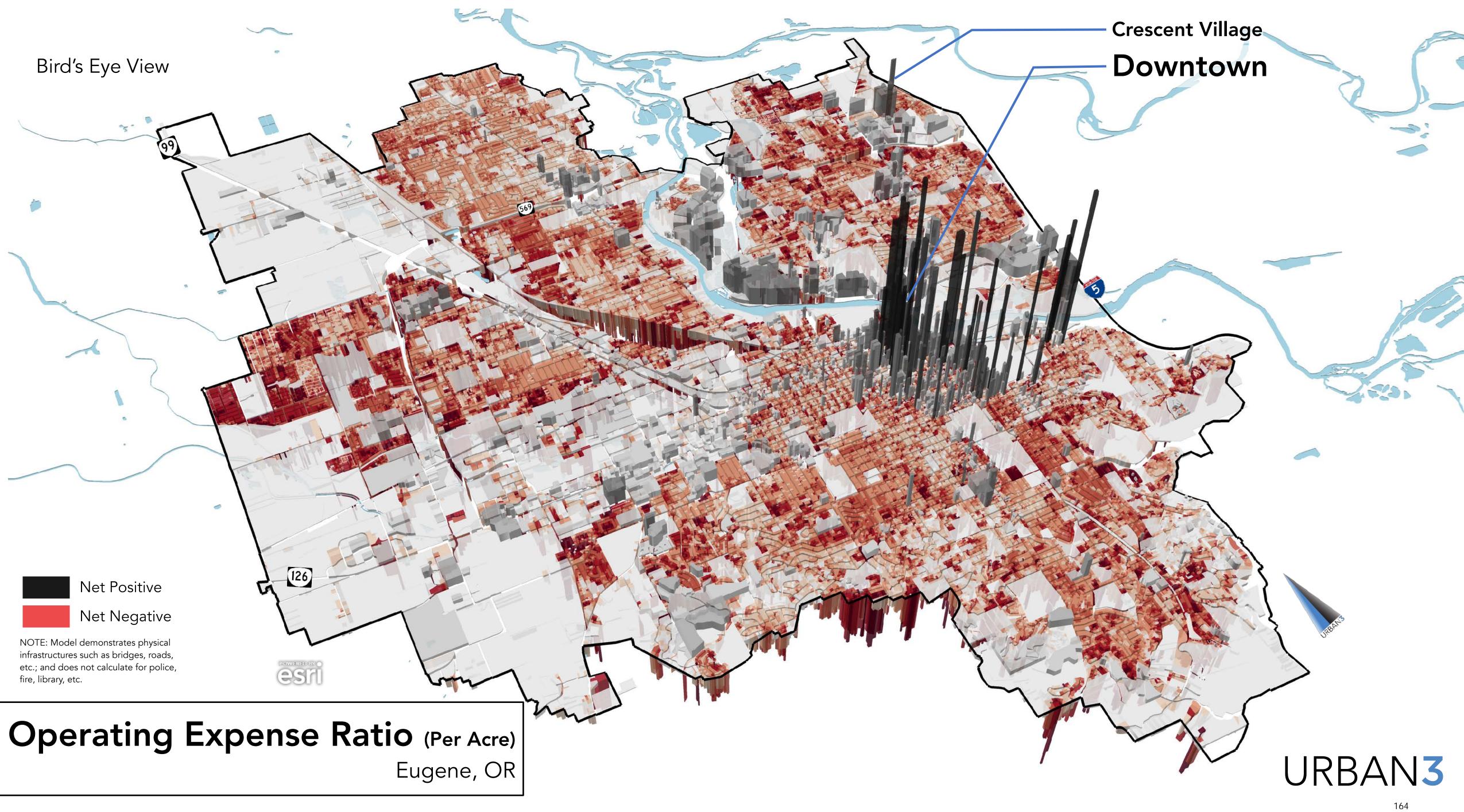


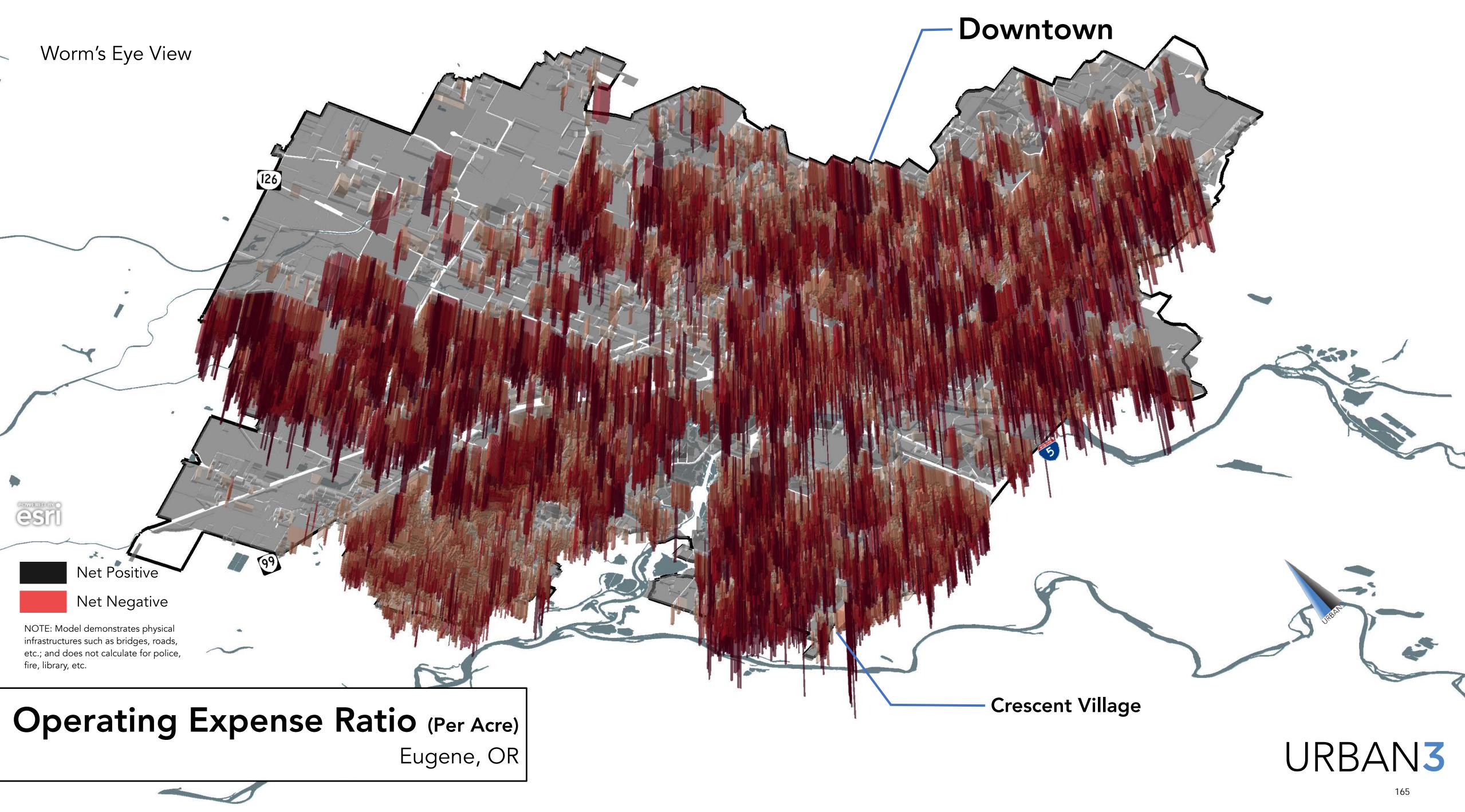


# **Expense and Revenue Ratio : Per Acre**









Question:

# But, I want a House

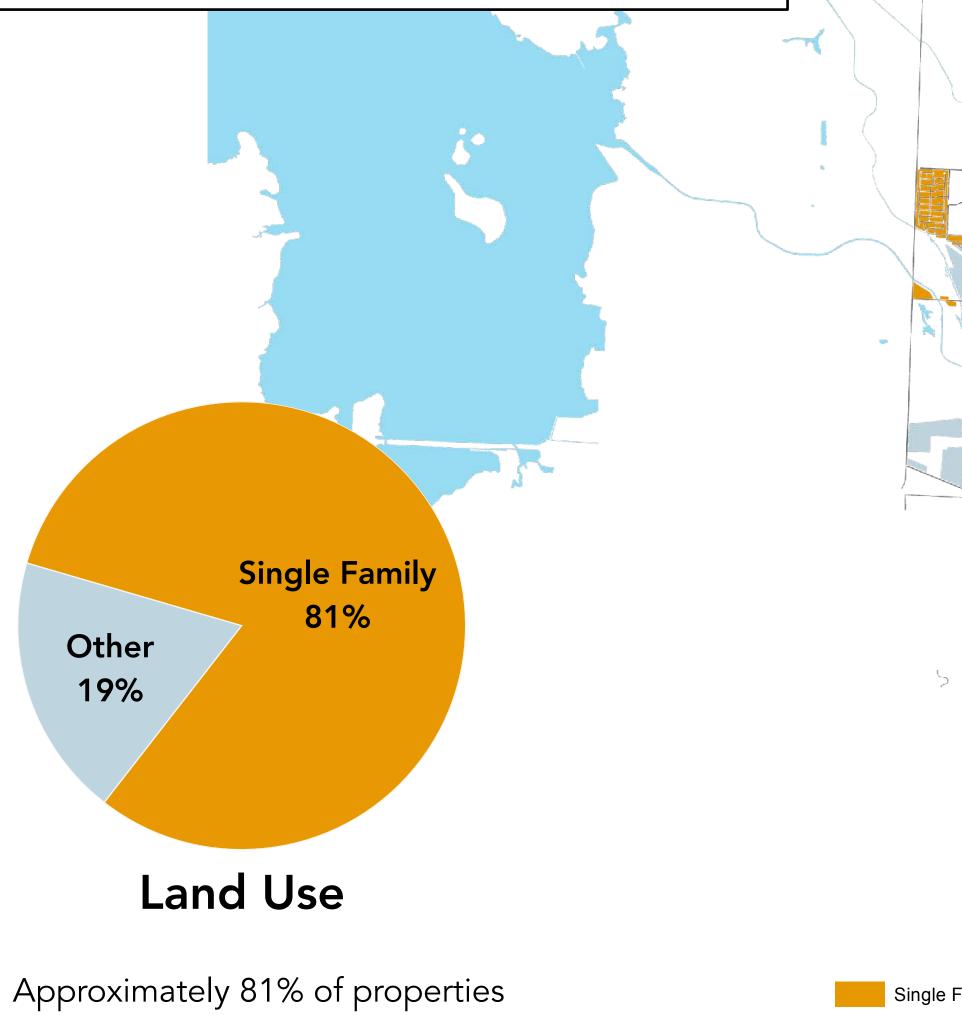






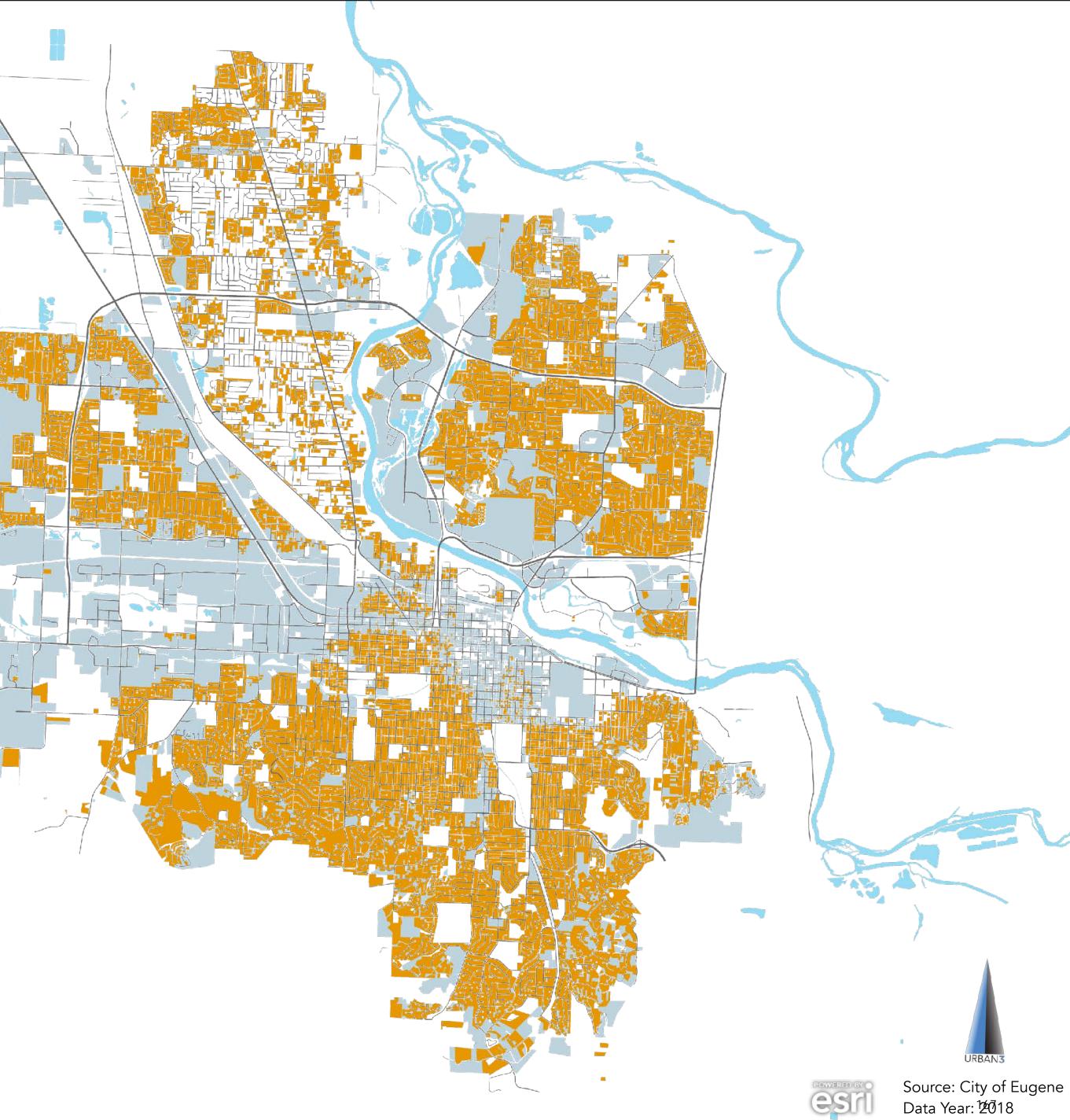
### Single Family Land Use Analysis

Eugene, OR

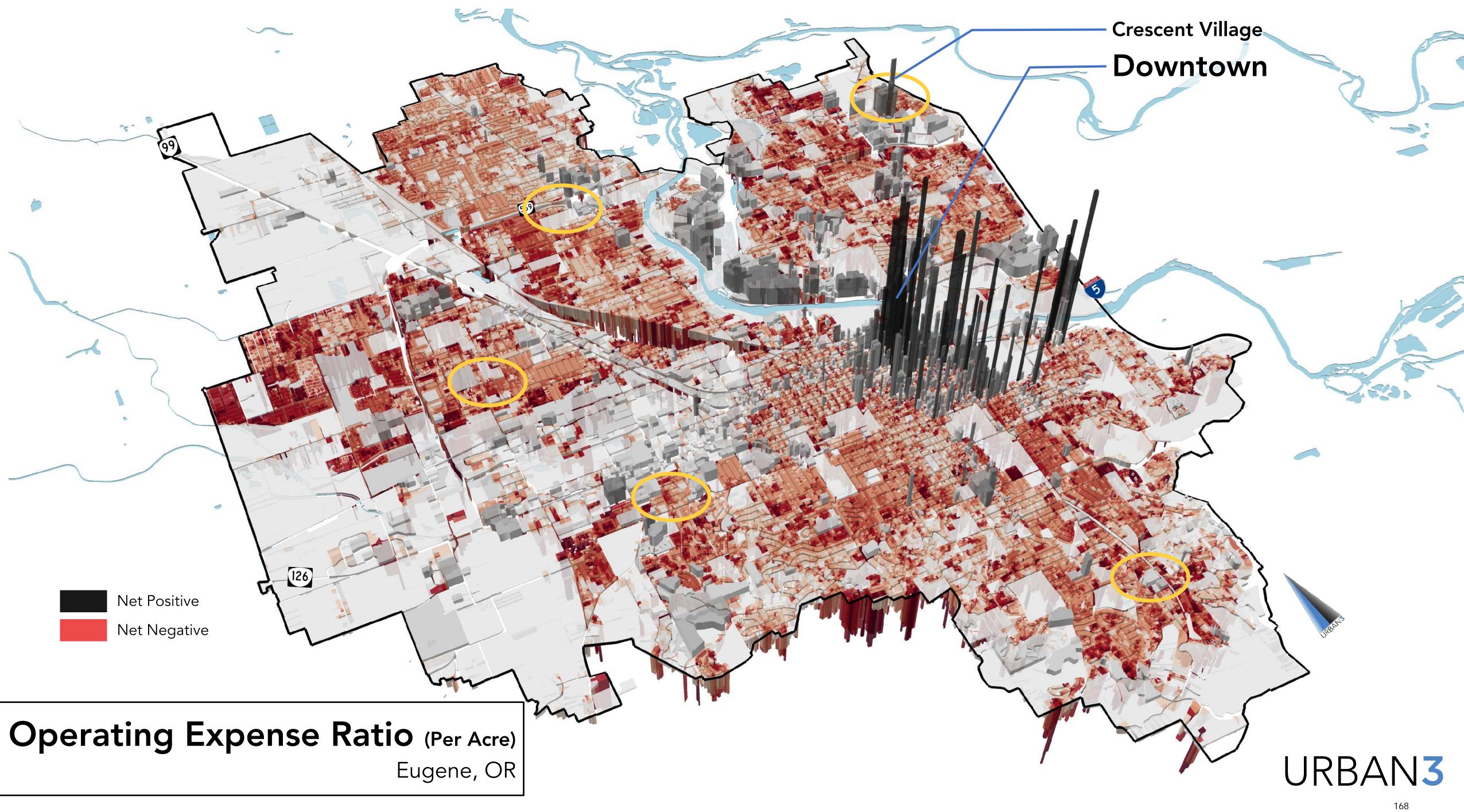


are Single Family (40k/50k)

Single Family Not Single Family

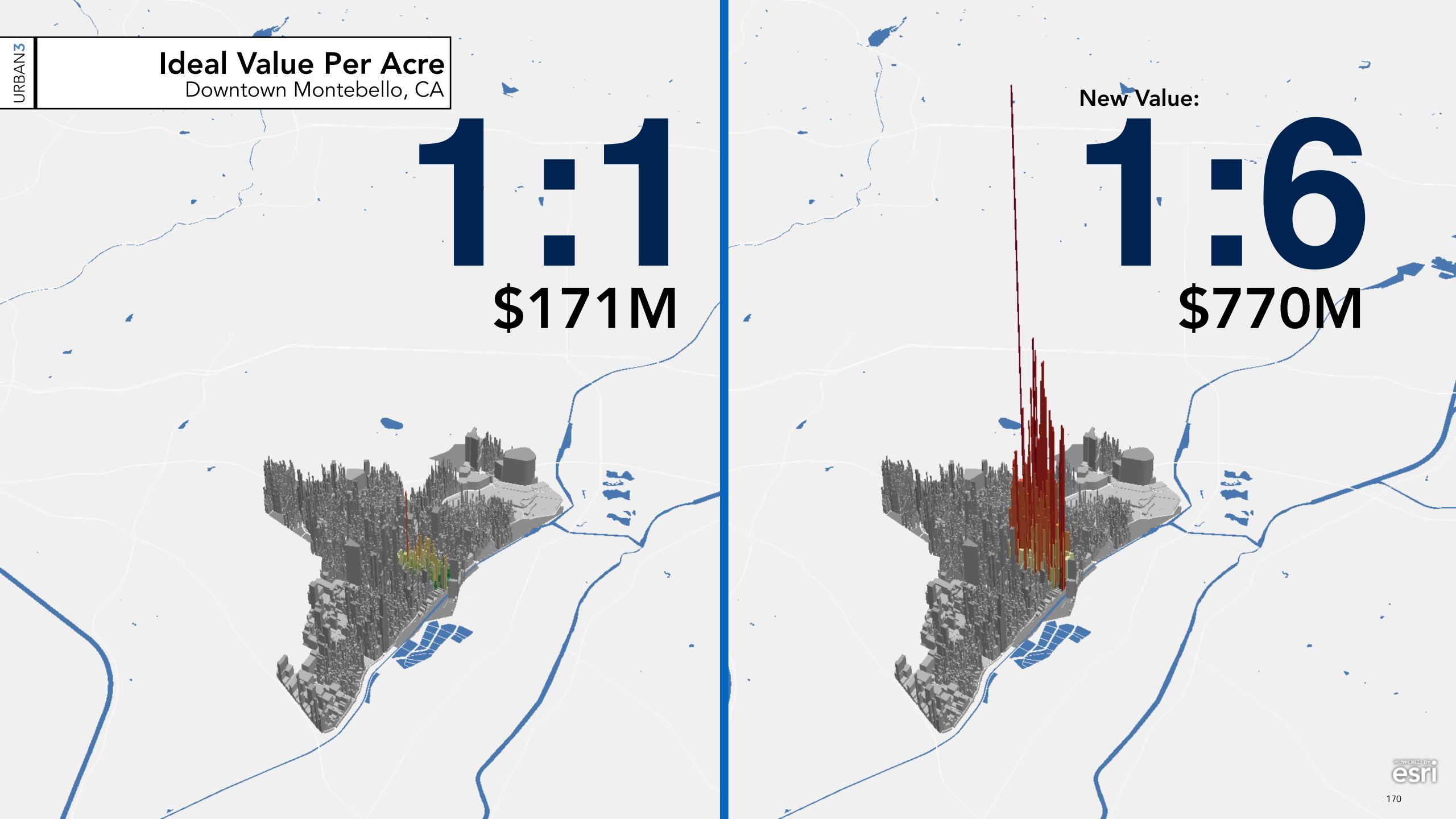






# 4. Downtown, shoot for 6!



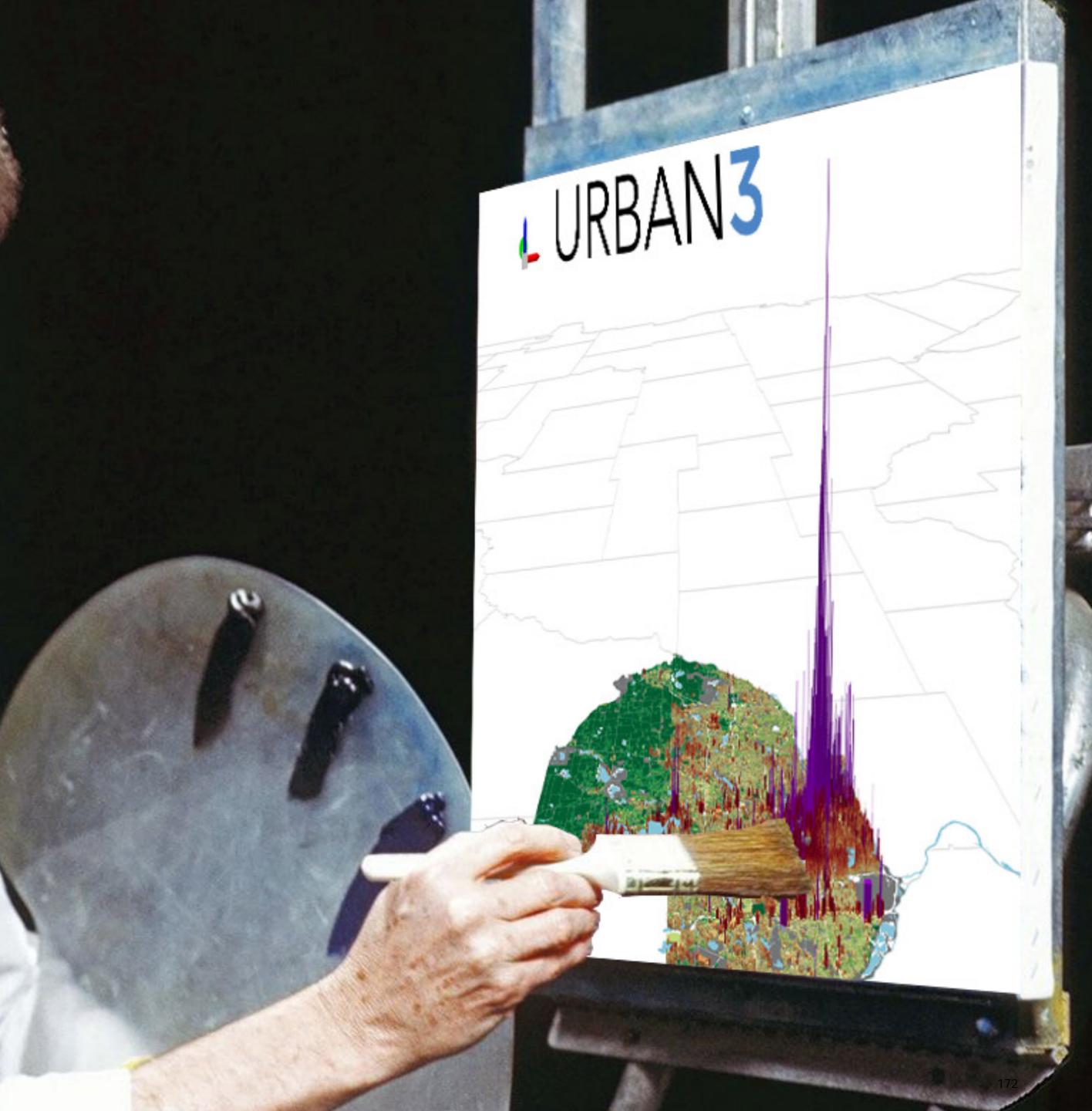


# 5. Move forth and plan!



# Just put your happy little numbers on a map.

Don't borry bout bout mistakes





# DO THE MATH

